



Thurston County
Public Health
&
Social Services
Department



Thurston County Washington 2017-18 Preliminary Budget

November 21, 2016



Thurston
Thrives!



Creating Solutions for Our Future



**NOTICE OF PUBLIC HEARING
2017 – 2018 BUDGET**

WHEN: December 5 and 6, 2016

TIME: As detailed below

PLACE: Thurston County Courthouse
2000 Lakeridge Drive SW
Building One, Room 280
Olympia, WA 98502

PURPOSE: Hold a public hearing to receive public comment on the County's 2017-2018 preliminary budget, revenues and expenditures. The preliminary budgeted amounts are

2017

General Fund Revenue \$92,647,350
General Fund Expenditures \$98,320,205
Other Fund Revenue \$215,133,862
Other Fund Expenditures \$216,257,711

2018

General Fund Revenue \$93,858,000
General Fund Expenditures \$99,197,974
Other Fund Revenue \$199,689,765
Other Fund Expenditures \$218,680,895

The budget hearing shall be conducted over a minimum of two days and may be continued from day to day for a total of five days, as set forth below. In order to allow for an orderly public hearing process, the hearing on individual departments and offices shall be heard at set times. During the scheduled times, the officials in charge of their budgets, or their delegates, will be available to answer questions from the Board or any taxpayer about specific items in the respective budgets. Each taxpayer will have three minutes to be heard for or against any part of the budget and to ask questions. At the conclusion of the taxpayer's three minutes, the officials will respond to any questions asked of them.

MONDAY, DECEMBER 5, 2016

1:30 Budget Hearing: Law & Justice

Clerk
Coroner
District Court
Pre-Trial Services
Prosecuting Attorney
Sheriff
Superior & Juvenile Courts
Public Defense

4:00 Budget Hearing: General Government

Assessor
Auditor

Commissioners
Treasurer
Human Resources
Central Services

6:00 Public Hearing: Capital Facilities Plan (CFP)

6:15 Budget Hearing: Open time for comments or questions on any section of the budget

TUESDAY, DECEMBER 6, 2016

1:30 Budget Hearing: Transportation, Environment & Land Use
Resource Stewardship
Public Works

4:00 Budget Hearing: Health & Human Services
Public Health & Social Services
Emergency Services

6:00 Public Hearing: On-Site Sewage System Management Plan – Fees

6:30 Budget Hearing: Open time for comments or questions on any section of the budget

A copy of the preliminary budget is available online at www.co.thurston.wa.us/bocc/budget. A printed copy of the preliminary budget will be furnished to any citizen who requests a copy.

ADA: Anyone interested may appear and be heard. Citizens with disabilities requiring special accommodation at the hearing should call LaBonita Bowmar at 360-786-05440 by December 1, 2016.

CONTACT: Ramiro Chavez, Interim County Manager, 360-786-5440 or Robin Campbell, Assistant County Manager, 360-709-3063

Dated November 21, 2016
BOARD OF COUNTY COMMISSIONERS
Thurston County, Washington

BY: Clerk of the Board

Publish:

BUDGET PUBLIC HEARINGS

A time for members of the public to give comments and ask questions.

MONDAY, DECEMBER 5, 2016

1:30 **Budget Hearing:
Law & Justice**
 Clerk
 Coroner
 District Court
 Prosecuting Attorney
 Sheriff
 Superior & Juvenile Courts
 Public Defense

4:00 **Budget Hearing:
General Government**
 Assessor
 Auditor
 Commissioners
 Treasurer
 Human Resources
 Central Services

6:00 **Capital Facilities Plan (CFP)**

6:15 **Budget Hearing on any
Section of the Budget**

TUESDAY, DECEMBER 6, 2016

1:30 **Budget Hearing:
Transportation, Environment
& Land Use**
 Resource Stewardship
 Public Works

4:00 **Budget Hearing:
Health & Human Services**
 Public Health & Social Services
 Emergency Services

6:00 **On-Site Sewage System
Management Plan - Fees**

6:30 **Budget Hearing on any
Section of the Budget**

FRIDAY, DECEMBER 16, 2016: Adopt the Budget

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Thurston County Commissioners

(D) = Democrat

(R) = Republican

(I) = Independent

Date indicates end of term



Commissioner
Bud Blake (I) 2018



Commissioner
Sandra Romero (D) 2016



Commissioner
Cathy Wolfe (D) 2016

Other County Elected Officials



Assessor
Steven Drew
(D) 2018



Auditor
Mary Hall
(D) 2018



Clerk
Linda Myhre-Enlow
(D) 2018



Coroner
Gary Warnock
(D) 2018



Prosecuting Attorney
Jon Tunheim
(D) 2018



Sheriff
John Snaza
(I) 2018



Treasurer
Shawn Myers
(D) 2018

Superior Court Judges



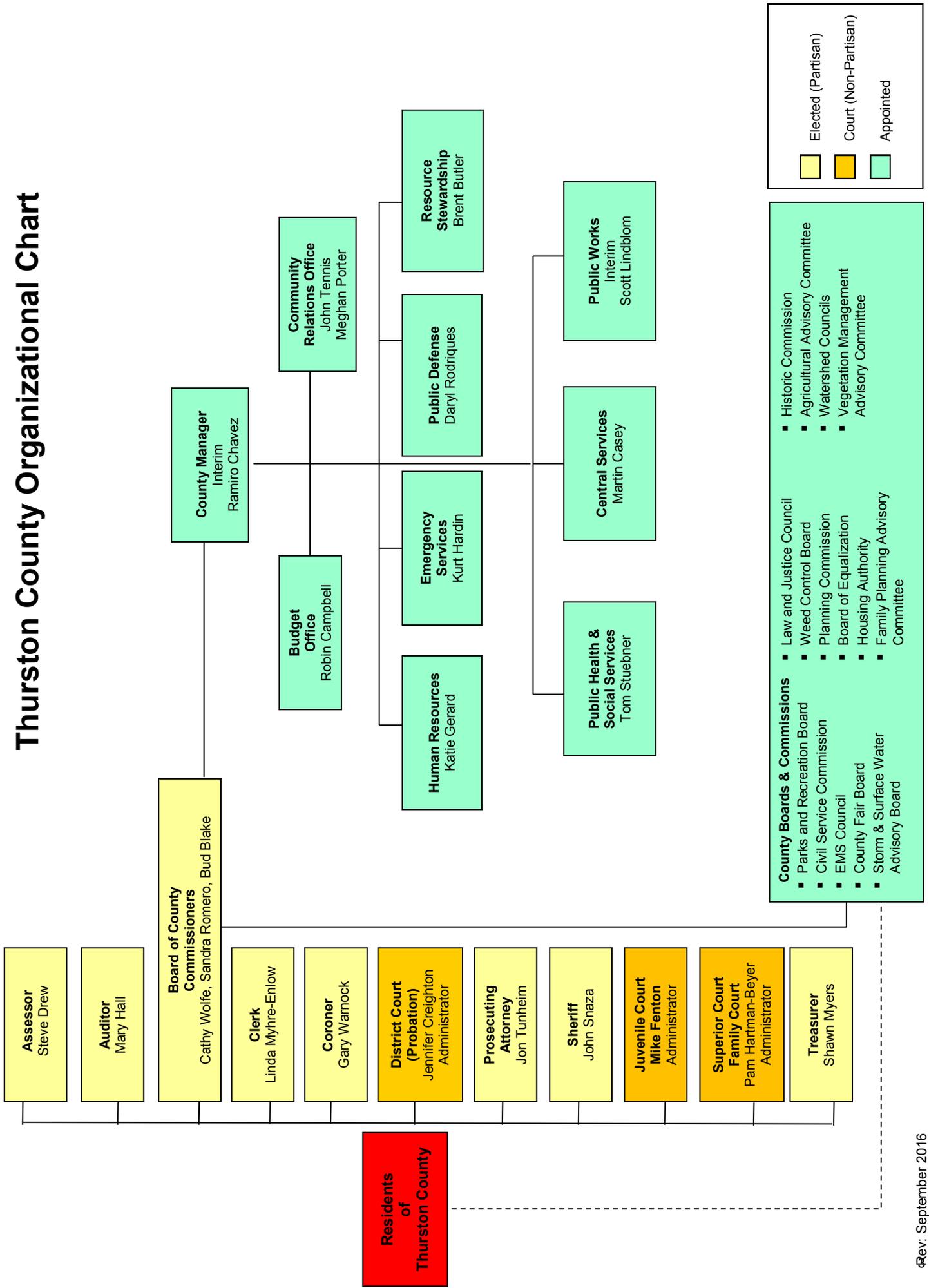
Seated left to right: Erik D. Price (2016), Mary Sue Wilson (2015), Gary R. Tabor (2016), Carol Murphy (2016),
Standing left to right: Chris Wickham (2016), Anne Hirsch (2016), Christine Schaller (2016), James J. Dixon (2016)

District Court Judges



From left to right: Samuel Meyer (2018), Kalo Wilcox (2018), Brett Buckley (2018)

Thurston County Organizational Chart

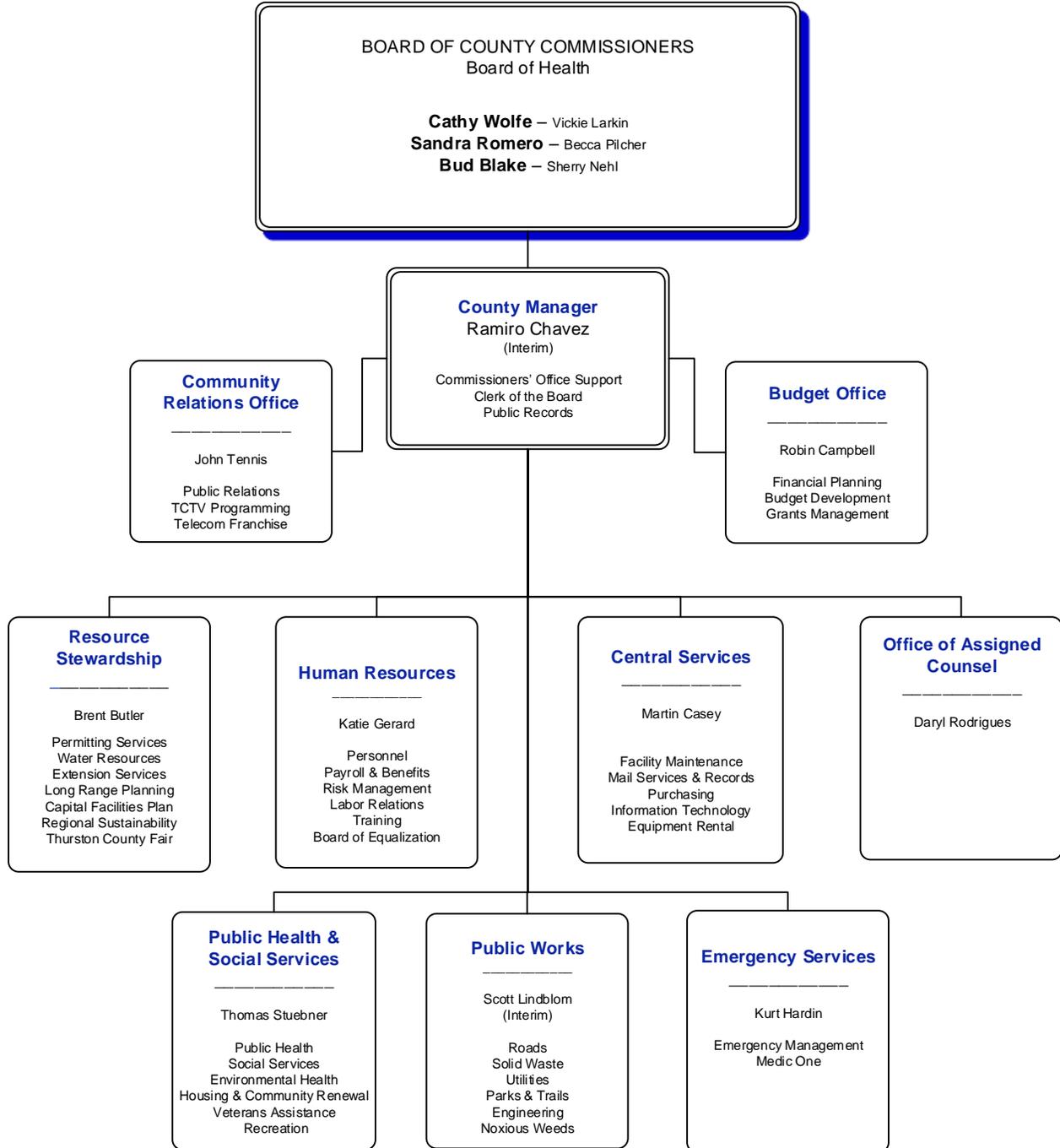


	Elected (Partisan)
	Court (Non-Partisan)
	Appointed

County Boards & Commissions

- Parks and Recreation Board
- Civil Service Commission
- EMS Council
- County Fair Board
- Storm & Surface Water Advisory Board
- Law and Justice Council
- Weed Control Board
- Planning Commission
- Board of Equalization
- Housing Authority
- Family Planning Advisory Committee
- Historic Commission
- Agricultural Advisory Committee
- Watershed Councils
- Vegetation Management Advisory Committee

THURSTON COUNTY BOARD-MANAGED DEPARTMENTS



**2016 Commissioners Representation
Boards, Commissions, Councils & Committees**

Committee	Meetings	Time	Location	Primary	Alt.	Contact
Alliance for a Healthy South Sound	4th Wed, every other month	2pm-4pm	Varies	Blake	Wilson	Andy Chinn, 206-550-5568
Chehalis Basin Flood Authority	3rd Thursday	9am - 4pm	Lewis County Courthouse	Blake	Wilson	
Chehalis Basin Partnership	4th Friday	9:30am	Lucky Eagle Casino, Rochester	Blake	Wilson	
Chehalis Watershed Cooperative	As Called	Varies	Lucky Eagle Casino, Rochester	Blake	Wilson	
Economic Development Council	4th Monday	3:30 - 5pm	EDC Office	Blake	Wolfe	Michael Cade, 754-6320
EMS Council (Medic One)	3rd Wednesday	3:30pm - 5:00	2703 Pacific Ave SE	Blake	Wolfe	Steve Romines, 704-2783
Intercity Transit	1st & 3rd Wednesday	5:30 - 7pm	526 Pattison St SE	Blake	Romero	Pat Messmer, 705-5860
Law and Justice Council	Every Other Month	4:30 - 6pm	280	Blake	Wolfe	Susan Strong, 754-4110
TCOMM Admin Board	1st Wednesday	3:30pm	2703 Pacific Ave SE	Blake	Romero	Lisa Sullivan, 704-2730
WA Counties Risk Pool	As Called	Varies	Varies	Blake	Romero	Vyrle Hill, 292-4495
WSAC Legislative Steering Comm	As Called	Varies	Varies	Blake	Wolfe	Max Brown, 489-3019
Fire Commissioners Association	3rd Tuesday	6 - 8pm	Varies (usually the EOC)	Blake	Romero	Meredith Hutchins, 491-3365
Lucky Eagle 2% Committee	As Needed	Varies	Varies	Blake	Wolfe	Jeff Warnke, 791-1544
Animal Services	1st Thursday	5pm	3120 Martin Way E	Romero	Blake	Ric Torgerson, 352-2510
Area Agency on Aging	4th Thursday	2 - 3:30pm	4419 Harrison Ave. NW	Romero	Blake	Rebecca Holmes, 664-3162 x112
Canvassing Board	After elections, as called	Varies	Ballot Processing Center - 2905 29th Ave	Romero	Wolfe	Lynette Thornton, x6228
DES Community Officials Roundtable	As Needed	Varies	1500 Jefferson Bldg	Romero	Wolfe	Josh Brown, 407-9202
Finance Committee	As Needed	Varies	Varies	Romero	Wolfe	Shawn Myers, x5770
Law Library Board	As Needed	7:30am	Bldg 2 Law Library	Romero	Wolfe	Amy Hunter, x4544
Lodging Tax Advisory Committee	varies	Varies	Room 280	Romero		
LOTT	2nd Wednesday	5:30pm	500 Adams St NE	Romero	Blake	Maegen, 528-5700
Mayor's Forum	1st Friday	Noon - 2pm	Rotates around the county	Romero	Wolfe	
Nisqually River Council	3rd Friday	9am	Varies	Romero	Wilson	Morgan Greene, 719-351-9025
PSP Salmon Recovery Council	4th Thurs, Odd Mnths, No Nov.	10am - 3pm	Edmonds City Hall	Romero	Blake	Stephanie Suter, 791-3154
Shared Legislative Strategy	3rd Monday	5:30pm	Lacey City Hall	Romero	Wolfe	David Schaffert, 357-3362
SSMCP Elected Officials Council	As Needed	Varies	McGavick Center @ Clover Pk College	Romero	Blake	Tiffany Speir, 253-254-2236
Thurston Thrives Coordinating Council	Monthly, vary			Romero	Blake	
Tourism Promotion Area (TPA)	varies	Varies	OrgSupport	Romero		
TRPC	1st Friday	8:30 - 11:00am	TRPC, 2424 Heritage Ct SW, Rm A	Romero	Wolfe	Lon Wyrick, 956-7575
Voluntary Stewardship Program	As Needed	Varies	Bellevue/Seattle	Romero	Blake	Lori Gonzalez, 407-6200

Behavioral Health Organization				Wolfe		
Cascade Pacific Action Alliance	2nd Thursday	2 to 4pm	Summitt Pacific Medical Center - 600 East	Wolfe	Romero	Vickie Larkin, 357-2470
Community Investment Partnership	2nd Monday	2pm-4pm	Rm. 280	Wolfe	Blake	Gary Aden, 867-2532
Disability Board	3rd Wednesday, as needed	Noon	Human Resources	Wolfe		Ruth Elder, x5135
Emergency Food & Shelter Progam	As Needed	Noon	United Way, 1211 4th Ave E, #101	Wolfe	Aden	Stephanie Blumhagen, 943-2773 x11
ORCAA	2nd Wednesday	10am	2940 B Limited Lane NW	Wolfe	Starry	Debbie Moody, 539-7610 x114
Pac Mountain Consoritum	As Needed	Varies		Wolfe	Blake	Cheryl Fambles, 482-1701
Transportation Policy Board	2nd Wednesday	7am	2404 Heritage Ct SW, Rm A	Wolfe	Romero	Lon Wyrick, 956-7575
WSAC Board of Directors	As Called	Varies	Varies	Wolfe	Blake	Eric Johnson, 586-4219 x109

The financial health and welfare of Thurston County is dependent upon establishing and maintaining sound budgetary principles and strategies for implementation. These financial principles will govern the development and administration of budgets for all county offices and departments.

1. Thurston County will prepare annual operating and capital budgets that are balanced to forecasted revenues, and are consistent with approved long range strategic goals and capital facility improvement plans.
2. Thurston County will use a process to evaluate program outcome measurements and the effects of alternative levels of service and associated budget authorizations.
3. Each county office and department will periodically seek and use citizen feedback in development of internal strategic plans and in establishing the top priorities for Thurston County government.
4. Each county office and department shall allocate available resources consistent with the strategic plans and service level priorities developed with public input.
5. The Commissioners' Office staff assigned to develop the budget will be charged with preparing and regularly updating a four-year forecast of expected revenues to the general fund and other major revenue sources based on updated assessments of the economic and demographic characteristics of Thurston County.
6. Thurston County will create and maintain a reserve for the general fund that is at least equal to one month of budgeted annual expenditures. This reserve will serve as a financial stabilization account to protect against temporary revenue shortfalls and unpredicted one-time emergency expenditures.
7. Thurston County will align specific programs with their respective funding sources and differentiate in budgeting between tax-supported activity, grant-supported activity and fee-supported activity.
8. For all governmental funds, expenditures will be limited to the purposes specified, and fund balances must be sufficient to meet ongoing budgeted obligations without incurring inappropriate surpluses or deficits.

9. Thurston County will determine and establish enterprise funds for all functions that can be reasonably supported by fees and ongoing non general fund revenues. This means that the functions performed by the enterprise are supported by the revenues generated by that enterprise. Furthermore, the county will strive to establish fee and charge schedules for enterprise activities that will recover the full cost of providing the service, including both direct and indirect expenses.
10. The Thurston County Board of County Commissioners will monitor office and department budgets through the Financial Management Committee and County Budget Office, and recommend changes in funding levels as appropriate.
11. Thurston County will strive to maintain a bond rating of A+ or higher. The current rating for the County is AA.
12. Thurston County will avoid using one-time revenues to fund ongoing operations.
13. Thurston County will assure that there is a comprehensive county-wide financial system to be used by all county offices and departments to provide financial information, both budgets and actual, necessary to effectively operate and manage county resources. The county will assure that the said financial system is well maintained.
14. Thurston County will use and promote technology, information systems, and e-commerce solutions to improve efficiency and reduce labor costs where possible.

Governmental Fund Types

The *general fund* is a government's basic operating fund and accounts for everything not accounted for in another fund.

Special revenue funds are intended to be used to report specific revenue sources that are limited to being used for a particular purpose.

AUDITOR-ELECTION RESERVE	NOXIOUS WEED
AUDITOR-MAINTENANCE & OPERATIONS	PUBLIC EDUCATIONAL & GOVERNMENTAL ACCESS
BASIN PLANNING & ENHANCEMENTS	PUBLIC HEALTH & SOCIAL SERVICES-TECHNOLOGY
COMMUNICATIONS	PRISONER'S CONCESSIONS
CONSERVATION FUTURES	PUBLIC HEALTH & SOCIAL SERVICES
DETENTION FACILITY SALES TAX	REET TECHNOLOGY FUND
ELECTION STABILIZATION RESERVE	ROADS & TRANSPORTATION
EMERGENCY MANAGEMENT COUNCIL	SHERIFF'S SPECIAL PROGRAMS
FAIR	STADIUM/CONVENTION/ART CENTER
FAMILY COURT SERVICES	SUPERIOR COURT-FAMILY COURT SERVICES
HISTORIC PRESERVATION	TAX REFUNDS
HOUSING & COMMUNITY RENEWAL	TOURISM PROMOTION AREA
INVESTMENT ADMINISTRATION	TRANSPORTATION BENEFIT DISTRICT
LAKE LAWRENCE-LAKE MGMT DISTRICT	TREASURER'S MAINTENANCE & OPERATIONS
LAW LIBRARY	TREATMENT SALES TAX
LEGAL FINANCIAL OBLIGATIONS COLLECTION FUND	TRIAL COURT IMPROVEMENT
LONG LAKE-LAKE MGMT DISTRICT	VETERANS
MEDIC ONE	VICTIM ADVOCATE PROGRAM
MEDIC ONE-RESERVE	

Debt service funds account for the repayment of debt.

2010C DEBT SINKING FUND	GO BONDS 2009
2017 INTERGOVERNMENTAL DEBT	GO BONDS 2010
GO BONDS 2004	GO BONDS 2015
GO BONDS 2005	GO BONDS 2016
GO BONDS 2007	ROAD IMPROVEMENT DISTRICT #2

Capital projects funds account for the construction, rehabilitation, and acquisition of capital assets, such as buildings, equipment, and roads.

2010 DEBT HOLDING
JAIL CAPITAL PROJECTS
PARKS IMPACT FEES

REAL ESTATE EXCISE TAX
ROADS CONSTRUCTION IN PROGRESS
TRANSPORTATION IMPACT FEES

Proprietary Fund Types

Internal service funds account for centralized services provided to other county departments or agencies on a cost reimbursement basis.

BENEFITS ADMINISTRATION
CENTRAL SERVICES RESERVE
CENTRAL SERVICES/FACILITIES
CENTRAL SERVICES/FACILITY ENGINEERING
ER&R-MAINTENANCE

ER&R-REPLACEMENT
INSURANCE RISK
LARGE SYSTEM REPLACEMENT RESERVE
UNEMPLOYMENT COMPENSATION

Enterprise funds account for various business-type activities for which a fee is charged to external users for services.

BOSTON HARBOR RESERVE
BOSTON HARBOR WATER/SEWER
COMMUNITY LOAN REPAYMENT #1
GRAND MOUND DEBT SERVICE
GRAND MOUND SEWER
GRAND MOUND WASTEWATER CAP RESERVE
GRAND MOUND WATER
GRAND MOUND WATER CAPITAL RESERVE
LAND USE & PERMITTING
OLYMPIC VIEW DEBT SERVICE

OLYMPIC VIEW SEWER
SOLID WASTE
SOLID WASTE RESERVE FOR CLOURE
SOLID WASTE RESERVES
STORM & SURFACE WATER CAPITAL
STORM & SURFACE WATER UTILITY
TAMOSHAN RESERVE
TAMOSHAN WATER/SEWER COLLECTION
TAMOSHAN/BEVERLY BEACH DEBT SERVICE
TAMOSHAN/BEVERLY BEACH SEWER

REVENUE

General Fund Contribution – Revenue from the General Fund to other funds within the County for the purpose of supporting general government activities.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. These may include property, sales, real estate excise, and timber taxes.

Fees and Licenses – Proceeds from the issuance of licenses and permits to businesses and occupations which must be licensed before doing business within a governmental unit; fees for court filing, election and law enforcement services.

From Other Funds – Financial inflows from other funds without equivalent flows of assets in return or without a requirement for repayment.

Intergovernmental – Revenue derived by one unit of government for performing a service that is the statutory responsibility of another unit of government.

Miscellaneous – Revenue from interest, rents, leases and donations from private sources.

Grants – Revenue from both federal and state entities, entitlements, shared revenues and payments for goods and services provided by one government to another.

EXPENDITURE

Personnel – Expenditure category that includes amounts paid for services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in labor contracts. This also includes overtime, extra help and temporary labor, and benefits paid by the County as part of the conditions of employment. Benefits may include: health insurance, social security, retirement, and unemployment and workers compensation.

Internal Services – Expenditures related to the purchase of services or supplies provided by another County office or department.

Professional Services – Expenditure category for services other than personnel services which are needed by the government. Such services may be provided by private business organizations.

Operating Costs – Expenditures for articles and commodities purchased for consumption such as: office and operating supplies, travel, training, advertising, and capital leases.

Debt Services – Principal and interest payments to holders of the County's indebtedness. This includes loan payment from one fund to another fund within the County.

Capital Expenses – Expenditures which result in the acquisition of, rights to, or additions to capital assets, including incidental costs such as legal, appraisal and brokerage fees, land preparation and demolishing buildings, fixtures and delivery costs. This may include land, buildings, and machinery and equipment.

Transfers to Other County Funds – Outflows to other funds without equivalent flows of assets in return or without a requirement for repayment.

BUDGET DEVELOPMENT APPROACH

In developing the county budget, the Board of County Commissioners asked offices and departments to think longer term, and to align budgets with the priorities of the county.

The county has converted to a biennial budget. The amounts in this book show expected revenue and expenditures for 2017 and 2018. There will be a mid-term adjustment before 2018. There will also be normal quarterly adjustments for unanticipated receipts and expenses.

The Preliminary Office / Department Request Budget was developed in two phases. In the maintenance level, estimates were developed for continuing current services at current levels. Starting with the 2016 Budget as amended in the second quarter, adjustments were made for changes in salaries, benefits, internal services and indirect rates. In the policy level, offices and departments submitted requests for changes in services and to address unmet needs.

In accordance with best practices in budgeting, the budget for capital projects has been separated from the county's operating budget.

Once the Preliminary Office / Department Request Budget was submitted, Commissioners asked elected officials and department directors to engage in a process to focus spending on initiatives that align with the strategic plan of the county and produce the maximum outcomes or close critical service gaps.

Offices and departments with General Fund appropriation or transfers were asked to participate on Results Teams, grouped by functional area: Law & Justice, General Government, Internal Services, Human Services, Economic Vitality and Legislation. Teams were asked to use their expertise to

- a. Set criteria for selecting funding priorities
- b. Align priorities with the strategic plan and strategy maps
- c. Show the alignment of programs with strategic results
- d. Come to consensus on a proposed funding plan for the functional area

Commissioners took this expert advice into consideration as they deliberated on how to allocate scarce resources to all the required services the county provides to citizens. This Preliminary Commissioners Budget reflects the most strategic use of funds available.

Throughout this book, the 2016 Budget reflects amendments adopted through the second quarter.

In the Fund Balance reports, 2015 actual revenue and expenditures may include routine accounting prior period adjustments which can cause a fund to temporarily fall into a negative fund balance. Budgeted years have beginning fund balance estimates which are not necessarily the same as the ending balance in the prior year because budget development occurs before the fiscal year is complete.

OVERVIEW

Revenue and expenditure estimates are developed based on historical trends and economic information available at the time the budget is prepared.

SUMMARY OF REVENUE BY FUND TYPE

Type of Fund	2016 Revised * Budget	2017 Policy Level Budget	2018 Policy Level Budget
General Fund	\$90,334,604	\$92,647,350	\$93,858,000
Special Revenue Funds	\$95,822,831	\$104,268,260	\$103,746,972
Debt & Bond Funds	\$8,614,618	\$9,457,120	\$9,208,337
Capital Funds	\$10,533,031	\$26,203,965	\$13,178,593
Enterprise Funds	\$39,290,792	\$44,813,087	\$43,216,396
Internal Service Funds	\$25,862,996	\$30,391,430	\$30,339,467
Combined Revenues	\$270,458,872	\$307,781,212	\$293,547,765

SUMMARY OF EXPENDITURE BY FUND TYPE

Type of Fund	2016 Revised * Budget	2017 Policy Level Budget	2018 Policy Level Budget
General Fund	\$93,834,570	\$98,320,205	\$99,197,974
Special Revenue Funds	\$111,916,465	\$101,768,990	\$97,809,891
Debt & Bond Funds	\$8,651,300	\$9,260,955	\$7,073,180
Capital Funds	\$10,620,201	\$16,944,957	\$29,549,702
Enterprise Funds	\$46,346,051	\$52,304,185	\$52,542,398
Internal Service Funds	\$32,450,728	\$35,978,624	\$31,705,724
Combined Expenditures	\$303,819,315	\$314,577,916	\$317,878,869

- 2016 Revised Budget reflects through the second quarter amendments.

Budget and FTEs by Department

Both Operating and Capital

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Assessor						
	0010	GENERAL FUND	4,053,254	31.00	4,134,003	31.00
	1160	REET TECHNOLOGY FUND	94,274	1.00	64,252	1.00
		Total	\$4,147,528	32.00	\$4,198,255	32.00
Auditor						
	0010	GENERAL FUND	5,911,596	40.00	5,986,696	40.00
	1050	AUDITOR-M&O	235,467	0.00	236,941	0.00
	1090	AUDITOR-ELECTION RESERVE	91,798	0.00	91,855	0.00
		Total	\$6,238,861	40.00	\$6,315,492	40.00
Central Services						
	5210	CENTRAL SERVICES/FACILITIES	14,231,357	63.20	14,402,706	63.20
	5220	CENTRAL SERVICES RESERVE	7,064,995	0.00	3,922,437	0.00
	5230	CENTRAL SVS/FAC ENGINEERING	436,425	3.80	581,006	4.80
	5240	LARGE SYSTEM REPLACEMENT RESRV	367,903	1.00	247,061	1.00
	5410	ER&R-MAINTENANCE	5,222,449	14.00	5,129,424	14.00
	5420	ER&R-REPLACEMENT	5,804,000	0.00	4,533,000	0.00
		Total	\$33,127,129	82.00	\$28,815,634	83.00
Clerk						
	0010	GENERAL FUND	3,487,524	33.50	3,557,973	33.50
	1020	FAMILY COURT SERVICES	430,141	5.00	441,111	5.00
	1910	LFO COLLECTION FUND	307,637	3.50	313,634	3.50
		Total	\$4,225,302	42.00	\$4,312,718	42.00

Budget and FTEs by Department

Both Operating and Capital

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Commissioners						
	0010	GENERAL FUND	2,526,088	18.75	2,443,691	18.25
	1100	DETENTION FACILITY SALES TAX	6,245,896	0.00	5,140,110	0.00
	1170	TRIAL COURT IMPROVEMENT	175,491	0.00	100,501	0.00
	1180	TREATMENT SALES TAX	3,507,047	0.00	4,843,854	0.00
	1300	STADIUM/CONVENTION/ART CENTER	30,280	0.00	30,286	0.00
	1380	CONSERVATION FUTURES	1,286,195	0.00	1,287,489	0.00
	1550	COMMUNICATIONS	7,771,651	0.00	7,771,651	0.00
	1620	PEG - PUBLIC EDUCATIONAL & GOVERNMENTAL	485,000	0.00	60,000	0.00
	1920	TOURISM PROMOTION AREA	977,186	0.00	977,186	0.00
	1930	HISTORIC PRESERVATION	57,817	0.00	53,833	0.00
	3080	JAIL CAPITAL PROJECTS	396,911	0.00	12,603,089	0.00
	3160	REAL ESTATE EXCISE TAX	5,801,100	0.00	6,851,100	0.00
	3170	2010 DEBT HOLDING	20,347	0.00	0	0.00
		Total	\$29,281,009	18.75	\$42,162,790	18.25
Coroner						
	0010	GENERAL FUND	1,103,401	6.50	1,115,680	6.50
		Total	\$1,103,401	6.50	\$1,115,680	6.50
District Court						
	0010	GENERAL FUND	3,659,216	31.25	3,747,403	31.25
		Total	\$3,659,216	31.25	\$3,747,403	31.25
Emergency Management						
	0010	GENERAL FUND	1,415,375	7.05	1,372,549	7.05
	1140	EMERGENCY MANAGMENT COUNCIL	28,340	0.00	28,347	0.00
		Total	\$1,443,715	7.05	\$1,400,896	7.05
Emergency Services						
	1280	MEDIC ONE-RESERVE	4,606,500	0.00	2,806,500	0.00
	1290	MEDIC ONE	13,351,476	8.95	13,467,897	8.95
		Total	\$17,957,976	8.95	\$16,274,397	8.95

Budget and FTEs by Department

Both Operating and Capital

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Human Resources						
	0010	GENERAL FUND	1,831,852	12.39	1,859,460	12.39
	5030	UNEMPLOYMENT COMPENSATION	287,258	0.60	288,452	0.60
	5050	INSURANCE RISK	2,138,098	3.10	2,172,040	3.10
	5060	BENEFITS ADMINISTRATION	335,539	2.70	342,198	2.70
		Total	\$4,592,747	18.79	\$4,662,150	18.79
Juvenile Court						
	0010	GENERAL FUND	7,433,216	58.00	7,513,338	58.00
		Total	\$7,433,216	58.00	\$7,513,338	58.00
Non Departmental						
	0010	GENERAL FUND	4,815,691	0.00	4,857,345	0.00
	2300	2017 INTERGOVERNMENTAL DEBT	690,000	0.00	680,000	0.00
		Total	\$5,505,691	0.00	\$5,537,345	0.00
Planning Department						
	0010	GENERAL FUND	2,715,241	14.02	2,246,046	11.52
		Total	\$2,715,241	14.02	\$2,246,046	11.52
Pretrial Services						
	0010	GENERAL FUND	542,773	5.00	555,938	5.00
		Total	\$542,773	5.00	\$555,938	5.00
Prosecuting Attorney						
	0010	GENERAL FUND	8,759,250	61.85	8,887,206	61.85
	1110	VICTIM ADVOCATE PROGRAM	492,613	5.25	456,007	4.75
	1900	ANTI-PROFITEERING	20,256	0.00	20,261	0.00
		Total	\$9,272,119	67.10	\$9,363,474	66.60
Public Defense						
	0010	GENERAL FUND	5,485,140	31.00	5,626,451	31.00
		Total	\$5,485,140	31.00	\$5,626,451	31.00
Public Health						
	1200	VETERANS	319,556	1.00	321,070	1.00
	1490	PH & SS-TECHNOLOGY	31,769	0.00	31,781	0.00
	1500	PUBLIC HEALTH & SOCIAL SERVICES	10,011,655	74.72	10,868,782	80.97
	4510	COMMUNITY LOAN REPAYMENT #1	150,607	0.00	150,634	0.00
		Total	\$10,513,587	75.72	\$11,372,267	81.97

Budget and FTEs by Department

Both Operating and Capital

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Public Works						
	1190	ROADS & TRANSPORTATION	31,646,449	116.22	30,153,832	116.52
	1350	NOXIOUS WEED	608,245	2.88	616,738	2.88
	1600	TRANSPORTATION BENEFIT DISTRICT	50,000	0.00	50,000	0.00
	1720	LONG LAKE-LMD	250,715	1.02	275,118	1.02
	1740	LAKE LAWRENCE-LMD	110,598	0.47	112,362	0.47
	3010	ROADS CONSTRUCTION IN PROGRESS	9,381,599	12.36	9,495,513	11.64
	3160	REAL ESTATE EXCISE TAX	875,000	0.00	0	0.00
	3190	TRANSPORTATION IMPACT FEES	350,000	0.00	600,000	0.00
	3200	PARKS IMPACT FEES	120,000	0.00	0	0.00
	4030	SOLID WASTE	26,026,376	37.46	28,997,282	36.78
	4040	SOLID WASTE RESERVE FOR CLOSRE	8,134,177	3.14	1,592,396	3.17
	4050	SOLID WASTE RESERVES	992,837	0.00	2,972,123	0.00
	4200	BOSTON HARBOR WATER/SEWER	494,359	2.36	509,331	2.42
	4210	BOSTON HARBOR RESERVE	250,034	0.03	40,914	0.00
	4300	TAMOSHAN/BEVERLY BCH SEWER	171,713	0.74	172,972	0.74
	4340	GRAND MOUND SEWER	1,098,830	3.13	1,264,113	3.23
	4350	GRAND MOUND WATER	836,690	1.66	898,240	1.76
	4400	TAMOSHAN WATER/SEWER COLLECTN	162,987	0.39	158,827	0.39
	4410	OLYMPIC VIEW SEWER	64,261	0.16	37,889	0.16
	4420	TAMOSHAN RESERVE	2,978	0.00	10,739	0.04
	4440	GRAND MOUND WASTEWATER CAP RES	202,763	0.10	78,102	0.02
	4450	GRAND MOUND WATER CAPITAL RES	375,478	0.15	1,359,091	0.03
	4480	GRAND MOUND DEBT SERVICE	0	0.00	4,400	0.00
		Total	\$82,206,089	182.27	\$79,399,982	181.27
Resource Stewardship						
	0010	GENERAL FUND	361,953	0.70	370,110	0.70
	1030	FAIR	601,785	2.53	601,096	2.53
	1780	BASIN PLANNING & ENHANCEMENTS	1,427,140	0.00	0	0.00
	4060	STORM & SURFACE WATER UTILITY	7,265,219	24.92	7,461,238	24.92
	4070	STORM & SURFACE WATER CAPITAL	1,607,194	0.52	2,255,214	0.52
	4124	LAND USE & PERMITTING	4,312,572	32.56	4,464,143	33.56
		Total	\$15,575,863	61.23	\$15,151,801	62.23

Budget and FTEs by Department

Both Operating and Capital

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Sheriff-Corrections						
	0010	GENERAL FUND	19,764,870	121.00	19,997,473	121.00
	1450	PRISONER'S CONCESSIONS	339,522	0.25	340,447	0.25
		Total	\$20,104,392	121.25	\$20,337,920	121.25
Sheriff-Operations						
	0010	GENERAL FUND	17,440,542	106.75	17,738,258	106.75
	1440	SHERIFF'S SPECIAL PROGRAMS	30,131	0.00	30,158	0.00
		Total	\$17,470,673	106.75	\$17,768,416	106.75
Social Services						
	1400	HOUSING & COMMUNITY RENEWAL	6,514,560	4.42	6,528,074	4.42
	1500	PUBLIC HEALTH & SOCIAL SERVICES	9,377,703	26.06	9,433,978	26.06
		Total	\$15,892,263	30.48	\$15,962,052	30.48
State Examiner						
	0010	GENERAL FUND	131,000	0.00	131,000	0.00
		Total	\$131,000	0.00	\$131,000	0.00
Superior Court						
	0010	GENERAL FUND	5,671,263	39.30	5,827,179	39.30
	1040	LAW LIBRARY	103,028	0.00	103,647	0.00
	1080	SUP CT-FAMILY CT SVS	53,369	0.00	53,393	0.00
		Total	\$5,827,660	39.30	\$5,984,219	39.30

Budget and FTEs by Department

Both Operating and Capital

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Treasurer						
	0010	GENERAL FUND	1,210,960	8.90	1,230,175	8.90
	1010	TREASURER'S M&O	0	1.50	0	1.50
	1120	INVESTMENT ADMINISTRATION	0	2.10	0	2.10
	1160	REET TECHNOLOGY FUND	10,000	0.00	10,000	0.00
	1190	ROADS & TRANSPORTATION	87,700	0.00	87,700	0.00
	2240	GO BONDS 2007	244,900	0.00	500	0.00
	2250	GO BONDS 2009	1,570,825	0.00	1,674,900	0.00
	2260	GO BONDS 2010	2,186,750	0.00	2,071,900	0.00
	2270	GO BONDS 2015	2,933,180	0.00	818,080	0.00
	2280	RID #2	27,500	0.00	0	0.00
	2290	GO BONDS 2016	1,297,800	0.00	1,507,800	0.00
	2300	2017 INTERGOVERNMENTAL DEBT	310,000	0.00	320,000	0.00
	4350	GRAND MOUND WATER	800	0.00	700	0.00
	4380	OLYMPIC VIEW DEBT SERVICE	0	0.00	0	0.00
	4480	GRAND MOUND DEBT SERVICE	135,560	0.00	99,750	0.00
	4510	COMMUNITY LOAN REPAYMENT #1	18,750	0.00	14,300	0.00
	5410	ER&R-MAINTENANCE	90,600	0.00	87,400	0.00
		Total	\$10,125,325	12.50	\$7,923,205	12.50
		Grand Total	\$314,577,916	1,091.90	\$317,878,869	1,095.65

Budget and FTEs by Department

Operating Only

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Assessor						
	0010	GENERAL FUND	4,053,254	31.00	4,134,003	31.00
	1160	REET TECHNOLOGY FUND	94,274	1.00	64,252	1.00
		Total	\$4,147,528	32.00	\$4,198,255	32.00
Auditor						
	0010	GENERAL FUND	5,911,596	40.00	5,986,696	40.00
	1050	AUDITOR-M&O	235,467	0.00	236,941	0.00
	1090	AUDITOR-ELECTION RESERVE	91,798	0.00	91,855	0.00
		Total	\$6,238,861	40.00	\$6,315,492	40.00
Central Services						
	5210	CENTRAL SERVICES/FACILITIES	14,231,357	63.20	14,402,706	63.20
	5220	CENTRAL SERVICES RESERVE	4,384,995	0.00	1,187,437	0.00
	5230	CENTRAL SVS/FAC ENGINEERING	436,425	3.80	581,006	4.80
	5240	LARGE SYSTEM REPLACEMENT RESRV	367,903	1.00	247,061	1.00
	5410	ER&R-MAINTENANCE	5,152,449	14.00	5,129,424	14.00
	5420	ER&R-REPLACEMENT	5,804,000	0.00	4,533,000	0.00
		Total	\$30,377,129	82.00	\$26,080,634	83.00
Clerk						
	0010	GENERAL FUND	3,487,524	33.50	3,557,973	33.50
	1020	FAMILY COURT SERVICES	430,141	5.00	441,111	5.00
	1910	LFO COLLECTION FUND	307,637	3.50	313,634	3.50
		Total	\$4,225,302	42.00	\$4,312,718	42.00

Budget and FTEs by Department

Operating Only

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Commissioners						
	0010	GENERAL FUND	2,526,088	18.75	2,443,691	18.25
	1100	DETENTION FACILITY SALES TAX	6,245,896	0.00	5,140,110	0.00
	1170	TRIAL COURT IMPROVEMENT	175,491	0.00	100,501	0.00
	1180	TREATMENT SALES TAX	3,507,047	0.00	4,843,854	0.00
	1300	STADIUM/CONVENTION/ART CENTER	30,280	0.00	30,286	0.00
	1380	CONSERVATION FUTURES	1,286,195	0.00	1,287,489	0.00
	1550	COMMUNICATIONS	7,771,651	0.00	7,771,651	0.00
	1620	PEG - PUBLIC EDUCATIONAL & GOVERNMENTAL	485,000	0.00	60,000	0.00
	1920	TOURISM PROMOTION AREA	977,186	0.00	977,186	0.00
	1930	HISTORIC PRESERVATION	57,817	0.00	53,833	0.00
	3080	JAIL CAPITAL PROJECTS	0	0.00	0	0.00
	3160	REAL ESTATE EXCISE TAX	5,801,100	0.00	6,851,100	0.00
	3170	2010 DEBT HOLDING	20,347	0.00	0	0.00
		Total	\$28,884,098	18.75	\$29,559,701	18.25
Coroner						
	0010	GENERAL FUND	1,103,401	6.50	1,115,680	6.50
		Total	\$1,103,401	6.50	\$1,115,680	6.50
District Court						
	0010	GENERAL FUND	3,659,216	31.25	3,747,403	31.25
		Total	\$3,659,216	31.25	\$3,747,403	31.25
Emergency Management						
	0010	GENERAL FUND	1,415,375	7.05	1,372,549	7.05
	1140	EMERGENCY MANAGMENT COUNCIL	28,340	0.00	28,347	0.00
		Total	\$1,443,715	7.05	\$1,400,896	7.05
Emergency Services						
	1280	MEDIC ONE-RESERVE	4,606,500	0.00	2,806,500	0.00
	1290	MEDIC ONE	13,351,476	8.95	13,467,897	8.95
		Total	\$17,957,976	8.95	\$16,274,397	8.95

Budget and FTEs by Department

Operating Only

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Human Resources						
	0010	GENERAL FUND	1,831,852	12.39	1,859,460	12.39
	5030	UNEMPLOYMENT COMPENSATION	287,258	0.60	288,452	0.60
	5050	INSURANCE RISK	2,138,098	3.10	2,172,040	3.10
	5060	BENEFITS ADMINISTRATION	335,539	2.70	342,198	2.70
		Total	\$4,592,747	18.79	\$4,662,150	18.79
Juvenile Court						
	0010	GENERAL FUND	7,433,216	58.00	7,513,338	58.00
		Total	\$7,433,216	58.00	\$7,513,338	58.00
Non Departmental						
	0010	GENERAL FUND	4,815,691	0.00	4,857,345	0.00
	2300	2017 INTERGOVERNMENTAL DEBT	690,000	0.00	680,000	0.00
		Total	\$5,505,691	0.00	\$5,537,345	0.00
Planning Department						
	0010	GENERAL FUND	2,715,241	14.02	2,246,046	11.52
		Total	\$2,715,241	14.02	\$2,246,046	11.52
Pretrial Services						
	0010	GENERAL FUND	542,773	5.00	555,938	5.00
		Total	\$542,773	5.00	\$555,938	5.00
Prosecuting Attorney						
	0010	GENERAL FUND	8,759,250	61.85	8,887,206	61.85
	1110	VICTIM ADVOCATE PROGRAM	492,613	5.25	456,007	4.75
	1900	ANTI-PROFITEERING	20,256	0.00	20,261	0.00
		Total	\$9,272,119	67.10	\$9,363,474	66.60
Public Defense						
	0010	GENERAL FUND	5,485,140	31.00	5,626,451	31.00
		Total	\$5,485,140	31.00	\$5,626,451	31.00
Public Health						
	1200	VETERANS	319,556	1.00	321,070	1.00
	1490	PH & SS-TECHNOLOGY	31,769	0.00	31,781	0.00
	1500	PUBLIC HEALTH & SOCIAL SERVICES	10,011,655	74.72	10,868,782	80.97
	4510	COMMUNITY LOAN REPAYMENT #1	150,607	0.00	150,634	0.00
		Total	\$10,513,587	75.72	\$11,372,267	81.97

Budget and FTEs by Department

Operating Only

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Public Works						
	1190	ROADS & TRANSPORTATION	28,780,174	116.22	27,379,425	116.52
	1350	NOXIOUS WEED	608,245	2.88	616,738	2.88
	1600	TRANSPORTATION BENEFIT DISTRICT	50,000	0.00	50,000	0.00
	1720	LONG LAKE-LMD	250,715	1.02	275,118	1.02
	1740	LAKE LAWRENCE-LMD	110,598	0.47	112,362	0.47
	3010	ROADS CONSTRUCTION IN PROGRESS	2,146,531	12.36	2,149,420	11.64
	3190	TRANSPORTATION IMPACT FEES	150,000	0.00	150,000	0.00
	3200	PARKS IMPACT FEES	120,000	0.00	0	0.00
	4030	SOLID WASTE	25,126,376	37.46	25,897,282	36.78
	4040	SOLID WASTE RESERVE FOR CLOSURE	5,834,177	3.14	(107,604)	3.17
	4050	SOLID WASTE RESERVES	992,837	0.00	2,972,123	0.00
	4200	BOSTON HARBOR WATER/SEWER	494,359	2.36	509,331	2.42
	4210	BOSTON HARBOR RESERVE	145,034	0.03	40,914	0.00
	4300	TAMOSHAN/BEVERLY BCH SEWER	171,713	0.74	172,972	0.74
	4340	GRAND MOUND SEWER	1,098,830	3.13	1,264,113	3.23
	4350	GRAND MOUND WATER	836,690	1.66	898,240	1.76
	4400	TAMOSHAN WATER/SEWER COLLECTN	162,987	0.39	158,827	0.39
	4410	OLYMPIC VIEW SEWER	64,261	0.16	37,889	0.16
	4420	TAMOSHAN RESERVE	2,978	0.00	10,739	0.04
	4440	GRAND MOUND WASTEWATER CAPITAL RES	92,763	0.10	78,102	0.02
	4450	GRAND MOUND WATER CAPITAL RES	27,306	0.15	8,095	0.03
	4480	GRAND MOUND DEBT SERVICE	0	0.00	4,400	0.00
		Total	\$67,266,574	182.27	\$62,678,486	181.27
Resource Stewardship						
	0010	GENERAL FUND	361,953	0.70	370,110	0.70
	1030	FAIR	601,785	2.53	601,096	2.53
	4060	STORM & SURFACE WATER UTILITY	7,265,219	24.92	7,461,238	24.92
	4070	STORM & SURFACE WATER CAPITAL	698,194	0.52	699,214	0.52
	4124	LAND USE & PERMITTING	4,312,572	32.56	4,464,143	33.56
		Total	\$13,239,723	61.23	\$13,595,801	62.23

Budget and FTEs by Department

Operating Only

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Sheriff-Corrections						
	0010	GENERAL FUND	19,764,870	121.00	19,997,473	121.00
	1450	PRISONER'S CONCESSIONS	339,522	0.25	340,447	0.25
		Total	\$20,104,392	121.25	\$20,337,920	121.25
Sheriff-Operations						
	0010	GENERAL FUND	17,440,542	106.75	17,738,258	106.75
	1440	SHERIFF'S SPECIAL PROGRAMS	30,131	0.00	30,158	0.00
		Total	\$17,470,673	106.75	\$17,768,416	106.75
Social Services						
	1400	HOUSING & COMMUNITY RENEWAL	6,514,560	4.42	6,528,074	4.42
	1500	PUBLIC HEALTH & SOCIAL SERVICES	9,377,703	26.06	9,433,978	26.06
		Total	\$15,892,263	30.48	\$15,962,052	30.48
State Examiner						
	0010	GENERAL FUND	131,000	0.00	131,000	0.00
		Total	\$131,000	0.00	\$131,000	0.00
Superior Court						
	0010	GENERAL FUND	5,671,263	39.30	5,827,179	39.30
	1040	LAW LIBRARY	103,028	0.00	103,647	0.00
	1080	SUP CT-FAMILY CT SVS	53,369	0.00	53,393	0.00
		Total	\$5,827,660	39.30	\$5,984,219	39.30

Budget and FTEs by Department

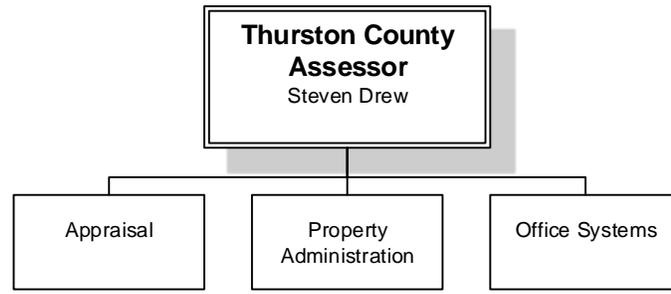
Operating Only

Department	Fund #	Fund Name	2017		2018	
			Expenditure	FTEs	Expenditure	FTEs
Treasurer						
	0010	GENERAL FUND	1,210,960	8.90	1,230,175	8.90
	1010	TREASURER'S M&O	0	1.50	0	1.50
	1120	INVESTMENT ADMINISTRATION	0	2.10	0	2.10
	1160	REET TECHNOLOGY FUND	10,000	0.00	10,000	0.00
	1190	ROADS & TRANSPORTATION	87,700	0.00	87,700	0.00
	2240	GO BONDS 2007	244,900	0.00	500	0.00
	2250	GO BONDS 2009	1,570,825	0.00	1,674,900	0.00
	2260	GO BONDS 2010	2,186,750	0.00	2,071,900	0.00
	2270	GO BONDS 2015	2,933,180	0.00	818,080	0.00
	2280	RID #2	27,500	0.00	0	0.00
	2290	GO BONDS 2016	1,297,800	0.00	1,507,800	0.00
	2300	2017 INTERGOVERNMENTAL DEBT	310,000	0.00	320,000	0.00
	4350	GRAND MOUND WATER	800	0.00	700	0.00
	4380	OLYMPIC VIEW DEBT SERVICE	0	0.00	0	0.00
	4480	GRAND MOUND DEBT SERVICE	135,560	0.00	99,750	0.00
	4510	COMMUNITY LOAN REPAYMENT #1	18,750	0.00	14,300	0.00
	5410	ER&R-MAINTENANCE	90,600	0.00	87,400	0.00
		Total	\$10,125,325	12.50	\$7,923,205	12.50
		Grand Total	\$294,155,350	1,091.90	\$284,263,284	1,095.65

Budget and FTEs by Department

Capital Only

Department	Fund #	Fund Name	2017	FTEs	2018	FTEs
			Expenditure		Expenditure	
Central Services						
	5220	CENTRAL SERVICES RESERVE	2,680,000	0.00	2,735,000	0.00
	5410	ER&R-MAINTENANCE	70,000	0.00	0	0.00
		Total	\$2,750,000	0.00	\$2,735,000	0.00
Commissioners						
	3080	JAIL CAPITAL PROJECTS	396,911	0.00	12,603,089	0.00
		Total	\$396,911	0.00	\$12,603,089	0.00
Public Works						
	1190	ROADS & TRANSPORTATION	2,866,275	0.00	2,774,407	0.00
	3010	ROADS CONSTRUCTION IN PROGRESS	7,235,068	0.00	7,346,093	0.00
	3160	REAL ESTATE EXCISE TAX	875,000	0.00	0	0.00
	3190	TRANSPORTATION IMPACT FEES	200,000	0.00	450,000	0.00
	4030	SOLID WASTE	900,000	0.00	3,100,000	0.00
	4040	SOLID WASTE RESERVE FOR CLOSURE	2,300,000	0.00	1,700,000	0.00
	4210	BOSTON HARBOR RESERVE	105,000	0.00	0	0.00
	4440	GRAND MOUND WASTEWATER CAPITAL RES	110,000	0.00	0	0.00
	4450	GRAND MOUND WATER CAPITAL RES	348,172	0.00	1,350,996	0.00
		Total	\$14,939,515	0.00	\$16,721,496	0.00
Resource Stewardship						
	1780	BASIN PLANNING & ENHANCEMENTS	1,427,140	0.00	0	0.00
	4070	STORM & SURFACE WATER CAPITAL	909,000	0.00	1,556,000	0.00
		Total	\$2,336,140	0.00	\$1,556,000	0.00
		Grand Total	\$20,422,566	0.00	\$33,615,585	0.00

Organization:**Mission:**

To appraise all property on a fair and equitable basis, maintain accurate and easily accessible property information, and provide exceptional customer service.

2017 - 2018 Goals:

- ❖ 2017-Appraise all property in Thurston County, with over 17,564 physical inspections of properties in Region 4. This includes Tumwater, West Olympia and Downtown Olympia. (North and Northwest County). Commercial inspections will include Industrial, Office, Warehouses and Lodging with 1,900 parcels.
- ❖ Process all 2016 residential and commercial appeals in a timely manner to be done with responses before June 1, 2017.
- ❖ 2018-Appraise all property in Thurston County, with over 16,759 physical inspections of properties in Region 5 and 9. These regions include East Olympia, and the western portion of Yelm Highway, rural Thurston County, including the northern half of Old Highway 99, the airport and west of Littlerock and Maytown. Commercial inspections will include Retail, Restaurants, and Service parcels (Auto Service Centers, Daycare Centers etc.) for a total of 1,600.
- ❖ Process all 2017 residential and commercial appeals in a timely manner to be done with responses before June 1, 2018.
- ❖ Enhancements to our website were made to make it easy for the public to independently access online data related to property assessments, property tax exemptions, and property segregation records from the Assessor's website. The public is now able to open a curb side photo of almost every residence in the county and to view a building footprint diagram, further expanding transparency.
- ❖ Continue to perfect a market approach Fannie Mae form for BOE and BTA appeals based on market adjustments to show five years of time adjusted sales.
- ❖ We continue to work on the development of an income approach that would be used to value apartments, warehouses, and offices within selected areas of the county. Although our traditional market adjusted cost approach allows for the fair and equal treatment of the commercial property, an additional technique for valuing certain types of commercial property is the income approach. It considers a commercial property's rental income potential in determining its value.
- ❖ Over the past few years, the legislature increased the thresholds for the senior and disabled

exemption program by \$5,000 in each section of the law, changed the manifest error law, and passed a one-time personal property amnesty law. Each of these new laws created substantial new work and expense without adjustment to our annual budget. In addition a substantial increase in workload has resulted from heightened new construction across Thurston County and related to the creation and administration of Gopher soils assessment impact policy. Our goal is to continue to react to external drivers of workload and expense which occur over the next two years even when appropriate adjustments in our budget fail to occur.

2017 - 2018 Challenges:

- ❖ In January 2011 the Assessor's office had a manager to worker ratio of 1 to 5 and five permanent employees had been reduced to ½ or ¾ FTE. By reorganizing the office, and eliminating management positions, we were able to restore all of the partial FTE to full time. This enabled us to eliminate the backlog in appeals, meet statutory deadlines, which had been missed for years, and to improve customer service. Now our manager to worker ratio, counting The Assessor as a manager, is 1 to 10. Even with these efficiencies and lean practices, the budget cuts of 2014 and 2015 threaten our ability to meet every deadline and have caused an unacceptable rise in the stress level for remaining staff who are under near constant pressure as we move from one linear project to another. In 2009 a total of 8.75 FTE were eliminated as the economy crashed and new construction activity all but ceased. This represented a 23% reduction in FTE alone, and none of these positions have been restored. Of the Assessor's general fund budget cuts of 2014 and 2015 which exceeded another \$250,000, only \$35,000 has been restored to date. Today after implementing the Lean management changes detailed above, performing extensive cross training and achieving every imaginable efficiency, we simply cannot absorb the dramatic rise in work due largely to the economic recovery here in Thurston County without additional staff.

For several years, I have expressed the need for funding which supports appropriate succession planning. We continue to face the retirement of seasoned professional staff. Though we have been very successful in recruiting replacements, the additional time devoted to comprehensive training has substantially impacted productivity which can only be made up with extra help, overtime, or additional FTE's. We expect several retirements again in 2017 and 2018.

In the fall of 2015 the RCW controlling a portion of REET funds collected by the county, directed that these funds could be used by the Assessor to help fund FTE's, hardware and software used in property appraisal. In the spring of 2016 an appraiser trainee position was authorized to be funded as needed with REET money. This position addressed succession planning needs for ½ of the office and to some extent has helped with growing workload. Even with this position however, our current labor demands and projected continued growth over the two year budget period, simply cannot be met without additional staff.

Changes from 2016 Budget:

We have presented several policy level requests for consideration.

Funds:

In addition to the General Fund, which supports most of the Assessor's Office functions, the Assessor also has funding as follows:

Real Estate Excise Tax Technology Fund 1160. By RCW a surcharge fee has been added to the processing of Real Estate Excise Tax Affidavits to provide funds to create an automated system of processing the affidavits and their related information which has been completed. The surcharge fee is now dedicated by RCW to an Assessor's automated revaluation solution, to be determined in the future.

EXPENDITURES & FTEs BY DEPARTMENT

Assessor	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	29.00	30.00	29.00	32.00	32.00
Personnel	2,673,787	2,873,712	1,270,920	3,152,631	3,178,686
Internal Services	681,226	725,510	363,079	911,897	936,569
Professional Services	5,600	1,000	0	1,000	1,000
Operating Costs	88,133	82,000	42,016	82,000	82,000
Capital Expenses	0	0	0	0	0
Total	3,448,746	3,682,222	1,676,016	4,147,528	4,198,255

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	2,673,787	2,813,712	1,270,920	3,058,357	3,114,434
Internal Services	681,226	725,510	363,079	911,897	936,569
Professional Services	5,600	1,000	0	1,000	1,000
Operating Costs	88,133	82,000	42,016	82,000	82,000
Total	3,448,746	3,622,222	1,676,016	4,053,254	4,134,003

REET TECHNOLOGY FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	0	60,000	0	94,274	64,252
Total	0	60,000	0	94,274	64,252

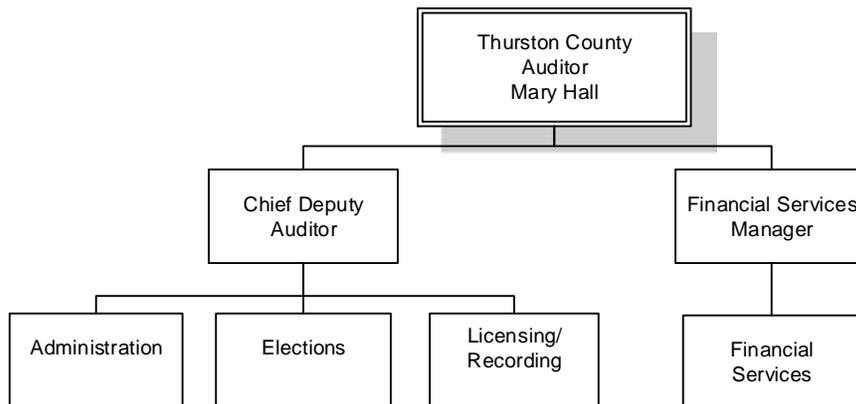
REVENUE BY DEPARTMENT

REVENUE BY FUND AND TYPE

Program: A100 - 01-ASSESSOR'S OPERATIONS

Description: This program pays for all staff, benefit costs and all other necessary expenses in order to carry out the functions of the Assessor's office mandated by statute.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,682,222	4,147,528	4,198,255

Organization:**Mission:**

The Thurston County Auditor's Office is entrusted by the citizens, mandated by law, and driven by integrity to: promote equal access and engage voters in our democracy. Administer accurate, fair, transparent and impartial elections. Process licenses and titles with proficiency while ensuring excellent customer service; accurately record and preserve documents for current and historical research. Promote and perform excellent financial management and reporting in accordance with industry standards.

Purpose:

The County Auditor has a broad range of statutory duties and responsibilities supported by the General Fund.

- ❖ The Elections Division is the ex-officio supervisor of all primary, general and special elections for all federal, state, local, and special district elections. The County Auditor also has the statutory responsibility of maintaining the county's voter registration records.
- ❖ The Licensing and Recording Division duties involve specific statutory functions, such as: (1) recording of real property documents, (2) licensing, titling and registering of motor vehicles and watercraft, and (3) issuing various licenses, such as marriage and business licenses. The County Auditor also acts as an agent for the state departments of Revenue and Licensing in the collection of certain fees and taxes.
- ❖ The Financial Services Division performs financial functions, including: general ledger, payroll, accounts payable, fixed assets, budget preparation and monitoring, grant tracking, credit card applications, rate-setting analyses, development of financial policies and preparation of financial statements.

2017 - 2018 Goals:**Administration**

- ❖ Expand communications to provide up-to-date information and statistics on the activities of the County Auditor's Office via the web.
- ❖ Communicate clear office expectations, policies, and procedures to ensure alignment with our vision, mission and values.
- ❖ Work collaboratively and provide subject matter experts as a county-wide resource to educate staff, operate with sound financial management, and maintain compliance with federal, state and local regulations.
- ❖ Test our Continuity of Operations Plan in coordination with Thurston County Emergency Services to ensure a consistent and organized emergency response.

Elections

- ❖ Conduct successful elections. Continue to be a statewide leader in accuracy, timely voter registration and election results.
- ❖ Continually streamline processes using lean management, including consolidation of precincts.
- ❖ Partner with other community organizations to conduct voter outreach and civic engagement at no or low cost.

Recording/Licensing

- ❖ Conduct field audits for all Thurston County subagent offices.
- ❖ Continue to work towards completion of imaging historical documents.
- ❖ Increase the number of quick titles issued in Thurston County.
- ❖ Assist staff in advancing through the career ladder within our office.
- ❖ Continue to recruit e-recording partners in an effort to reduce counter customers and paper submissions of recorded documents.

Finance

- ❖ Obtain an eleventh and twelfth consecutive certificate of achievement for excellence in financial reporting in preparation of the Comprehensive Annual Financial Report (CAFR).
- ❖ Obtain an unqualified (clean) audit opinion from the Washington State Auditor's Office on the county's annual financial statement audits.
- ❖ Utilize new and existing processes and technologies to a greater extent to increase the efficiency and effectiveness of financial and accounting operations and controls.

2017 - 2018 Challenges:

Elections

Voter registration and elections are conducted by the Auditor's Office for all taxing districts within the county. This includes federal, state, county, and local offices and issues placed on the ballot. Election costs are allocated to participating jurisdictions based on their registered voters and number of issues. Voter registration costs are allocated between the county, cities, and town in Thurston County.

While there are statutory requirements for jurisdictions to pay their share of voter registration and election costs, the exception to this is state reimbursements. By statute, the state only reimburses counties for election costs in odd numbered years and in special circumstance elections, like the Presidential Primary.

The Elections Division historically conducts three to four elections per year. Elections run on a four year cycle and are divided into odd and even numbered years. Typically, odd year elections have lower turnout and expenditures. Even year elections have the highest turnout and expenditures. Election revenues decline in even year elections and the county carries a higher share of the costs. Funding for fluctuations of election costs is difficult to predict since it is impossible to anticipate what issues will be placed on the ballot in advance.

Outreach and Education

The Auditor is required by federal statute to conduct voter outreach in our community and also is responsible for multiple divisions that require public communication. Currently, there is limited budgeted for materials/supplies necessary to comply. The Auditor works with local community partners to include election messages and deadlines in their communications. Our challenge is to find alternative ways to accomplish and finance voter outreach and Auditor communications.

Aging Equipment and Technology

Elections

The elections sorting machine, a critical piece of equipment for elections, is aging and will need to be replaced in the future. The Elections Replacement Fund is for equipment replacement and acquisition of equipment. The revenue is a surcharge on the cost of elections and voter registration costs billed to local jurisdictions.

Financial System

Thurston County has two accounting software systems that are not integrated. Hence, budget workload and project management applications are limited. The Auditor's Office and the County continue to explore the feasibility, cost, and various options for financing an integrated financial system.

Licensing & Recording

Thurston County is an agent for Department of Licensing. As a result of aging technology, a new state wide system is scheduled to be implemented December 2016. Mandatory training time and learning a new system results in significant workload challenges.

Staffing

Thurston County is a decentralized organization in terms of fiscal responsibility. Financial decisions, transactions, and other actions at the department level have a direct effect on financial services staff. Reduction of errors and strengthening of departmental internal controls over fiscal related functions remains a concern. Having detailed training opportunities available to fiscal departmental staff and being involved in the interview process for finance and accounting related jobs across the county are important steps in ensuring accurate reporting and the reduction of audit issues.

The Auditor's Office continues to see a need for countywide Grants Manager position to help reduce the risk of audit findings and utilize grant opportunities. Between 2012 and 2014, the county received five grant-related audit findings. An entity is considered "high risk" for two years after a grant audit finding. Being a high risk entity requires the State Auditors to consider more grants during their annual audit, which increases costs. As a decentralized organization, each department manages their own grants.

Legislative Mandates and Policy Changes

Elections

The Secretary of State's Office recently completed an elections review and made a recommendation requiring multiple staff be present at the time of closing all ballot boxes. This required additional personnel, resources and coordination to comply. The Auditor is participating on an elections modernization committee, and we expect other possible policy changes.

Licensing

The Department of Licensing is requiring all licensing agents to implement a new statewide system allowing for consistency between the counties. This requires significant additional training time, resources and coordination to launch the new system.

Funds:

In addition to the General Fund, which supports much of the Auditor's Office functions, the Auditor operates in three other funds, as follows:

Auditor's Maintenance and Operations (M&O) Fund 1050. This fund provides resources for preservation of county historic documents. The revenue is set in statute and is a portion of the fee collected on all documents recorded.

Auditor's Election Reserve Fund 1090. This fund provides for the replacement and acquisition of elections equipment. The revenue is a surcharge on the cost of elections and voter registration costs billed to local jurisdictions.

Election Stabilization Reserve Fund 1610. This fund provides for fluctuations of election costs.

EXPENDITURES & FTEs BY DEPARTMENT

Auditor	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	38.00	41.00	39.00	40.00	40.00
Personnel	3,203,430	3,823,287	1,614,828	3,965,361	4,044,371
Internal Services	870,934	818,758	410,371	1,013,007	1,010,628
Professional Services	147,207	451,730	122,544	188,850	200,850
Operating Costs	672,628	970,588	318,349	811,566	899,566
Debt Services	8,308	12,375	3,326	12,577	12,577
Capital Expenses	134,573	67,209	6,047	47,500	47,500
Transfer to Other County Funds	0	16,586	0	200,000	100,000
Total	5,037,080	6,160,533	2,475,464	6,238,861	6,315,492

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	3,157,218	3,737,430	1,599,461	3,905,499	3,984,509
Internal Services	829,728	778,725	390,405	962,404	958,494
Professional Services	135,720	410,730	115,907	147,850	159,850
Operating Costs	522,266	842,288	318,126	683,266	771,266
Debt Services	8,308	12,375	3,326	12,577	12,577
Capital Expenses	32,661	19,709	6,047	0	0
Transfer to Other County Funds	0	15,000	0	200,000	100,000
Total	4,685,900	5,816,257	2,433,270	5,911,596	5,986,696

AUDITOR-M&O	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	46,213	85,857	15,368	59,862	59,862
Internal Services	39,271	37,204	18,552	47,776	49,250
Professional Services	11,487	38,000	6,636	38,000	38,000
Operating Costs	39,436	82,329	223	82,329	82,329
Capital Expenses	0	7,500	0	7,500	7,500
Transfer to Other County Funds	0	1,586	0	0	0
Total	136,407	252,476	40,779	235,467	236,941

AUDITOR-ELECTION RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	1,936	2,829	1,415	2,827	2,884
Professional Services	0	3,000	0	3,000	3,000
Operating Costs	110,926	45,971	0	45,971	45,971
Capital Expenses	101,911	40,000	0	40,000	40,000
Total	214,773	91,800	1,415	91,798	91,855

REVENUE BY DEPARTMENT

Auditor	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	8,584,486	8,329,691	4,076,289	7,830,518	7,737,805
General Fund Contribution	0	15,000	0	200,000	100,000
Intergovernmental Revenue	95,146	90,000	0	90,000	90,000
Miscellaneous Revenue	38,024	36,124	19,985	16,200	16,200
Grants	4,703	0	0	0	0
Total	8,722,359	8,470,815	4,096,274	8,136,718	7,944,005

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	8,293,164	8,098,191	3,951,346	7,599,018	7,506,305
Miscellaneous Revenue	26,505	24,924	10,125	5,000	5,000
Grants	4,703	0	0	0	0
Total	8,324,372	8,123,115	3,961,471	7,604,018	7,511,305

AUDITOR-M&O	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	178,901	166,500	85,151	166,500	166,500
Intergovernmental Revenue	95,146	90,000	0	90,000	90,000
Miscellaneous Revenue	10,584	11,200	9,408	11,200	11,200
Total	284,632	267,700	94,559	267,700	267,700

AUDITOR-ELECTION RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	112,421	65,000	39,792	65,000	65,000
Miscellaneous Revenue	935	0	452	0	0
Total	113,355	65,000	40,244	65,000	65,000

ELECTION STABILIZATION RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
General Fund Contribution	0	15,000	0	200,000	100,000
Total	0	15,000	0	200,000	100,000

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,031,148	1,015,000	1,225,000
Program: A200 - ADMINISTRATION			
Description: Provides direction, support and overall supervision to the Auditor’s Office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	587,066	720,801	738,625
Program: A201 - ADMIN-TRAINING			
Description: Provides training for the Administration Division employees in the Auditor's Office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,100	0	0
Program: A210 - RECORDS			
Description: Administers the recording and preservation of real estate and other documents for current and historical research.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	495,165	538,604	553,197
Revenue	530,264	535,000	536,000
Program: A211 - RECORDS TRAINING			
Description: Provides training for the Recording Division employees in the Auditor's Office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	4,050	0	0
Program: A215 - AUDITOR M & O			
Description: Provides for the imaging, mapping and preservation of county historic documents.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	252,476	235,467	236,941
Revenue	267,700	267,700	267,700
Program: A220 - LICENSING			
Description: Administers vehicle, vessel, mobile home, business, marriage and animal license program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	574,962	609,225	626,917
Revenue	1,379,875	1,385,300	1,385,300
Program: A221 - LICENSING TRAINING			
Description: Provides training for the Licensing Division employees in the Auditor's Office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,025	0	0

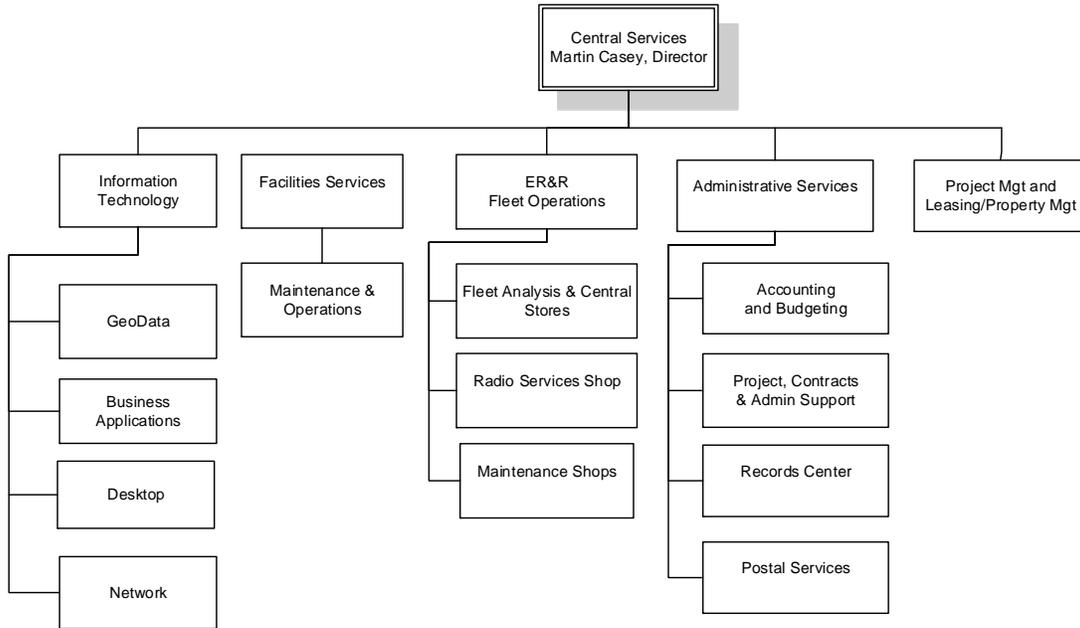
Program: A230 - ELECTION COSTS			
Description: Conducts and oversees all elections for federal, state, and local candidates and issues.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	917,982	1,031,371	988,035
Revenue	34,709	200,000	100,000
Program: A231 - ELECTION COSTS SPECIAL			
Description: Conducts and oversees all special elections for federal, state, and local candidates and issues.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	643,454	143,787	143,810
Revenue	750,000	90,000	140,000
Program: A232 - ELECTION COSTS PRIMARY			
Description: Conducts and oversees all primary elections for federal, state, and local candidates and issues.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	215,965	178,897	207,920
Revenue	55,198	84,200	55,198
Program: A233 - ELECTION COSTS GENERAL			
Description: Conducts and oversees all general elections for federal, state, and local candidates and issues.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	318,385	314,813	345,836
Revenue	47,000	255,000	47,000
Program: A234 - ELECTION TRAINING			
Program: A250 - VOTER REGISTRATION			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	6,167	0	0
Description: Registers qualified voters for cities, towns, and unincorporated areas of Thurston County.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	357,178	404,283	410,543
Revenue	155,000	155,000	145,000
Program: A270 - VOTER EQUIPMENT			
Description: Provides budget for the voting equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	91,800	91,798	91,855
Program: A280 - AUDITOR-FINANCIAL SVS			
Description: Provides accounting, budgeting, rate setting and financial reporting services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,692,758	1,969,815	1,971,813
Revenue	5,251,069	5,164,518	5,267,807

Program: Z000 - STATE AUDITOR

Description: Provides budget for the annual State Auditor's Office financial statement review.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	131,000	131,000	131,000

Organization:



Mission:

Partner with our customers to serve the public.

Purpose:

The Central Services (CS) Department provides a wide range of professional internal services to county offices and departments. Centralizing these services is an efficient and effective means of delivering service and providing access to internal expertise.

- ❖ The Facilities Division maintains 633,000 square feet of county owned buildings, oversees contracted custodial and landscaping services, and administers the service levels and payment of utilities.
- ❖ The Facilities Engineering/Project Management team administers major capital construction projects, leases, and property management.
- ❖ The Information Technology Division provides desktop, network, business application, telecommunication, and geographical information system services.
- ❖ The Administrative Services Division provides county-wide mail services, records management, and surplus program administration as well as internal budgeting, accounting, contracts, and purchasing.
- ❖ The Equipment Rental and Replacement / Fleet Services Division purchases and maintains all of the vehicles and fleet equipment owned by the county.

Our vision is to be one team united as effective stewards of county resources to deliver continually improving competitive services that meet customer business needs. Our customer commitment is to strive to build trust and to ensure that our customers feel welcomed, heard, informed, confident, and successful.

2017-2018 Goals:

Central Services' goals for 2017-18 come together in support of these long-term objectives:

- ❖ **Deliver value** – Provide an affordable quality work environment using the best available technology.
- ❖ **Increase customer trust and confidence** – Be professional, flexible, and consistent, so that customers feel welcomed, heard, informed, and successful.
- ❖ **Engage employees** – Work together in a collaborative, innovative culture where employees are included and respected.
- ❖ **Promote sustainability** – Pursue reductions in our carbon footprint and expenditures in building energy use, vehicle fuel consumption, commute trips, and waste disposal.

Facilities & Capital Projects

- ❖ Support County leaders in efforts to determine a set of long-term strategies for renovating or replacing the County Courthouse campus.
- ❖ Implement major capital infrastructure renewal projects informed by the 2015 facility condition assessment.
- ❖ Develop capacity to maintain facility condition assessment data to inform long-range facilities major maintenance and replacement reserve plans.
- ❖ Improve work order and preventative maintenance processes and tools to enhance workload management, improve asset condition, and strengthen performance management.
- ❖ Review and refine customer service levels to optimize the use of in-house staff and outside professional services as appropriate to accomplish mid-range equipment repairs, remodel and construction projects.
- ❖ Ensure contracted custodial and landscaping services meet performance expectations.
- ❖ Continue to work with the sustainability program manager to identify and implement sustainable practices, policies, and procedures.

Information Technology

- ❖ Begin implementation of IT Strategic 5 year plan for replacement of enterprise wide application systems, organizational development needs, and IT infrastructure improvements.
- ❖ Improve IT Security program by updating policies, creating incident response process, and educating county employees.
- ❖ Implement SharePoint 2013 Enterprise for Internet site and support customer efforts in keeping web design and content up-to-date and current.

- ❖ Implement redesigned Geodata Internet site with utilizing new Geographical Information Services (GIS)/Web technologies.
- ❖ Facilitate GIS focus groups to determine possible action plan for parcel layer corrections and aerial photography specifications.
- ❖ Continue phased conversion of Nortel phone and voice mail systems to Shoretel system.
- ❖ Upgrade core network by replacing aging cabling plant, reorganization of network equipment, replacement of firewall, and upgrading to latest versions of software.
- ❖ Evaluate Microsoft Systems Center Configuration Manager as a replacement for Altiris to provide automated software distribution, remote control and virus protection.

Equipment Rental and Replacement / Fleet Services

- ❖ Continue to develop a comprehensive fleet asset management plan and strengthen business practices to optimize the utilization and efficiency of County vehicle and equipment assets. Supporting goals will include:
 - Continue to strengthen the use of the fleet management information system (CAMS) and vehicle telematics for data gathering and analysis to enhance fleet utilization/optimization.
 - Continue to improve preventative and predictive maintenance practices in order to reduce repair and operations costs.
 - Complete efforts to create and negotiate customer Service Level Agreements.
 - Complete efforts to divest obsolete parts and automate central stores stock inventory management implementing a “point of sale” business process.
 - Continue efforts to optimize the motor pool fleet.
- ❖ Complete efforts to revise, update, and establish (as needed) County fleet policies, including the TCAM Motor Pool and Vehicle Use policies.
- ❖ Continue to work with the sustainability program manager to identify and implement sustainable practices, policies, and procedures. Continue efforts to implement an alternative fuel use strategy to successfully comply with upcoming state alternative fuel requirements.
- ❖ Complete the Fleet Management Organization Certification program through the Government Fleet Association and achieve accreditation to industry standards and best practices.

Administrative Services

- ❖ In partnership with Human Resources, continue to support training strategies to strengthen internal coordination, collaboration, and development of supervisors across Central Services.
- ❖ Continue to develop the internal contracts and purchasing function to support the increasing diversity and complexity of Central Services’ procurement activities.

2017-2018 Challenges:

Facilities & Capital Projects

- ❖ Managing increasing demands for complex and time-intensive planning and analysis work, as well as major renewal projects at aging buildings, within established staffing and funding levels.
- ❖ Meeting growing needs for maintenance services in recently occupied county owned space within established staffing and funding levels.
- ❖ Ensuring a sustainable level of maintenance support for operating detention facilities and providing adequate space for these functions.
- ❖ Resolving storm water handling considerations at the site of the ARC and Work Release facilities.
- ❖ Addressing security infrastructure at County facilities that has been implemented on an ad hoc basis as resources could be identified. The result is an inconsistent and incomplete patchwork of aging systems, equipment, and technologies that fail to meet contemporary security needs.

Information Technology

- ❖ Improving network security. County infrastructure is under increasing attack from viruses and malware. Much time is lost in cleaning up systems that are corrupted by these attacks.
- ❖ Developing capacity for IT project planning and implementation. We must upgrade or replace several major IT applications over the next 3-5 years. The county has recently established an application replacement reserve fund. Partnering with business users to plan and conduct these projects will be a significant added workload.
- ❖ Upgrading the GIS internet site. Geodata's internet site is running on outdated infrastructure and software. The site regularly goes down and is unavailable to outside parties. The system needs to be replaced by modern stable technology.
- ❖ Exploring feasible options for reconciling data inconsistencies in parcel based systems as exposed in the county Geodata system.
- ❖ Keeping current with rapidly evolving telecommunication systems and applications. The County needs to re-evaluate future technical direction associated with phone systems and mobile devices and develop policies to support that established direction (e.g. texting, mobile).

Equipment Rental and Replacement / Fleet Services

- ❖ Calibrating service levels to manage within current staffing and funding levels. Evaluate impacts of work schedules and staffing changes on overtime in comparison to adding a position.
- ❖ Coordinating with State contracting processes to schedule vehicle and equipment replacement arrivals/up-fits so as to not overload the capacity of the shop.
- ❖ Developing fully burdened labor rates aligning overhead cost allocations.
- ❖ Implementing a vehicle and equipment utilization management policy that supports fleet optimization yet provides the right vehicles and equipment to meet customer business needs.
- ❖ Addressing limited resource capacity to expand telematics and the lack of consistent, reliable data for analysis to optimize fleet management and utilization.
- ❖ Developing alternative fuels applications in order to meet the goals under Chapter 194-29 WAC that require local governments, to the extent practicable, to satisfy 100% of their fuel usage for vehicles, vessels, and construction equipment from electricity or biofuel, as of June 1, 2018.

Administrative Services

- ❖ Evaluating and prioritizing limited Record Center resources to assist offices and departments with the scanning of historical/permanent documents.
- ❖ Partnering with Capital Project Managers to streamline capital project administration processes, standardize practices, strengthen controls, and gain efficiencies.
- ❖ Keeping up with process and system changes in the biennial priority-based budget cycle.

Funds:

The Central Services Department operates within the following funds:

Central Services/Facilities Fund 5210. This is the operating fund that accounts for the majority of the department's functions. Services include records, mail, information technology, telecommunications, facility maintenance and operations, utilities, surplus, lease administration, and contracted landscaping and custodial services.

Central Services Reserve Fund 5220. This fund holds reserves to fund major cyclic facility maintenance to county buildings managed by Central Services. Funding for these reserves comes from internal office and departments based on the occupied square footage within the county-owned building. The fund also contains reserves for replacement of desktop personal computers and network infrastructure, which are funded by rates.

Central Services/Facilities Engineering Fund 5230. This fund supports project management functions used to administer capital construction projects.

Equipment Rental and Replacement Maintenance Fund 5410. This fund accounts for all maintenance and repairs to county-owned vehicles and equipment. 2017 charges are based on the actual costs of maintaining the fleet incurred in 2015 (lags two years). 2018 charges are estimated based on an inflation factor and will be revised to reflect 2016 actuals in the biennial mid-term adjustment process.

Equipment Rental and Replacement Reserves Fund 5420. Equipment Replacement Reserves contain funds collected from all county offices and departments for the purpose of replacing county vehicles and equipment.

Large System Replacement Reserve Fund 5240. This fund holds reserves to fund replacement or upgrades of major IT business applications managed by Central Services. Funding for these reserves comes from internal office and departments based on the assigned users.

EXPENDITURES & FTEs BY DEPARTMENT

Central Services	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	76.00	77.00	78.00	82.00	83.00
Personnel	7,167,953	7,778,234	3,438,567	8,346,239	8,605,984
Internal Services	1,999,178	1,656,101	861,914	1,629,464	1,676,940
Professional Services	1,621,951	1,566,855	758,562	1,854,054	1,725,248
Operating Costs	6,592,840	9,754,506	3,563,436	9,070,146	8,824,201
Debt Services	589	2,040	705	10,822	2,033
Capital Expenses	20	8,381,988	700,961	11,750,914	7,545,091
Transfer to Other County Funds	262,174	457,742	1,268	465,490	436,137
Total	17,644,705	29,597,466	9,325,413	33,127,129	28,815,634

EXPENDITURES BY FUND AND TYPE

CENTRAL SERVICES/FACILITIES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	5,724,536	6,269,560	2,775,373	6,558,553	6,646,913
Internal Services	1,417,103	1,302,171	680,827	1,202,819	1,225,130
Professional Services	878,357	937,005	411,392	1,288,704	1,280,810
Operating Costs	4,576,372	5,122,468	2,331,054	5,141,998	5,238,393
Debt Services	589	2,040	705	2,033	2,033
Capital Expenses	0	9,010	0	9,250	9,427
Transfer to Other County Funds	6,250	0	0	28,000	0
Total	12,603,207	13,642,254	6,199,351	14,231,357	14,402,706

CENTRAL SERVICES RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	170,666	35,501	23,918	29,379	29,967
Professional Services	734,731	500,000	329,505	155,000	155,000
Operating Costs	257,714	1,573,838	295,543	1,178,163	758,806
Debt Services	0	0	0	8,789	0
Capital Expenses	0	1,969,978	249,879	5,693,664	2,978,664
Transfer to Other County Funds	0	0	1,268	0	0
Total	1,163,111	4,079,317	900,112	7,064,995	3,922,437

CENTRAL SVS/FAC ENGINEERING	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	199,429	205,027	93,717	352,541	495,536
Internal Services	28,764	24,041	12,119	20,694	21,557
Professional Services	252	450	0	450	450
Operating Costs	2,982	11,250	2,121	15,775	15,794
Transfer to Other County Funds	0	49,956	0	46,965	47,669
Total	231,427	290,724	107,957	436,425	581,006

LARGE SYSTEM REPLACEMENT RESRV	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	0	0	0	117,903	122,061
Professional Services	0	0	0	250,000	125,000
Total	0	0	0	367,903	247,061

ER&R-MAINTENANCE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	1,243,988	1,303,647	569,476	1,317,242	1,341,474
Internal Services	382,645	294,388	145,051	376,572	400,286
Professional Services	8,612	129,400	17,666	159,900	163,988
Operating Costs	1,720,811	2,939,450	904,812	2,748,210	2,835,208
Capital Expenses	0	0	0	230,000	0

Transfer to Other County Funds	255,708	407,786	0	390,525	388,468
Total	3,611,763	5,074,671	1,637,005	5,222,449	5,129,424

ER&R-REPLACEMENT	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	0	0	0	0	0
Operating Costs	34,962	107,500	29,906	(14,000)	(24,000)
Capital Expenses	20	6,403,000	451,082	5,818,000	4,557,000
Transfer to Other County Funds	216	0	0	0	0
Total	35,198	6,510,500	480,988	5,804,000	4,533,000

REVENUE BY DEPARTMENT

Central Services	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	21,787,515	21,507,383	10,395,928	25,453,305	26,142,500
General Fund Contribution	36,997	190,000	0	(9,000)	(34,000)
From Other Funds	618,207	1,617,428	32,789	1,967,990	1,709,137
Miscellaneous Revenue	(4,346,987)	106,161	314,258	154,214	154,245
Transfer in	(1,268,512)	0	0	20,347	0
Total	16,827,220	23,420,972	10,742,976	27,586,856	27,971,882

REVENUE BY FUND AND TYPE

CENTRAL SERVICES/FACILITIES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	12,538,034	12,137,431	5,993,977	13,534,639	14,066,069
General Fund Contribution	0	0	0	25,000	0
From Other Funds	255,308	415,228	0	415,990	427,137
Miscellaneous Revenue	(4,247,232)	1,200	86,422	1,200	1,200
Total	8,546,110	12,553,859	6,080,398	13,976,829	14,494,406

CENTRAL SERVICES RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	2,058,087	1,176,331	589,170	2,453,754	2,383,856
General Fund Contribution	0	85,000	0	(34,000)	(34,000)
From Other Funds	310,042	857,000	31,521	700,000	650,000
Miscellaneous Revenue	173,722	93,161	73,861	133,110	133,141
Transfer in	0	0	0	20,347	0
Total	2,541,850	2,211,492	694,552	3,273,211	3,132,997

CENTRAL SVS/FAC ENGINEERING	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	217,768	290,986	81,910	439,911	586,783
Miscellaneous Revenue	(152,146)	300	70	300	300
Total	65,622	291,286	81,981	440,211	587,083

LARGE SYSTEM REPLACEMENT RESRV	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	0	0	0	645,231	645,231
General Fund Contribution	0	50,000	0	0	0
From Other Funds	0	50,000	0	0	0
Miscellaneous Revenue	0	0	0	6,554	6,554
Total	0	100,000	0	651,785	651,785

ER&R-MAINTENANCE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	3,730,664	4,121,451	1,840,279	3,922,171	4,002,962
From Other Funds	2,368	88,200	1,268	0	0
Miscellaneous Revenue	(863,931)	11,500	2,006	13,050	13,050
Total	2,869,100	4,221,151	1,843,553	3,935,221	4,016,012

ER&R-REPLACEMENT	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
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Fees & Licenses	3,242,963	3,781,184	1,890,592	4,457,599	4,457,599
General Fund Contribution	36,997	55,000	0	0	0
From Other Funds	50,489	207,000	0	852,000	632,000
Miscellaneous Revenue	742,600	0	151,900	0	0
Transfer in	0	0	0	0	0
Total	4,073,050	4,043,184	2,042,492	5,309,599	5,089,599

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	26,634,475	26,634,475	26,634,475
Program: B900 - ADMINISTRATION			
Description: Administration provides both direct and indirect administrative services to Central Services and county operations. Services include office support, accounting and budgeting, and contracts management. Administrative staff, the Central Services Director, and a portion of the Administrative Services Manager positions are included in this program. Expenditures are distributed among the cost categories (programs) below and recaptured through rates.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,898,706	1,824,430	1,857,303
Revenue	416,428	417,190	428,337
Program: B905 - MAIL			
Description: This program provides county-wide mail delivery and consultation services. Expenditures are distributed to county offices and departments based on requested number of deliveries per day and amount of postage used.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	375,292	382,068	391,640
Revenue	447,616	464,596	459,049
Program: B910 - RECORDS			
Description: This program provides imaging services, records storage/tracking/access, and comprehensive records administration and consultation services to county offices and departments, partnering with Secretary of State Archives to ensure county records are protected and preserved in accordance with RCW 40.14. Expenditures are distributed based on the number of boxes in the records center and the amount of storage space used on the imaging servers.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	501,855	505,349	515,209
Revenue	570,754	637,024	660,509
Program: B915 - IT SERVICES			
Description: This program supports technology needs for conducting county business in three broad categories: network development and support, application support, and desktop support. Services include new systems implementation, existing systems and hardware maintenance, infrastructure support, and consulting. Almost \$1 million of the expenditures are pass-through costs associated with maintenance contracts on computer applications used by offices and departments.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	4,036,928	4,260,369	4,296,046
Revenue	4,266,517	4,661,383	4,882,778

Program: B920 - TELECOM			
Description: The telecom program is responsible for managing and maintaining the telephone PBX switch, voice mail, data communications, and remote telephone systems. New installations and changes to existing telephone, voice mail services and resolution of any telecommunications problems are performed by staff in this work group.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	683,324	680,688	693,318
Revenue	633,455	648,961	758,439
Program: B925 - FACILITIES-M & O			
Description: This program provides facility management, maintenance, and operations services to the County. Services are prioritized in the following order: life safety, building issues, preventive maintenance, corrective maintenance, and service requests. The 13 Facility Technicians maintain more than 630,000 square feet of office, detention, court, and other specialized building space at multiple locations across the County.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,446,741	2,677,481	2,690,387
Revenue	2,777,796	3,375,587	3,048,130
Program: B930 - FACILITIES-CUSTODIAL			
Description: The County contracts for custodial services at more than 20 owned and leased buildings, covering approximately 300,000 square feet per day.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	326,408	590,885	597,017
Revenue	251,076	610,204	622,582
Program: B935 - FACILITIES LEASES			
Description: This program is used to accumulate all of the costs associated with leasing facilities for county operations. These costs are passed on to tenants of the leased space.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	592,637	585,759	586,426
Revenue	544,167	749,056	767,228
Program: B936 - FACILITIES UTILITIES			
Description: The Facilities Division manages the tracking and paying of electric, natural gas, water, garbage, and recycling for county-owned offices managed by Central Services. Costs are allocated based on occupied square footage and actual utilities paid by building. The figures below include an estimated increase as defined by the respective utility companies.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,690,508	1,632,728	1,669,582
Revenue	1,473,787	1,154,539	1,570,893
Program: B937 - FACILITIES-SURPLUS			
Description: The Facilities Division manages surplus property per Thurston County ordinance 12341 in the Comprehensive Property Management Procedure. The program picks up, stores, and disposes of small assets such as desks, chairs, office partitions, PCs, etc. from all county departments.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	8,075	8,075	8,075

Program: B950 - PROPERTY MANAGEMENT ADMIN			
Description: This program provides project management services on major county facilities design and construction projects. Program staff also provide support to the annual Capital Facilities Plan development process.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	290,724	436,425	581,006
Revenue	291,286	440,211	587,083
Program: B970 - GEO DATA SVS			
Description: Geodata provides Geographical Information Services (GIS), mapping, data management, and access to spatial data. Services also include data capture and analysis, database and system administration, and map production.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,080,820	1,083,525	1,097,703
Revenue	1,172,263	1,258,289	1,296,461
Program: B980 - SUSTAINABILITY			
Description: This program is responsible to perform complex duties focused primarily on resource conservation and sustainability strategies county wide. This program emphasizes research, data collection and analysis, and development of recommendations in areas of budgeting and financial planning, organizational analysis, policy formulation, and service delivery methods.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	960	0	0
Program: E000 - ADMINISTRATION			
Description: This program provides the management, supervision, and accounting for County fleet operations.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	859,169	1,129,565	1,160,667
Revenue	8,000	8,000	8,000
Program: E004 - CENTRAL STORES			
Description: Maintenance and repair of all county vehicles and other supported equipment. This is the maintenance and operations section for all the fleet vehicles and equipment, including the motor pool and vehicle/equipment surplus operations.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,000,150	2,990,726	2,917,750
Revenue	276,000	276,000	276,000
Program: E005 - MECHANICAL SHOP			
Description: Maintenance and repair of all county vehicles and other supported equipment. This is the maintenance and operations section for all the fleet vehicles and equipment, including the motor pool and vehicle/equipment surplus operations.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,106,141	922,996	940,847
Revenue	88,200	0	0

Program: E006 - MAINT OTHER SVS-RADIO			
Description: Maintenance and repair of all county vehicles and other supported equipment. This is the maintenance and operations section for all the fleet vehicles and equipment including the motor pool and vehicle/equipment surplus operations.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	109,211	109,162	110,160
Revenue	18,000	18,000	18,000
Program: E009 - OUTSIDE AGENCIES			
Description: Vehicle and equipment maintenance and radio services provided to external customer agencies within Thurston County.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	55,000	55,000	55,000
Program: E012 - INTERNAL AGENCIES			
Description: Vehicle and equipment maintenance provided to internal County customer Departments on a direct billed basis.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	52,000	52,000	52,000
Program: E013 - FUEL SALES			
Description: Fuel sales to internal County customer departments on a direct billed basis			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	56,000	30,000	30,000
Program: E014 - CENTRAL STORES			
Description: Material issuances provided to internal County customer Departments on a direct bill basis.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	28,000	20,000	20,000
Program: E016 - FAIR			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	18,000	18,000	5,000
Revenue	6,619	7,267	7,267
Program: E017 - PARKS-PUBLIC WORKS			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	146,000	14,000	105,000
Revenue	2,817	17,258	17,258

Program: E018 - PUBLIC HEALTH			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	230,000	64,000	34,000
Revenue	23,127	22,173	22,173
Program: E019 - WARRANTY WORK			
Description: Revenue from Original Equipment Manufacturer warranty claims for County owned vehicles and equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	3,500	0	0
Program: E020 - INTERNAL POOL CAR			
Description: Collects and manages funds to maintain and replace County pool car fleet.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	5,050	5,050	5,050
Program: E021 - EQUIP M & O RATES			
Description: Maintenance and operations costs for County owned equipment managed under ER&R. This revenue is collected on a 2 year lag based on actual costs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	3,631,401	3,471,171	3,551,962
Program: E022 - NOXIOUS WEED			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	20,000	33,000	80,000
Revenue	35,986	48,771	48,771
Program: E102 - ROADS ENGINEERING-SURVEY			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	192,000	187,000	140,000
Revenue	127,292	112,742	112,742
Program: E103 - ROADS MAINTENANCE			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,359,000	3,322,000	1,920,000
Revenue	2,056,925	2,101,630	1,975,630

Program: E108 - ROADS TRAFFIC - MAINT&ENGINEER			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	169,000	0	34,000
Revenue	111,943	98,246	98,246
Program: E109 - ROADS EMERGENCY SERVICES			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	55,000	0	34,000
Revenue	7,367	21,318	21,318
Program: E111 - RECREATION-PUBLIC HEALTH			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	34,000	34,000	34,000
Revenue	7,719	2,385	2,385
Program: E124 - LAND USE & PERMITTING			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	34,000	34,000	0
Revenue	17,364	24,764	24,764
Program: E135 - AUDITOR ELECTIONS			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	31,000	0	0
Revenue	5,160	4,106	4,106
Program: E140 - ASSESSOR			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	133,000	77,000	34,000
Revenue	25,686	36,118	36,118

Program: E172 - LONG LAKE LMD			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	801	1,338	1,338
Program: E174 - LAKE LAWRENCE			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	343	2,116	2,116
Program: E185 - JUVENILE PROBATION			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	26,000	26,000	62,000
Revenue	13,149	0	0
Program: E200 - SHERIFF			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	542,500	899,000	1,002,000
Revenue	1,057,281	1,114,879	1,114,879
Program: E206 - ACCOUNTABILITY RESTITUTION CTR			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	166,000	72,000	124,000
Revenue	102,150	89,685	89,685
Program: E210 - CORONER			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	4,503	5,495	5,495
Program: E330 - WSU EXTENSION			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,702	3,379	3,379

Program: E403 - SOLID WASTE			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	275,000	730,000	646,000
Revenue	0	1,233,313	1,190,313
Program: E404 - SOLID WASTE RESERVE			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	23,000	0
Revenue	15,841	31,285	8,285
Program: E406 - STORM & SURFACE WATER			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	835,000	0	120,000
Revenue	298,927	171,519	171,519
Program: E420 - BOSTON HARBOR			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	96,000	76,000
Revenue	4,045	44,801	44,801
Program: E434 - GRANDMOUND SEWER M&O			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	4,356	0	0
Program: E435 - GRANDMOUND WATER M&O			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	4,356	0	0

Program: E440 - TAMOSHAN - WATER			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,333	0	0
Program: E441 - OLYMPIC VIEW			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	467	0	0
Program: E521 - CENTRAL SERVICES-FACILITIES			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	118,000	32,000	0
Revenue	32,210	65,521	37,521
Program: E541 - EQUIPMENT RENTAL			
Description: Collects and manages funds to replace county vehicles and other supported equipment. This fund is responsible for charging offices and departments for future replacement needs; the funds are collected during the life of the vehicle or equipment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	127,000	143,000	83,000
Revenue	71,715	49,490	49,490
Program: G000 - CO BLDG RESERV-OTHER			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	115,000	0	0
Program: G040 - PC RESERVE			
Description: This program is part of the Central Service Reserve Fund and is used to accumulate resources to replace PCs, servers, and related technology infrastructure.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	219,065	227,330	225,973
Revenue	257,679	291,769	270,800
Program: G042 - IT INFRASTRUCTURE RESERVE			
Description: This program is part of the Central Service Reserve Fund and is used to accumulate resources to replace PCs, servers, and related technology infrastructure.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,287,751	990,497	920,497
Revenue	751,995	622,907	573,978

Program: G101 - BLDGS CAPITAL			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	20,347	0
Program: G105 - BLDG 4 M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	37,827	29,379	29,967
Revenue	15,541	70,463	70,463
Program: G110 - BUILDING #5 M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,640	0	0
Revenue	94,623	143,948	143,948
Program: G115 - JAIL M&O			
Description: Central Services Building Reserves are setup for a number of buildings to fund the replacement of critical components at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	151,698	0	0
Revenue	14,456	65,503	65,503
Program: G120 - FAIR M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	41,273	0	0
Revenue	10,833	49,114	49,114
Program: G125 - ESC M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,627	0	0
Revenue	13,873	62,779	62,810

Program: G130 - E&T M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	51,388	0	0
Revenue	11,809	53,532	53,532
Program: G135 - ROADS BUILDING A M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,080,186	900,000	0
Revenue	785,606	734,334	734,334
Program: G140 - ROADS BUILDING B M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,003	0	0
Revenue	8,604	88,761	38,761
Program: G145 - ROADS RAINIER/TOWNSHIP M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	160	0	0
Revenue	1,362	6,180	6,180
Program: G150 - YOUTH CTR (FJC) M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	197,773	0	0
Revenue	23,589	106,974	106,974

Program: G155 - CORONER M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	8,736	0	0
Revenue	6,263	28,381	28,381
Program: G160 - PHSS M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	101,047	0	0
Revenue	8,908	40,404	40,404
Program: G165 - MCLANE BLDG M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	20,841	0	0
Revenue	7,159	32,440	32,440
Program: G175 - 3013 FERGUSON M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,261	0	0
Revenue	10,423	48,338	48,338
Program: G180 - BLDG 1 M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	177,386	29,000	11,000
Revenue	45,342	517,099	117,099

Program: G185 - BLDG 2 M&O

Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	189,235	200,000	0
Revenue	23,248	105,477	105,477

Program: G190 - BLDG 3 M&O

Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	190,392	200,000	0
Revenue	33,870	150,889	150,889

Program: G195 - ARC-M&O

Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	104,289	0	0
Revenue	71,585	327,841	327,841

Program: G200 - ROADS BLDG C-M&O

Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	11,103	0	0
Revenue	9,390	42,548	42,548

Program: G201 - ROADS BLDG C-CAPITAL

Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	87,000	0	0

Program: G205 - ROADS BLDG D-M&O

Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	131	0	0

Revenue	1,114	5,044	5,044
Program: G210 - ROADS BLDG E M&O			
Description: Central Services Building Reserves are established for a number of buildings to fund the major maintenance and replacement of critical building infrastructure and systems at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,505	0	0
Revenue	4,220	58,139	58,139
Program: G215 - BLDG 6 CAPITAL			
Description: Central Services Building Reserves are setup for a number of buildings to fund the replacement of critical components at the end of their life cycle such as roofs, boilers, fire alarm systems, and air conditioning systems. An annual contribution funds each program. There are currently 22 funded Building Reserve plans.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	1,808,789	0
Program: G300 - SYSTEM REPLACEMENT RESERVE			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	250,000	125,000
Revenue	100,000	0	0
Program: Y000 - ADMIN			
Description: Administration of replacement or upgrades of major IT business applications managed by Central Services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	117,903	122,061
Program: Y001 - LG SYSTEM REPLACEMENT-ASSESSOR			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	129,437	129,437
Program: Y002 - LG SYSTEM REPLACEMENT-AUDITOR			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	14,372	14,372
Program: Y003 - LG SYSTEM REPLACEMENT-BOCC			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	2,490	2,490

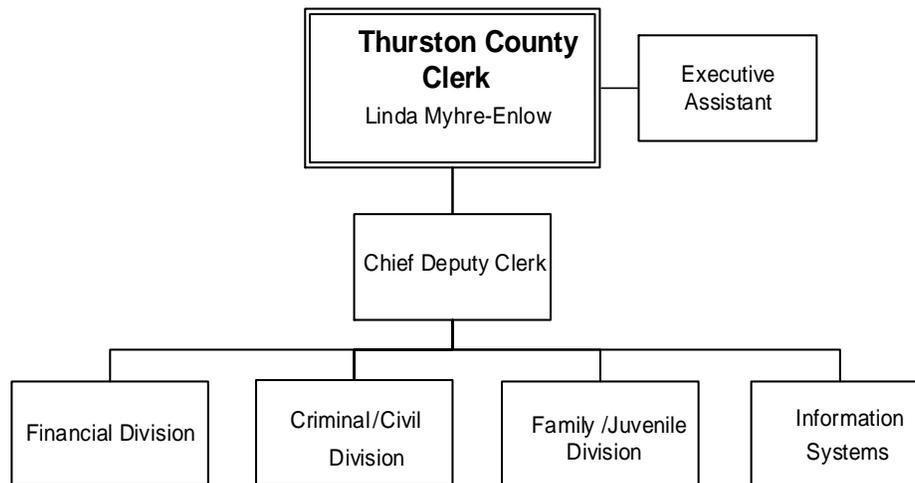
Program: Y004 - LG SYSTEM REPLACEMENT-TREASURER			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	35,652	35,652
Program: Y005 - LG SYSTEM REPLACEMENT-CLERK			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	2,913	2,913
Program: Y006 - LG SYSTEM REPLACEMENT-SUPERIORCT			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	16,882	16,882
Program: Y007 - LG SYSTEM REPLACEMENT-DISTRICTCT			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	13,376	13,376
Program: Y008 - LG SYSTEM REPLACEMENT-JUVENILE			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	4,680	4,680
Program: Y009 - LG SYSTEM REPLACEMENT-PAO			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	71,691	71,691
Program: Y010 - LG SYSTEM REPLACEMENT-SHERIFF			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	58,931	58,931
Program: Y011 - LG SYSTEM REPLACEMENT-CORRECTIONS			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	65,317	65,317

Program: Y012 - LG SYSTEM REPLACEMENT-CORONER			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	9,599	9,599
Program: Y022 - LG SYSTEM REPLACEMENT-HR			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	1,294	1,294
Program: Y023 - LG SYSTEM REPLACEMENT-NON-DEPTL			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	174	174
Program: Y024 - LG SYSTEM REPLACEMENT-OAC			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	33,087	33,087
Program: Y027 - LG SYSTEM REPLACEMENT-WSU EXT			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	267	267
Program: Y029 - LG SYSTEM REPLACEMENT-EMERG MGT			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	2,457	2,457
Program: Y02A - LG SYSTEM REPLACEMENT-AUDITOR-FS			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	54,417	54,417
Program: Y036 - LG SYSTEM REPLACEMENT-PLANNING			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	3,123	3,123

Program: Y037 - LG SYSTEM REPLACEMENT-PRETRIAL			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	763	763
Program: Y103 - LG SYSTEM REPLACEMENT-FAIR			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	2,237	2,237
Program: Y105 - LG SYSTEM REPLACEMENT-AUDITOR M&O			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	2,677	2,677
Program: Y119 - LG SYSTEM REPLACEMENT-ROADS			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	21,639	21,639
Program: Y120 - LG SYSTEM REPLACEMENT-VETERANS			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	114	114
Program: Y129 - LG SYSTEM REPLACEMENT-MEDIC ONE			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	4,166	4,166
Program: Y135 - LG SYSTEM REPLACEMENT-NOX WEED			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	1,038	1,038
Program: Y140 - LG SYSTEM REPLACEMENT-HOUSING			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	1,956	1,956

Program: Y150 - LG SYSTEM REPLACEMENT-PUB HEALTH			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	47,377	47,377
Program: Y15A - LG SYSTEM REPLACEMENT-SOCIAL SVS			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	12,237	12,237
Program: Y403 - LG SYSTEM REPLACEMENT-SOLID WAST			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	3,931	3,931
Program: Y406 - LG SYSTEM REPLACEMENT-STRMWATER			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	5,439	5,439
Program: Y412 - LG SYSTEM REPLACEMENT-LAND USE			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	18,092	18,092
Program: Y420 - LG SYSTEM REPLACEMENT-UTILITIES			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	1,994	1,994
Program: Y523 - LG SYSTEM REPLACEMENT-FAC ENG			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	148	148
Program: Y541 - LG SYSTEM REPLACEMENT-ER&R			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	1,264	1,264

Program: Y647 - LG SYSTEM REPLACEMENT-OLY AIR			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	1,268	1,268
Program: Y660 - LG SYSTEM REPLACEMENT-AAA			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	3,805	3,805
Program: Y699 - LG SYSTEM REPLACEMENT-TRPC			
Description: This program funds replacement or upgrades of major IT business applications managed by Central Services. An annual contribution funds each program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	1,481	1,481

Organization:**Mission:**

Efficiently maintain and protect the integrity and accuracy of the judicial records of Thurston County Superior Court while serving the public in a courteous, professional and timely manner.

Purpose:

To maintain, preserve and protect the integrity and accuracy of Superior Court records and to provide the most efficient means for the public to purchase documents on-line and to electronically file documents. Provide staff for all court proceedings to keep the record of the court's decisions for the public. Collect statutory fees, fines, trust funds and support funds; maintain a trust account for monies received for Superior Court cases; receipt and disburse monies ordered by the court; and provide an investment plan for monies held. Provide access to justice by assisting victims of domestic violence and self-represented litigants. Maintain a collections program to collect legal financial obligations from criminal defendants.

2017 - 2018 Goals:

- ❖ Establish Guardianship Facilitator Program
- ❖ Develop additional electronic Workflows in Odyssey Case Management System
- ❖ Expand electronic filing of documents by internal and external users.
- ❖ Update office procedures to reflect current practices.
- ❖ Expand Clerk's Collections Program utilizing local partnerships and programs.
- ❖ Audit documents converted from existing document management system to Odyssey document management system.

2017 - 2018 Challenges:

- ❖ Continue to improve business processes and environment to accommodate increased workload.
- ❖ Provide coverage for Court and customer service functions.
- ❖ Recovering images from Liberty document management system.

Funds:

In addition to its primary revenue from the General Fund, the Clerk's Office is responsible for managing two additional funds:

Legal Financial Obligations (LFO) Fund 1910. This Fund was created to account for the collection of court ordered financial obligations and the associated expenses.

Family Court Services Fund 1020. This fund pays for expenditures related to the Family Court Facilitator Program. The Family Court Facilitator provides assistance, coordination, direction and services related to family law issues for litigants not represented by an attorney. The revenue for this fund comes from fees and the sale of forms.

EXPENDITURES & FTEs BY DEPARTMENT

Clerk	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	40.00	41.00	41.00	42.00	42.00
Personnel	3,027,831	3,520,570	1,414,951	3,639,879	3,711,892
Internal Services	489,012	404,907	200,401	447,210	462,613
Professional Services	18,117	28,000	8,800	28,000	28,000
Operating Costs	147,489	193,813	31,806	94,937	94,937
Debt Services	12,341	22,800	9,421	15,276	15,276
Capital Expenses	67,873	8,000	0	0	0
Transfer to Other County Funds	27,614	26,940	1,422	0	0
Total	3,790,277	4,205,030	1,666,802	4,225,302	4,312,718

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	2,285,291	2,748,725	1,142,464	2,934,831	2,990,401
Internal Services	464,478	378,575	187,235	420,980	435,859
Professional Services	18,117	23,000	8,800	23,000	23,000
Operating Costs	143,252	95,113	31,806	93,437	93,437
Debt Services	12,341	13,600	9,421	15,276	15,276
Capital Expenses	67,873	0	0	0	0
Total	2,991,352	3,259,013	1,379,727	3,487,524	3,557,973

FAMILY COURT SERVICES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	272,082	386,661	116,367	414,434	425,220
Internal Services	8,480	9,361	4,680	9,207	9,391
Professional Services	0	5,000	0	5,000	5,000
Operating Costs	4,237	98,700	0	1,500	1,500
Debt Services	0	9,200	0	0	0
Capital Expenses	0	8,000	0	0	0
Total	284,799	516,922	121,047	430,141	441,111

LFO COLLECTION FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	470,459	385,184	156,120	290,614	296,271
Internal Services	16,054	16,971	8,486	17,023	17,363
Operating Costs	0	0	0	0	0
Total	486,513	402,155	164,605	307,637	313,634

RID #2	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Transfer to Other County Funds	27,614	26,940	1,422	0	0
Total	27,614	26,940	1,422	0	0

REVENUE BY DEPARTMENT

Clerk	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	875,863	1,127,962	561,894	1,238,683	1,241,256
From Other Funds	27,614	0	0	0	0
Intergovernmental Revenue	219,226	0	119,178	185,000	185,000
Miscellaneous Revenue	425,588	829,000	259,350	599,200	599,200
Grants	838,744	790,165	4,398	1,619,439	1,629,439
Total	2,387,034	2,747,127	944,821	3,642,322	3,654,895

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	686,764	825,200	472,826	933,683	936,256
Miscellaneous Revenue	420,355	446,000	256,591	402,500	402,500
Grants	838,744	790,165	4,398	1,619,439	1,629,439
Total	1,945,863	2,061,365	733,815	2,955,622	2,968,195

FAMILY COURT SERVICES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	189,099	302,762	89,069	305,000	305,000
Miscellaneous Revenue	2,060	2,000	825	1,200	1,200
Total	191,158	304,762	89,894	306,200	306,200

LFO COLLECTION FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Intergovernmental Revenue	219,226	0	119,178	185,000	185,000
Miscellaneous Revenue	3,172	381,000	1,934	195,500	195,500
Total	222,399	381,000	121,112	380,500	380,500

GO BONDS 2005	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	27,614	0	0	0	0
Total	27,614	0	0	0	0

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	242,211	242,211	242,211
Program: A440 - TREASURER DEBT TRANSFERS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	26,940	0	0
Program: A500 - ADMINISTRATION			
Description: As the administrator of a county office, the Clerk has the responsibility to establish office policies, budgets, and procedures. The administrative team consists of the Chief Deputy, Systems Manager, Service Managers and Financial Manager. Accuracy and efficiency are critical to the Clerk’s Office as even the slightest error or omission in indexing, posting, filing, preparation of writs, or disbursements of funds affects the life or property of members of the public and makes the Clerk personally liable for damages and subject to monetary fines.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	744,750	925,583	944,180
Revenue	1,652,200	2,545,957	2,558,530
Program: A505 - GRANTS			
Description: As the administrator of a county office, the Clerk has the responsibility to establish office policies, budgets, and procedures. The administrative team consists of the Chief Deputy, Systems Manager, Service Managers and Financial Manager. Accuracy and efficiency are critical to the Clerk’s Office as even the slightest error or omission in indexing, posting, filing, preparation of writs, or disbursements of funds affects the life or property of members of the public and makes the Clerk personally liable for damages and subject to monetary fines.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	165,934	0	0
Revenue	790,165	790,165	790,165
Program: A520 - ACCOUNTING			
Description: Collection, accounting, and investment of court monies to ensure that the interests of the public and the county are secured. The Legal Financial Obligation (LFO) program collects past due court-ordered financial obligations on adult criminal and juvenile offender cases. The Collection Officers work closely with the Prosecuting Attorney’s Office and other agencies to provide accurate information on defendants for the Judicial Officer. It is the goal of the program staff to attend the Non-Compliance calendar to assist the Judicial Officer with critical financial information regarding defendants appearing before the court on an Order to Show Cause.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	273,535	343,691	351,454

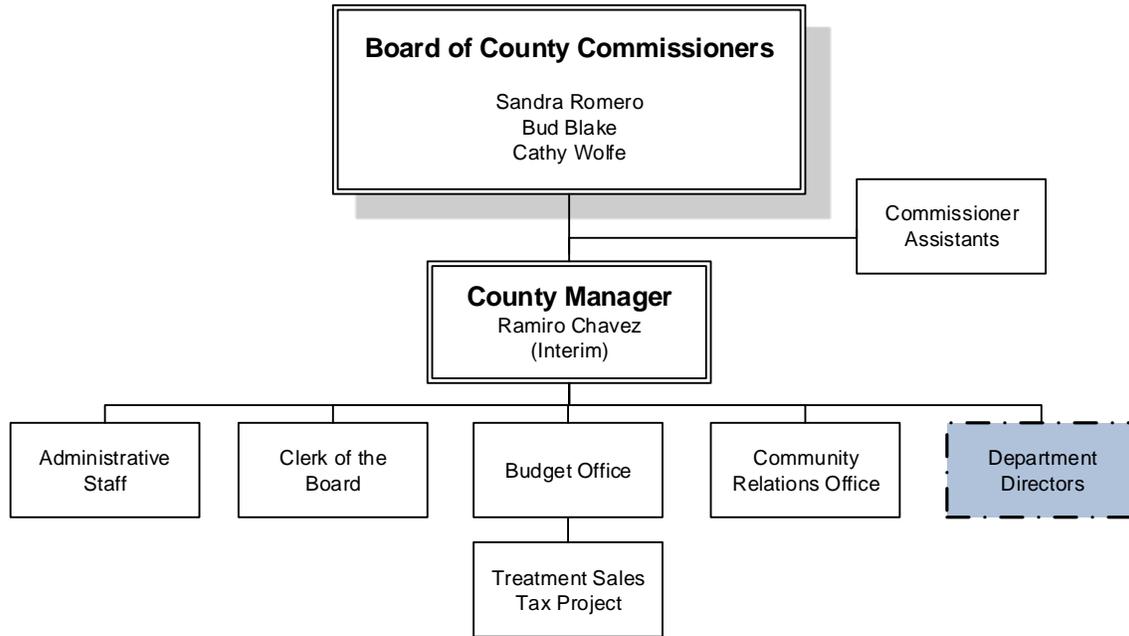
Program: A540 - FAMILY JUVENILE COURT			
Description: Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk’s presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public. The Domestic Violence program assists victims of domestic violence in civil matters. Staff works with alleged victims to procure protection orders to restrain family or household members from acts of violence against them.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	921,736	1,324,840	1,349,656
Program: A545 - GRANTS			
Description: Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk’s presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public. The Domestic Violence program assists victims of domestic violence in civil matters. Staff works with alleged victims to procure protection orders to restrain family or household members from acts of violence against them.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	318,164	0	0
Program: A560 - MAIN COURT			
Description: Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk’s presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public in civil and criminal cases. Maintains a collections program to collect financial obligations from criminal defendants.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	865,708	1,201,047	1,225,817
Program: A565 - GRANTS			
Description: Under the Constitution of the State of Washington, the Clerk has the title of Ex Officio Clerk of the Court. This requires the Clerk’s presence at all court sessions for the purpose of receiving and recording court documents and exhibits and to establish an independent record of court proceedings for the public in civil and criminal cases. Maintains a collections program to collect financial obligations from criminal defendants.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	304,487	0	0
Program: A580 - RECORDS			
Description: In this role, the Clerk identifies and articulates the changing needs of the court record processing, and of the storage, retrieval and disposal of documents, records and exhibits. Provides for the storage, retrieval and backup of all images of court files from 1847 to current; manages the system and ensures the protection of electronic records; provides for the storage, imaging, backup and protection of historical paper documents; all court files are audited, verified and images are checked for readability.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	65,274	0	500
Program: A585 - GRANTS			
Description: In this role, the Clerk identifies and articulates the changing needs of the court record processing, and of the storage, retrieval and disposal of documents, records and exhibits. Provides for the storage, retrieval and backup of all images of court files from 1847 to current; manages the system and ensures the protection of electronic records; provides for the storage, imaging, backup and protection of historical paper documents; all court files are audited, verified and images are checked for readability.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,580	0	0

Program: A590 - FACILITATOR

Description: The Family Court Facilitator Program assists self-represented litigants through the court process. This program informs, instructs and assesses the needs of self-represented individuals regarding family law matters. The Family Court Facilitator Program functions as a liaison and referral between individuals, court personnel, and internal and external agencies.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	516,922	430,141	441,111
Revenue	304,762	306,200	306,200

Organization:



Mission:

Continuously improve services that sustain and enhance safe, healthy, diverse and vital communities.

Purpose:

The Board of County Commissioners (BoCC) is the county's legislative and executive authority. The BoCC is made up of three Commissioners elected to four-year terms. Their responsibilities include:

- adopting county laws governing such areas as general administration and personnel, revenue and finance, health, land use and zoning
- setting the annual tax levy, budget and personnel for all county offices and departments (the tax levy increase is capped at one percent)
- functioning as the countywide Board of Health
- functioning as the Board of the Transportation Benefit District for the unincorporated county
- establishing policy and directives for
 - county utilities, transportation systems, parks, and emergency management
 - planning for land use in the unincorporated county
 - public health and social services
 - publicly funded legal defense for indigent citizens
 - the general operation of county government, including monitoring of finances, management of personnel and the construction and management of county property
- appointing members to advisory boards and commissions

The County Manager is appointed by the BoCC; all appointed department directors report to the County Manager. The County Manager provides leadership and direction in the implementation of county policy. In accordance with the direction of the BoCC, the County Manager oversees the day-to-day operation of county government, coordinates with elected officials and supervises the work of appointed directors.

The Assistant County Manager assists the county manager in the day-to-day operation of the county. Also serving as the county Budget Manager, the Assistant County Manager coordinates with all county offices and departments to prepare the annual preliminary county budget for public hearing, deliberation, and adoption by the BoCC. Associated budget administration includes preparation of multi-year fiscal forecasts for the county's General Fund, budget status reviews of all county funds, and implementation of the BoCC's budget-related policies and decisions. The Assistant County Manager is responsible for management of the Treatment Sales Tax program.

2017 - 2018 Goals:

- Provide leadership and oversight of county government, providing services, programs and infrastructure that meets the needs of county citizens.
- Monitor the implementation of the Thurston County Strategic Plan.
- Foster regional collaboration and partnership to find solutions to community needs and advance opportunities for consolidation and cooperation in the delivery of local services.
- Preserve and enhance our physical environment and natural resources through the adoption of policies and codes on land use, zoning and sustainability.
- Promote community conditions that support the health and well-being of individuals and families through partnerships, prevention strategies, and the implementation of Thurston Thrives.
- Support a strong, diverse and sustainable economy by enhancing our business environment through the improvement of processes, policies and infrastructure.
- Adopt and maintain a fiscally responsible budget. Increase monitoring, analysis, and forecasting of the financial status for all county funds.
- Collaborate with Law and Justice partners to seek strategies that will reduce the jail population.
- Develop a master facility plan that includes fully using county owned facilities, minimal use of rental space, and planning for the repair and replacement of aging county facilities.

2017 - 2018 Challenges:

Fiscal Sustainability: Commissioners are committed to adopting budgets in 2017 and future years that grow and maintain fiscally responsible fund balances. All county funds are expected to have positive fund balances in the 2017-2018 budget. However, the long-term outlook for the county budget is one of increasing demand for services matched to capped revenue growth. Financial projections based on current conditions demonstrate the need for offices and departments to continue careful spending habits and seek opportunities for savings in order for projected revenue to adequately cover costs without significant reductions to services in 2018. The fund balance in every county fund needs to be

sufficient to meet cash flow and maintain a reserve for unanticipated emergencies. To do that, the county must either have increased revenue, or decrease the current level of services and not address the added service demands of a growing population.

Law and Justice: The cost of the criminal and civil justice, including the courts, prosecution and defense, policing and the jail consume 76% of the general fund, and are constantly increasing. Despite the drop in crime, the jail population is increasing, in particular the population with special needs. The need to contain costs is driving the need for changes in law and justice practices.

Environmental Stewardship: Limited staff and financial resources have made keeping up with Federal and State environmental regulations, including the Federal Clean Water Act, State Growth Management Act, Shoreline Master Program, State Environmental Policy Act and the Federal Clean Air Act difficult. The laws and regulations in place are difficult to fully enforce due to lack of enforcement capacity and compliance resources.

Health Care: Rising costs and continuing changes in state and federal policies make it difficult to plan for public health in Thurston County. Limited information is available on what these changes will mean for services the county provides. Although the Behavioral Health Organization has been established in cooperation with Mason County, future state laws regarding mental health and chemical dependency treatment are unclear. The county has experienced an increase in the demand for behavioral health services while the community capacity for treatment and associated services is limited. Rising costs of employee health care is a major driver in the increasing operating budget of the county.

County Facilities: The county owns facilities that range in age from a few years old – Tilley and the ARC – to many years old. The courthouse complex, built in 1978, is nearing the end of its useful life. Other county owned buildings need to be repaired or remodeled to make the best possible use of the space. Even the newer buildings now require maintenance and replacement of building infrastructure. The county continues to house staff and equipment in expensive rental space. The county has begun work on a long-term plan for making the most of county-owned space, including the sale of unused building and planning for the possible replacement of the courthouse. Finding adequate funds for these projects will be the key to success.

Changes from 2016 Budget:

The Office of the Board of County Commissioners is primarily funded by the General Fund. There are no significant changes in this budget. The Sustainability and Economic Development Coordinator position has been moved from Central Services to this office, and a new Courthouse Project Manager position is funded at the policy level.

Funds:

The BoCC is funded by the General Fund. In addition, the BoCC manages a variety of other funds that are not used for BoCC office operations.

Detention Sales Tax Fund 1100.

Trial Court Improvement Fund 1170.

Treatment Sales Tax Fund 1180. A 1/10th of one percent sales tax was approved by voters in 1995. The funds are used exclusively for construction, maintenance and operation of juvenile detention facilities and adult jails.

Stadium/Convention Center Fund 1300. A tax on the sale of or charge made for lodging in unincorporated Thurston County is used for tourism promotion, acquisition of tourism-related facilities, or operation of tourism-related facilities throughout the county. Projects are selected by the Lodging Tax Advisory Committee.

Conservation Futures Fund 1380. Pursuant to RCW 84.34.210 and 84.32.220, Conservation Futures is a land preservation program that protects, preserves, and improves open space, timberlands, wetlands, habitat areas, culturally significant sites, and agricultural farmlands within Thurston County. Conservation Futures funds, acquired through a property tax levy, are used to purchase the land or the rights to future development of the land.

TCOMM 911 Fund 1550. Pursuant to RCW 84.34.210 and 84.32.220, Conservation Futures is a land preservation program that protects, preserves, and improves open space, timberlands, wetlands, habitat areas, culturally significant sites, and agricultural farmlands within Thurston County. Conservation Futures funds, acquired through a property tax levy, are used to purchase the land or the rights to future development of the land.

Public Educational and Governmental Access Fund 1620. A countywide Tourism Promotion Area was approved by the BoCC in October 2013, pursuant to RCW Chapter 35.101 and an inter-local agreement between the county, Olympia, Tumwater, Lacey and Yelm. Revenue is a \$2 per night charge on hotel stays. Funding may only be used for tourism marketing and promotion in Thurston County.

Tourism Promotion Area Fund 1920. A countywide Tourism Promotion Area was approved by the BoCC in October 2013, pursuant to RCW Chapter 35.101 and an inter-local agreement between the county, Olympia, Tumwater, Lacey and Yelm. Revenue is a \$2 per night charge on hotel stays. Funding may only be used for tourism marketing and promotion in Thurston County.

Historic Preservation Fund 1930. Pursuant to RCW 84.34.210 and 84.32.220, Conservation Futures is a land preservation program that protects, preserves, and improves open space, timberlands, wetlands, habitat areas, culturally significant sites, and agricultural farmlands within Thurston County. Conservation Futures funds, acquired through a property tax levy, are used to purchase the land or the rights to future development of the land.

Jail Capital Projects Fund 3080. This fund is used to accumulate the costs related to the construction of the Accountability and Restitution Center.

Real Estate Excise Tax Fund 3160. In accordance with RCW Chapter 82.46, an excise tax of one-half of one percent is paid by the seller upon the sale of real property. Half of the revenue, or “first quarter REET,” approved by the BoCC in December 1982, may be used for any capital projects listed in the county Capital Facilities Plan, including county-owned facilities. The “second quarter REET,” approved by the BoCC in January 1992, is restricted to roads and bridges, sidewalks, street lighting systems, water, storm and sewer systems and parks.

EXPENDITURES & FTEs BY DEPARTMENT

Commissioners	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	15.60	18.80	16.80	18.75	18.25
Personnel	1,699,827	1,868,264	781,103	2,100,803	2,121,216
Internal Services	253,360	227,470	109,831	284,635	292,777
Professional Services	2,388,600	4,673,535	1,047,930	2,309,656	2,305,585
Operating Costs	7,522,378	7,829,451	3,740,096	7,960,771	7,946,931
Debt Services	5,935	6,100	2,967	6,100	6,100
Capital Expenses	0	0	0	396,911	12,603,089
Transfer to Other County Funds	13,547,479	14,712,482	1,844,058	13,942,983	14,429,442
Total	25,417,578	29,317,302	7,525,985	27,001,859	39,705,140

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	1,699,827	1,868,264	781,103	2,100,803	2,121,216
Internal Services	179,024	178,497	88,844	222,065	229,095
Professional Services	832	2,000	392	2,000	2,000
Operating Costs	13,429	27,800	8,854	99,120	85,280
Debt Services	5,935	6,100	2,967	6,100	6,100
Transfer to Other County Funds	0	0	0	96,000	0
Total	1,899,047	2,082,661	882,161	2,526,088	2,443,691

DETENTION FACILITY SALES TAX	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	3,859	6,708	1,854	6,248	6,313
Transfer to Other County Funds	6,143,457	6,394,772	1,318,280	4,960,498	3,676,147
Total	6,147,316	6,401,480	1,320,134	4,966,746	3,682,460

TRIAL COURT IMPROVEMENT	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	665	699	350	491	501
Professional Services	0	100,000	0	100,000	100,000
Transfer to Other County Funds	5,738	0	31,521	75,000	0
Total	6,403	100,699	31,871	175,491	100,501

TREATMENT SALES TAX	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	3,640	6,545	2,273	13,243	13,468
Professional Services	86,743	200,000	43,325	200,000	200,000
Operating Costs	6,000	0	0	0	0
Transfer to Other County Funds	4,397,714	5,426,748	267,117	3,293,804	4,630,386
Total	4,494,097	5,633,293	312,714	3,507,047	4,843,854

STADIUM/CONVENTION/ART CENTER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	220	112	56	280	286
Professional Services	5,950	19,000	4,000	30,000	30,000
Transfer to Other County Funds	20,000	0	0	0	0
Total	26,170	19,112	4,056	30,280	30,286

CONSERVATION FUTURES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	36,708	29,740	14,370	36,961	37,680
Professional Services	1,535,929	3,377,535	657,169	1,000,000	1,000,000
Operating Costs	13	0	14	0	0
Transfer to Other County Funds	251,528	242,862	5,409	249,234	249,809
Total	1,824,178	3,650,137	676,961	1,286,195	1,287,489

COMMUNICATIONS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
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Operating Costs	7,475,670	7,771,651	3,725,918	7,771,651	7,771,651
Total	7,475,670	7,771,651	3,725,918	7,771,651	7,771,651

TOURISM PROMOTION AREA	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	0	2,186	1,093	3,530	3,601
Professional Services	759,146	975,000	343,043	973,656	973,585
Total	759,146	977,186	344,136	977,186	977,186

HISTORIC PRESERVATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	0	0	0	817	833
Professional Services	0	0	0	4,000	0
Operating Costs	27,266	30,000	5,311	30,000	30,000
Transfer to Other County Funds	21,454	23,000	6,111	23,000	23,000
Total	48,720	53,000	11,422	57,817	53,833

JAIL CAPITAL PROJECTS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	28,687	1,983	992	0	0
Capital Expenses	0	0	0	396,911	12,603,089
Total	28,687	1,983	992	396,911	12,603,089

REAL ESTATE EXCISE TAX	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	557	1,000	0	1,000	1,000
Transfer to Other County Funds	2,403,284	2,625,100	215,620	4,800,100	5,850,100
Total	2,403,841	2,626,100	215,620	4,801,100	5,851,100

2010 DEBT HOLDING	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Transfer to Other County Funds	304,304	0	0	20,347	0
Total	304,304	0	0	20,347	0

PEG - PUBLIC EDUCATIONAL & GOVERNMENTAL	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Operating Costs	0	0	0	60,000	60,000
Transfer to Other County Funds	0	0	0	425,000	0
Total	0	0	0	485,000	60,000

REVENUE BY DEPARTMENT

Commissioners	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	800,867	1,123,186	371,532	1,238,186	1,238,186
Taxes	21,284,031	21,215,969	11,234,759	23,240,251	23,521,251
General Fund Contribution	421,188	459,432	61,499	458,186	452,176
From Other Funds	7,984,660	8,070,472	1,371,184	7,969,361	7,751,264
Intergovernmental Revenue	95,980	93,500	24,522	79,500	79,500
Miscellaneous Revenue	207,454	79,808	124,234	79,808	79,808
Total	30,794,181	31,042,367	13,187,730	33,065,292	33,122,185

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	0	86,000	0	86,000	86,000
From Other Funds	204,788	224,513	0	274,697	262,903
Total	204,788	310,513	0	360,697	348,903

DETENTION FACILITY SALES TAX	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	4,655,958	4,539,000	2,396,387	5,047,000	5,098,000
Miscellaneous Revenue	38,708	14,620	17,025	14,620	14,620
Total	4,694,666	4,553,620	2,413,413	5,061,620	5,112,620

TRIAL COURT IMPROVEMENT	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Intergovernmental Revenue	86,041	84,000	16,855	70,000	70,000
Miscellaneous Revenue	2,323	2,000	1,471	2,000	2,000
Total	88,364	86,000	18,326	72,000	72,000

TREATMENT SALES TAX	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	4,652,154	4,590,000	2,394,712	5,170,000	5,273,000
Total	4,652,154	4,590,000	2,394,712	5,170,000	5,273,000

STADIUM/CONVENTION/ART CENTER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	22,786	20,400	14,035	28,000	29,000
Miscellaneous Revenue	235	25	106	25	25
Total	23,020	20,425	14,141	28,025	29,025

CONSERVATION FUTURES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	1,275,667	1,303,818	695,786	1,360,500	1,420,500
Intergovernmental Revenue	9,939	9,500	7,667	9,500	9,500
Miscellaneous Revenue	50,394	21,600	43,845	21,600	21,600
Total	1,336,001	1,334,918	747,298	1,391,600	1,451,600

COMMUNICATIONS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	7,296,452	7,770,751	3,724,988	7,770,751	7,770,751
Miscellaneous Revenue	1,283	900	929	900	900
Total	7,297,734	7,771,651	3,725,918	7,771,651	7,771,651

TOURISM PROMOTION AREA	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	742,226	977,186	343,914	977,186	977,186

Miscellaneous Revenue	205	0	222	0	0
Total	742,431	977,186	344,136	977,186	977,186

HISTORIC PRESERVATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	58,641	60,000	27,618	60,000	60,000
Miscellaneous Revenue	179	0	121	0	0
Total	58,820	60,000	27,739	60,000	60,000

GO BONDS 2004	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	822,688	0	0	0	0
Miscellaneous Revenue	1	0	1	0	0
Total	822,689	0	1	0	0

GO BONDS 2005	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	2,190,965	0	0	0	0
Miscellaneous Revenue	14	0	0	0	0
Total	2,190,979	0	0	0	0

GO BONDS 2007	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	366,362	362,518	68,450	244,900	362,518
Miscellaneous Revenue	1	0	0	0	0
Total	366,362	362,518	68,450	244,900	362,518

GO BONDS 2009	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	2,823,044	2,922,144	803,572	1,570,825	3,026,219
Miscellaneous Revenue	13,681	13,650	3,451	13,650	13,650
Total	2,836,725	2,935,794	807,023	1,584,475	3,039,869

GO BONDS 2010	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
General Fund Contribution	390,501	455,449	60,508	456,186	450,176
From Other Funds	1,403,059	1,584,257	210,472	1,577,570	1,582,434
Miscellaneous Revenue	17,420	17,330	7,239	17,330	17,330
Total	1,810,979	2,057,036	278,219	2,051,086	2,049,940

2010C DEBT SINKING FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
General Fund Contribution	2,000	2,000	0	2,000	2,000
From Other Funds	98,000	98,000	0	98,000	98,000
Miscellaneous Revenue	2,881	0	1,872	0	0
Total	102,881	100,000	1,872	100,000	100,000

GO BONDS 2015	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	0	2,879,040	288,690	2,905,569	911,390
Miscellaneous Revenue	42	0	24	0	0
Total	42	2,879,040	288,714	2,905,569	911,390

JAIL CAPITAL PROJECTS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
General Fund Contribution	28,687	1,983	992	0	0
Total	28,687	1,983	992	0	0

REAL ESTATE EXCISE TAX	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	3,381,013	2,992,000	2,008,850	3,864,000	3,930,000
From Other Funds	75,755	0	0	0	0
Miscellaneous Revenue	77,734	9,683	47,310	9,683	9,683
Total	3,534,503	3,001,683	2,056,160	3,873,683	3,939,683

2010 DEBT HOLDING	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Miscellaneous Revenue	2,355	0	617	0	0
Total	2,355	0	617	0	0

GO BONDS 2016	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	0	0	0	1,297,800	1,507,800
Total	0	0	0	1,297,800	1,507,800

PEG - PUBLIC EDUCATIONAL & GOVERNMENTAL	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	0	0	0	115,000	115,000
Total	0	0	0	115,000	115,000

EXPENDITURES & FTEs BY DEPARTMENT

Non Departmental	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	0	0.00	0.00	0.00	0.00
Personnel	119,834	340,637	58,382	0	0
Internal Services	575,305	585,444	290,822	579,326	617,942
Professional Services	339,228	524,962	194,172	1,065,160	1,065,160
Operating Costs	964,071	967,727	203,656	907,727	907,727
Debt Services	0	0	0	690,000	680,000
Capital Expenses	0	0	0	0	0
Transfer to Other County Funds	2,569,643	2,378,633	675,067	2,263,478	2,266,516
Total	4,568,081	4,797,403	1,422,099	5,505,691	5,537,345

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	119,834	340,637	58,382	0	0
Internal Services	575,305	585,444	290,822	579,326	617,942
Professional Services	339,228	524,962	194,172	1,065,160	1,065,160
Operating Costs	964,071	967,727	203,656	907,727	907,727
Transfer to Other County Funds	2,569,643	2,378,633	675,067	2,263,478	2,266,516
Total	4,568,081	4,797,403	1,422,099	4,815,691	4,857,345

2017 INTERGOVERNMENTAL DEBT	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	0	0	0	690,000	680,000
Total	0	0	0	690,000	680,000

REVENUE BY DEPARTMENT

Non Departmental	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	2,056,318	1,900,000	520,342	1,785,000	1,785,000
Taxes	54,884,526	55,815,514	29,246,416	57,405,000	58,805,000
From Other Funds	101,736	0	0	0	0
Intergovernmental Revenue	3,322,073	2,660,000	1,775,076	3,245,000	3,245,000
Miscellaneous Revenue	3,250,648	2,681,500	1,831,603	2,681,500	2,681,500
Transfer in	1,460	0	0	0	0
Total	63,616,762	63,057,014	33,373,437	65,116,500	66,516,500

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	2,056,318	1,900,000	520,342	1,785,000	1,785,000
Taxes	54,884,526	55,815,514	29,246,416	57,405,000	58,805,000
From Other Funds	101,736	0	0	0	0
Intergovernmental Revenue	3,322,073	2,660,000	1,775,076	3,245,000	3,245,000
Miscellaneous Revenue	3,250,648	2,681,500	1,831,603	2,681,500	2,681,500
Transfer in	1,460	0	0	0	0
Total	63,616,762	63,057,014	33,373,437	65,116,500	66,516,500

EXPENDITURES & FTEs BY DEPARTMENT

Communications	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	0	0.00	0.00	0.00	0.00
Operating Costs	7,475,670	7,271,651	3,725,918	7,771,651	7,771,651
Capital Expenses	0	0	0	0	0
Total	7,475,670	7,271,651	3,725,918	7,771,651	7,771,651

EXPENDITURES BY FUND AND TYPE

COMMUNICATIONS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Operating Costs	7,475,670	7,271,651	3,725,918	7,771,651	7,771,651
Total	7,475,670	7,271,651	3,725,918	7,771,651	7,771,651

REVENUE BY DEPARTMENT

Communications	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	7,296,452	7,060,751	3,724,988	7,770,751	7,770,751
Miscellaneous Revenue	1,283	900	929	900	900
Total	7,297,734	7,061,651	3,725,918	7,771,651	7,771,651

REVENUE BY FUND AND TYPE

COMMUNICATIONS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	7,296,452	7,060,751	3,724,988	7,770,751	7,770,751
Miscellaneous Revenue	1,283	900	929	900	900
Total	7,297,734	7,061,651	3,725,918	7,771,651	7,771,651

Program: 0000 - PROGRAM			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	3,285,148	3,031,000	2,710,000
Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	20,572,648	17,954,575	16,570,272
Program: A300 - COMMISSIONERS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	683,959	720,150	728,278
Program: A310 - COUNTY MANAGER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	402,768	636,582	535,113
Program: A315 - PUBLIC INFORMATION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	193,121	205,592	210,091
Program: A320 - BUDGET			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	379,243	390,728	401,728
Revenue	86,000	86,000	86,000
Program: A325 - OTHER RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	224,513	275,737	263,878
Revenue	224,513	274,697	262,903
Program: A330 - ADMINISTRATION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	199,057	267,625	274,655

Program: A340 - STADIUM			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	20,425	28,025	29,025
Program: A341 - STADIUM			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	19,112	30,280	30,286
Program: A342 - TOURISM PROMOTION AREA			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	652,186	805,716	805,787
Revenue	650,000	800,000	800,000
Program: A344 - TREATMENT SALES TAX			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	5,633,293	3,507,047	4,843,854
Revenue	4,590,000	5,170,000	5,273,000
Program: A345 - REET			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	1,000,000	1,000,000
Revenue	1,505,683	1,941,683	1,974,683
Program: A346 - TRIAL COURT IMPRVMT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	86,000	72,000	72,000
Program: A347 - REET-2ND QTR			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,682,116	3,857,116	4,907,116
Revenue	1,496,000	1,932,000	1,965,000
Program: A350 - REET 1ST QTR			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	943,984	943,984	943,984
Program: A378 - BOCC PROJECTS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	100,699	175,491	100,501

Program: B703 - HISTORICAL PRESERVATION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	30,000	34,817	30,833
Revenue	60,000	60,000	60,000
Program: B714 - ECONOMIC DEVELOPMENT COUNCIL			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	29,674	29,948
Program: B745 - OTHER RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	485,000	60,000
Revenue	0	115,000	115,000
Program: B793 - HISTORIC COMMISSION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	23,000	23,000	23,000
Program: D000 - DEBT SERVICE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	9,632,188	8,183,830	7,953,327
Program: D001 - CONSERVATION FUTURES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,324,918	1,381,600	1,441,600
Program: D002 - TIMBER SALES FOREST BD			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	10,000	10,000	10,000
Program: D004 - DETENTION SALES TAX			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	4,553,620	5,061,620	5,112,620
Program: D020 - DEBT SERVICE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,998,705	1,999,999	1,998,574

Program: D021 - ACQUISITIONS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,677,535	1,000,000	1,000,000
Program: D022 - OPERATING TRANSFERS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	188,922	194,000	196,000
Program: D023 - NON CAPITAL EXPENDITURES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	700,000	0	0
Program: D025 - ADMINISTRATION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	36,448	43,209	43,993
Program: D030 - BOND COST			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	20,347	0
Program: D035 - JUVENILE PROBATION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	657,783	657,783	657,783
Program: D040 - CORRECTIONS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	870,080	870,080	870,080
Program: D100 - CAPITAL			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,922,144	2,922,144	2,922,144
Revenue	1,983	0	0
Program: D170 - OFFICE/OPERATING COST			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,983	0	0

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	0	0
Program: C100 - ADMIN			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	7,271,651	7,771,651	7,771,651
Revenue	7,061,651	7,771,651	7,771,651

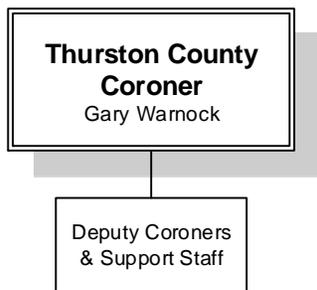
Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	13,566,226	14,494,000	13,416,226
Program: A479 - INT INTER/GOVT LOANS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	690,000	680,000
Program: B103 - LEOFF-1 MEDICAL			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	207,637	50,000	50,000
Program: B700 - GENERAL FUND NON-DEPT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	30,000	30,000
Revenue	55,412,014	57,136,500	58,786,500
Program: B701 - TIMBER SALES, FOREST BOARD			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	200,000	200,000	200,000
Program: B710 - COMMUNITY ENTITIES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	11,500	106,500	106,500
Program: B714 - ECONOMIC DEVELOPMENT COUNCIL			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	49,000	19,000	19,000
Program: B731 - COMMUTE TRIP REDUCTION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	500	500	500
Program: B732 - EMPLOYEE RECOGNITION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,500	3,500	3,500

Program: B736 - ASSOCIATION DUES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	85,000	85,000	85,000
Program: B737 - COUNTY PROJECTS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,038,537	853,163	879,782
Program: B738 - ADMINISTRATION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	433,818	399,074	411,071
Program: B740 - CRIMINAL JUSTICE RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	7,311,000	7,061,000	6,811,000
Program: B745 - OTHER RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	65,000	5,000	5,000
Revenue	134,000	134,000	134,000
Program: B752 - BOUNDRY REVIEW			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	12,661	12,661	12,661
Program: B753 - PRINTING PUBLICATIONS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,000	2,000	2,000
Program: B755 - LEGAL ADVICE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	5,000	5,000	5,000
Program: B756 - ARC MOVE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	233,000	50,000	50,000

Program: B760 - ANIMAL CONTROL			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	591,727	591,727	591,727
Program: B761 - OLYMPIA AIR POLLUTION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	62,000	104,198	104,198
Program: B762 - OT FAIR			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	166,839	166,839	166,839
Program: B763 - OT PARKS AND RECREATION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	27,000	27,000	27,000
Program: B764 - OT PUBLIC HEALTH			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	948,569	948,569	948,569
Program: B765 - OT DEVELOPMENT SERVICES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	349,565	435,393	438,431
Program: B768 - PUBLIC HLTH-GROUNDWATER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	49,795	49,795	49,795
Program: B771 - PH-NURSE FAMILY PARTNERSHIP			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	88,165	88,165	88,165
Program: B773 - NON DEPT OPERATING TRANSFER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	115,590	113,607	113,607
Program: B774 - O/T LARGE SYSTEM REPLCMNT RESV			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	50,000	0	0

Program: B780 - FUTURE PROJECTS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	468,000	468,000
Program: B791 - ASSESSMENT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	201,000	201,000	201,000

Organization:



Mission and Purpose:

The Thurston County Coroner's Office (TCCO) reviews and/or investigates every death occurring in Thurston County. A thorough, comprehensive, and unbiased report is written for each death investigated. Autopsies are conducted on all homicides, traffic related deaths, industrial accidents, and all suspicious deaths. The Coroner's Office also works closely with the medical community, law enforcement, and fire department personnel, notifies next-of-kin, and inventories and returns personal property to the rightful heirs. The Coroner's Office operates 24 hours a day, 365 days a year.

2017 - 2018 Goals:

- ❖ Continue to work cooperatively with law enforcement, hospitals, first responders and other agencies to provide appropriate death investigation in a professional, courteous and compassionate manner.

2017 - 2018 Challenges:

Absorbing the cost increase of autopsy charges. The Coroner's operating budget has no options to pull from to cover the expected expenditures.

Funds:

The Coroner's Office is funded within the General Fund, but receives some state funding.

EXPENDITURES & FTEs BY DEPARTMENT

Coroner	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	6.50	6.50	6.50	6.50	6.50
Personnel	602,979	650,088	293,205	677,640	690,051
Internal Services	169,038	138,149	69,032	209,529	209,397
Professional Services	189,395	195,108	91,820	195,108	195,108
Operating Costs	34,504	16,184	16,219	16,184	16,184
Debt Services	5,043	4,940	2,142	4,940	4,940
Capital Expenses	5,632	0	0	0	0
Total	1,006,590	1,004,469	472,418	1,103,401	1,115,680

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	602,979	650,088	293,205	677,640	690,051
Internal Services	169,038	138,149	69,032	209,529	209,397
Professional Services	189,395	195,108	91,820	195,108	195,108
Operating Costs	34,504	16,184	16,219	16,184	16,184
Debt Services	5,043	4,940	2,142	4,940	4,940
Capital Expenses	5,632	0	0	0	0
Total	1,006,590	1,004,469	472,418	1,103,401	1,115,680

REVENUE BY DEPARTMENT

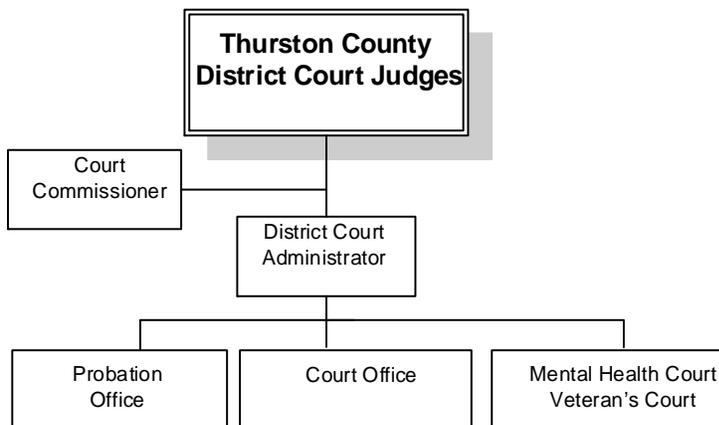
Coroner	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Intergovernmental Revenue	76,346	73,000	0	73,000	73,000
Miscellaneous Revenue	19,200	8,700	8,100	8,700	8,700
Grants	10,405	0	0	0	0
Total	105,951	81,700	8,100	81,700	81,700

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Intergovernmental Revenue	76,346	73,000	0	73,000	73,000
Miscellaneous Revenue	19,200	8,700	8,100	8,700	8,700
Grants	10,405	0	0	0	0
Total	105,951	81,700	8,100	81,700	81,700

Program: B300 - CORONER PERSONNEL			
Description: Salaries and benefits for FTEs, including extra help, on-call pay and overtime.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	650,088	677,640	690,051
Program: B301 - CORONER OPERATIONS			
Description: Administration and operations include office supplies, travel, small tools and minor equipment, equipment leases, phones, mailroom, and all other interfund costs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	91,439	143,701	141,378
Program: B302 - DEATH INVESTIGATIONS			
Description: Death investigations include morgue supplies, personal protection gear and equipment. These funds are also applied to professional services (x-rays, lab work, dental charting or comparison) that are necessary in determining the identification of the remains and to determine the cause and manner of death.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	18,067	18,067	18,067
Revenue	700	700	700
Program: B303 - AUTOPSY REIMBURSEMENT			
Description: The State of Washington, through the Forensic Investigation Council, reimburses the county 40% of the total amount expended on autopsies and other professional services (those services that are deemed by the pathologist as necessary to render an opinion as to cause and manner of death). The state also reimburses the county 100% of all autopsy costs and other professional service fees that are associated with children under the age of three.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	180,000	180,000	180,000
Revenue	73,000	73,000	73,000
Program: B304 - CORONER TRAINING			
Description: Training, conferences and travel.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,000	1,000	1,000
Program: B305 - CORONER FACILITIES			
Description: Space & facilities rentals, small tools & minor equipment, professional services, interfund op-co owned.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	59,075	78,193	80,384
Revenue	8,000	8,000	8,000
Program: B306 - INDIGENT BURIAL			
Description: These funds are used to provide for the disposition of the remains of any indigent person who dies within the county and whose body is unclaimed by relatives or church organizations.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	4,800	4,800	4,800

Organization:



Mission and Purpose:

It is the mission of the judiciary of the Thurston County District Court to provide equal access to a fair and impartial system of justice by which legal disputes may be resolved in a timely, efficient manner, while fostering public trust and confidence. We will serve the public and foster a friendly, accessible environment, treating all individuals with dignity, respect, honesty and fairness. We will be customer service-oriented, technologically innovative, efficient and creative in all our operations and maintain a supportive working environment through encouraging teamwork, innovation and professional growth.

2017 - 2018 Goals:

- ❖ Work with County officials, other interested parties and the public to develop next steps, based on the report from Thomas Architecture Studio, for the construction of a non-obsolete and appropriate justice facility.
- ❖ We will continue to engage in practices that align with Model Time Standards for State Courts focusing on infractions.
- ❖ Video streaming of court proceedings – It is the court’s belief that transparency of the third branch of government is one of our top priorities. We will continue to work with county officials to upgrade infrastructure to set the foundation for streaming of court proceedings.
- ❖ Update the electronic document system with a reliable, robust application that will also allow us to implement e-filing within the District Court Civil Division and automate scheduling of cases on calendars.
- ❖ Update the District Court public website to provide timely information and allow external access to court records for the public. This will reduce the number of requests staff will need to intervene in and save staff time / money.

2017 - 2018 Challenges:

- ❖ Thurston County District Court facilities continue to limit the court's ability to best serve the citizens of Thurston County. It has been stated that "A well-designed courthouse facility has the ability to embody the court's essential principles of openness and fairness, providing accessibility and security while allowing the judicial process to move forward unhindered and with increased efficiency and effectiveness." This continues to be our number one challenge.
 - In 2013/14 the County Commissioners engaged in a contract with Thomas Architecture Studio for a comprehensive review of County facilities and Space Programming / planning and again in 2015. As a result of this professional review in 2014 it was confirmed that District Court is in a space that is insufficient, over capacity in use, cabling in the building is inadequate to meet the current needs of the court and does not support future initiatives for access to the courts. Additionally, it was acknowledged by the authorization of the further studies ("Stay or go" plan; and Security Risk study for buildings two and three) that we continue to attempt to function in facilities that are inadequate to meet the basic needs of the court.
 - Some specific areas that had been previously identified by court personnel that were confirmed through the study were:
 - The need for double the space that District Court is currently occupying based on operational needs. Specifically called out were:
 - ◆ Additional courtroom(s); ADA Compliance within all areas of the courthouse; addition of a small lobby for Mental Health/Veteran's & Probation areas; additional conference rooms for attorney/client meetings; jury rooms adjacent to courtrooms; private/secure entry/exit for jurors; conference rooms for judges; staff training room ; improved layers of security; larger lobby; adequately sized courtrooms; dedicated juror orientation room. We also continue to work with the Fire Marshal as to overloading our buildings occupancy limit by adjusting our calendars.
 - Superior Court continues to allow for the temporary use of one courtroom for two days a week. This space accommodation must be addressed as it is "only as available" use and District Court schedules these court dates 30 to 60 days into the future. This temporary solution is not tenable for the long run. We need to have a fourth permanent courtroom for District Court use.
 - We continue to work with all impacted parties to impress upon the Commissioners the need to have a comprehensive space planning / implementation plan developed for an appropriate courthouse complex.
 - In 2015/16, the County Commissioners appointed a finance committee to investigate financing options for a new court house. They determined financing the project was feasible, but would require voter approval.
-
- ❖ There are two areas of main concern for the District Court with regards to staffing levels within the General fund.

- The major area of concern is staffing within the probation division. Among the goals of the probation division are to hold offenders accountable and reduce recidivism and thereby enhance community safety. As the county law and justice group continues to review ideas of how to keep offenders out of the system, the important role of the District Court cannot be minimized. This group is the first line of accountability for offenders post-conviction on misdemeanor crimes. These are frequently the same offenders that are in the system for felonies and who are not being supervised at that level.

These goals can only be achieved when probation officer caseloads are at reasonable levels. District Court Judges, along with the probation division, have taken many steps to keep caseloads manageable (although the case load numbers are currently above recommended levels for monitoring). For example, currently, only defendants rated as medium high and high risk are on supervised probation whereas medium low and low risk defendants are referred to desk monitoring. While the steps taken have helped keep the numbers of assigned defendants per officer at a manageable level, there is constant concern that with each new legislative change the numbers will grow to unacceptably high levels. This result threatens the goals of probation. District Court continues to be vigilant in our efforts to keep probation officer caseload numbers at a manageable level but at this time the need for a third probation officer, who will also act as the probation department supervisor, is critical.

- In 2014 the County Commissioners approved the hiring of a .75 fourth judicial position within District Court to support the on-coming contracts. This position filled the need of the contracts but did not fill the additional need of a .5 commissioner identified in the Judicial Needs Assessment before the contracts. Based on this continued gap, we will continue to use pro tem judges to assist with filings and overflow hearings. Additionally, a work group is being convened to evaluate the filing of Superior Court probable cause filings in District Court. Although this is common practice, it will increase the work of the District Court bench and bring additional pressure to bear on the need to set a timeframe to establish the District Court commissioner as a full time position to fill the needs of the court.

Funds:

District Court is funded entirely by the General Fund. The Mental Health and Veterans' Courts are funded by Treatment Sales Tax.

EXPENDITURES & FTEs BY DEPARTMENT

District Court	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	27.75	31.25	31.25	31.25	31.25
Personnel	2,529,189	3,022,196	1,276,054	3,002,163	3,071,562
Internal Services	488,585	401,304	199,011	511,135	529,923
Professional Services	330,308	73,300	27,693	80,500	80,500
Operating Costs	84,317	62,567	5,135	62,567	62,567
Debt Services	0	2,851	0	2,851	2,851
Capital Expenses	0	0	0	0	0
Total	3,432,399	3,562,218	1,507,892	3,659,216	3,747,403

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	2,529,189	3,022,196	1,276,054	3,002,163	3,071,562
Internal Services	488,585	401,304	199,011	511,135	529,923
Professional Services	330,308	73,300	27,693	80,500	80,500
Operating Costs	84,317	62,567	5,135	62,567	62,567
Debt Services	0	2,851	0	2,851	2,851
Total	3,432,399	3,562,218	1,507,892	3,659,216	3,747,403

REVENUE BY DEPARTMENT

District Court	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	1,059,022	1,213,100	378,144	1,213,100	1,213,100
From Other Funds	341,733	405,459	0	349,938	359,853
Miscellaneous Revenue	1,583,092	1,633,150	904,166	1,641,650	1,641,650
Grants	548	0	0	0	0
Total	2,984,395	3,251,709	1,282,310	3,204,688	3,214,603

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	1,059,022	1,213,100	378,144	1,213,100	1,213,100
From Other Funds	341,733	405,459	0	349,938	359,853
Miscellaneous Revenue	1,583,092	1,633,150	904,166	1,641,650	1,641,650
Grants	548	0	0	0	0
Total	2,984,395	3,251,709	1,282,310	3,204,688	3,214,603

Program: A700 - JUDICIAL SVS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	675,000	675,000	675,000
Program: A701 - ANTI-HAR F/F			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,000	1,000	1,000
Program: A702 - CIVIL F/F			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	80,000	80,000	80,000
Program: A703 - SC F/F			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	6,000	6,000	6,000
Program: A704 - TRANSCRIPTS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	3,000	3,000	3,000
Program: A706 - SUPP PROC FEES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	200	200	200
Program: A707 - CV JURY DEMAND			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,500	1,500	1,500
Program: A708 - WRIT F/F			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	25,000	25,000	25,000
Program: A709 - CV REC SVS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	35,000	35,000	35,000

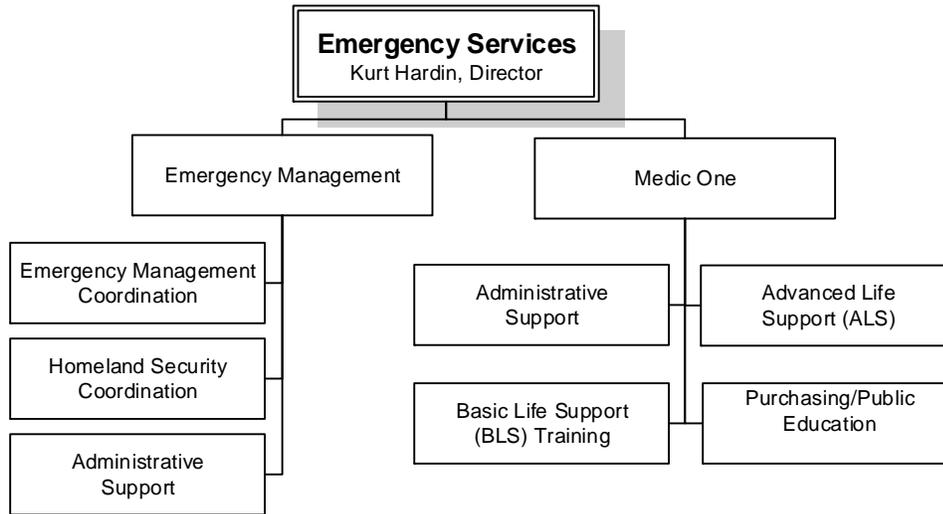
Program: A710 - CV APPEAL PREP			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	200	200	200
Program: A711 - NAME CHANGE ADMIN FEE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,600	1,600	1,600
Program: A712 - WARRANT FEES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	7,000	7,000	7,000
Program: A713 - DEF PROS FEES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	13,000	13,000	13,000
Program: A714 - COPY/TAPE FEES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,600	1,600	1,600
Program: A715 - PROBATION FEES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	325,000	325,000	325,000
Program: A716 - TRANSFER OFFENDER FEE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	300	300	300
Program: A717 - LOCAL JUDICAL STABILIZ DC			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	25,000	25,000	25,000
Program: A718 - LOCAL JUDICAL STABILIZ SC			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	500	500	500
Program: A719 - TRAFFIC INFR TP FEE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	12,000	12,000	12,000

Program: A720 - TRAFFIC INFR PEN			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,140,000	1,140,000	1,140,000
Program: A721 - NON-TRAFFIC INF PEN			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	11,500	11,500	11,500
Program: A725 - PARKING			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	7,500	7,500	7,500
Program: A726 - DISABLED PARKING			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	100	100	100
Program: A727 - DUI FINES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	182,000	182,000	182,000
Program: A728 - CRIMINAL TRAF FINES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	222,000	222,000	222,000
Program: A729 - CRIMINAL FINES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	27,000	27,000	27,000
Program: A730 - COURT COST RECOUPMENTS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	26,000	26,000	26,000
Program: A732 - CIVIL CNTRCROS3RD			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	100	100	100
Program: A733 - SC CNTRCROS3RD			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	100	100	100

Program: A749 - CLRK OVR/SHRT/SM OVERPMT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	17,050	17,050	17,050
Program: A750 - DISTRICT COURT			
Description: This program provides funding for salaries, benefits and operating expenses for the court office. Administration is comprised of 3 elected officials and 19 support staff.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,342,313	2,398,108	2,451,718
Revenue	0	8,500	8,500
Program: A751 - BANKING SERVICES			
Description: Provides funding for bank fees, credit card transaction fees and armored car services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	500	500	500
Program: A760 - COURTROOM SVS			
Description: Provides funding for legal publications, extra help to staff front door security, and L&I coverage for jurors and witnesses.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	64,323	64,323	64,323
Program: A761 - COURTROOM SVS-INTERPRETERS			
Description: Provides funding for the payment of interpreters for the hearing impaired (RCW 2.42.120) and non-English speaking individuals (RCW 2.43.040).			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	25,500	25,500	25,500
Program: A762 - COURTROOM SVS-JUDGE#1			
Description: Provides funding for judge pro tempore services when the elected judges are absent (RCW 3.34.130)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	6,086	6,086	6,086
Program: A763 - COURTROOM SVS-JUDGE#2			
Description: Provides funding for judge pro tempore services when the elected judges are absent (RCW 3.34.130)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	6,086	6,086	6,086
Program: A764 - COURTROOM SVS-JUDGE#3			
Description: Provides funding for judge pro tempore services when the elected judges are absent (RCW 3.34.130)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	6,086	6,086	6,086
Program: A765 - COURTROOM SVS-JUDGE			
Description: Provides funding for judge pro tempore services when the elected judges are absent (RCW 3.34.130)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	6,089	6,089	6,089

Program: A770 - COURTROOM SVS-JUROR FEES			
Description: Provides funding to compensate jurors for a basic fee and mileage as required by RCW 2.36.150.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	16,024	16,024	16,024
Program: A780 - PROBATION OFFICE			
Description: Provides funding for salaries, benefits and operating expenses for the three staff in the Probation Office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	298,333	282,787	289,126
Program: A791 - MENTAL HEALTH COURT			
Description: Provides funding for compensation of contract employees and operating expenses.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	405,459	350,848	360,646
Revenue	405,459	349,938	359,853
Program: A799 - IF FIXED COSTS			
Description: Internal service costs include: space allocation, IT support and infrastructure, phone system and mailroom costs, records services, risk insurance, and building reserve.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	385,419	496,779	515,219

Organization:



Mission:

This Department provides dual emergency functions with two funds each for Medic One/Emergency Medical Services (EMS) and Emergency Management.

Medic One’s mission is to “Provide efficient and effective pre-hospital emergency medical services (EMS) throughout Thurston County (Washington State).” Medic One/EMS is the countywide delivery of Advanced Life Support response and transportation services, via intergovernmental contracts with the cities of Olympia and Tumwater, and Fire District 3 (Lacey). In addition, Medic One/EMS provides EMS training, medical direction, financial, and technical support to the county's 14 fire agencies for Basic Life Support EMS services. Cardiopulmonary resuscitation and public-access defibrillation training are provided at no fee to citizens. Countywide EMS coordination is provided through staff support of the Thurston County Emergency Medical Services Council.

Emergency Management’s mission is “To save lives, prevent injury, and protect property and the environment by taking reasonable and affordable measures to mitigate, prepare for, respond to and recover from disasters.” Emergency Management is the county program providing planning, preparedness, mitigation, response and recovery activities for disaster events. Emergency Management also provides regional emergency management coordination through staff support of the Thurston County Emergency Management Council and the Homeland Security Region 3 Committee.

2017 - 2018 Goals:

Medic One

- ❖ Begin implementation of prioritized TRPC study projects

- ❖ Complete Basic Life Support (BLS) Safetypad electronic patient care record system
- ❖ Increase number of CPR trained Thurston County citizens

Emergency Management

- ❖ Provide state and locally required Thurston County emergency management activities regarding planning, preparedness, mitigation, response and recovery for disaster events. Provide citizen education for preparedness.
- ❖ Maintain currency of the Thurston County all hazards Comprehensive Emergency Management Plan. Update Emergency Support Function Annexes and develop new Support Annex documents.
- ❖ Complete five-year update of the Natural Hazards Mitigation Plan for the Thurston area, incorporating the Hazard Identification and Vulnerability Analysis.
- ❖ Work with local schools to improve hazard assessments, hazard mitigation planning and disaster preparedness.
- ❖ Provide local and regional coordination for disaster planning, exercise and response through the Homeland Security Region 3 Committee and Thurston County Emergency Management Council for a locally and regionally coordinated approach to disasters.
- ❖ Work with county departments to update the Thurston County Continuity of Operations Plan.

2017 - 2018 Challenges:

Medic One

- ❖ Evaluate impacts of National Healthcare system on EMS system
- ❖ Implementation of TRPC report recommended projects

Emergency Management

- ❖ Incorporate changes in FEMA flood mapping in affected county programs and planning. Work with FEMA on Risk Map updates to better identify hazard risk areas and impacts.
- ❖ Federal funding has decreased for emergency management and homeland security programs, which will impact the division's ability to update equipment and maintain programs.

Changes from 2016 Budget:

Medic One

- ❖ Status quo program, cost of business decreases estimated \$-50,000
- ❖ Cloud hosted ALS/BLS data system
- ❖ Add EMS Support program:
 - Basic Life Support (BLS) Financial Base and Supplies base support (\$28,000)

Emergency Management

- ❖ Status quo program
- ❖ Proposed add for alert and notification system (\$26,360)
- ❖ Decreases in grant-funded programs

Funds:

In addition to the General Fund for Emergency Management Services, the following funds support Emergency Management and Medic One.

Emergency Management Council Fund 1140. This fund supports the Emergency Management Council.

Medic One Fund 1290. This is the operating fund for Medic One and is funded primarily by the Emergency Medical Services (EMS) permanent property tax levy.

Medic One Reserve Fund 1280. Provides long term capital expenditure and operational reserves for the Medic One system. Funding is from sources other than the EMS levy, such as Timber Tax, investment interest and citizen donations.

EXPENDITURES & FTEs BY DEPARTMENT

Emergency Services	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	8.45	8.45	8.45	8.95	8.95
Personnel	904,114	1,010,302	478,583	1,066,052	1,082,843
Internal Services	381,101	421,820	204,783	435,751	444,531
Professional Services	160,109	256,841	69,482	245,170	257,179
Operating Costs	10,062,579	10,549,061	4,507,501	10,987,958	11,066,799
Debt Services	4,914	4,914	2,457	4,913	4,913
Capital Expenses	7,235	611,632	0	611,632	611,632
Transfer to Other County Funds	0	11,866	4,688	4,606,500	2,806,500
Total	11,520,052	12,866,436	5,267,494	17,957,976	16,274,397

EXPENDITURES BY FUND AND TYPE

MEDIC ONE-RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Transfer to Other County Funds	0	6,500	4,688	4,606,500	2,806,500
Total	0	6,500	4,688	4,606,500	2,806,500

MEDIC ONE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	904,114	1,010,302	478,583	1,066,052	1,082,843
Internal Services	381,101	421,820	204,783	435,751	444,531
Professional Services	160,109	256,841	69,482	245,170	257,179
Operating Costs	10,062,579	10,549,061	4,507,501	10,987,958	11,066,799
Debt Services	4,914	4,914	2,457	4,913	4,913
Capital Expenses	7,235	611,632	0	611,632	611,632
Transfer to Other County Funds	0	5,366	0	0	0
Total	11,520,052	12,859,936	5,262,806	13,351,476	13,467,897

REVENUE BY DEPARTMENT

Emergency Services	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	52,937	24,030	7,338	24,030	24,030
Taxes	10,086,235	10,278,757	5,501,337	10,603,000	10,953,000
From Other Funds	216	6,500	4,688	4,606,500	2,806,500
Intergovernmental Revenue	78,586	50,000	60,619	50,000	50,000
Miscellaneous Revenue	225,934	337,370	247,898	337,370	337,370
Grants	7,500	9,320	9,320	9,320	9,320
Total	10,451,407	10,705,977	5,831,199	15,630,220	14,180,220

REVENUE BY FUND AND TYPE

MEDIC ONE-RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	65	30	30	30	30
Taxes	100,535	53,000	68,545	53,000	53,000
Intergovernmental Revenue	75,323	50,000	60,619	50,000	50,000
Miscellaneous Revenue	225,597	337,370	247,898	337,370	337,370
Total	401,520	440,400	377,091	440,400	440,400

MEDIC ONE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	52,872	24,000	7,308	24,000	24,000
Taxes	9,985,700	10,225,757	5,432,792	10,550,000	10,900,000
From Other Funds	216	6,500	4,688	4,606,500	2,806,500
Intergovernmental Revenue	3,263	0	0	0	0
Miscellaneous Revenue	337	0	0	0	0
Grants	7,500	9,320	9,320	9,320	9,320
Total	10,049,887	10,265,577	5,454,108	15,189,820	13,739,820

EXPENDITURES & FTEs BY DEPARTMENT

Emergency Management	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	7.05	7.05	7.05	7.05	7.05
Personnel	636,566	689,583	310,876	704,964	716,798
Internal Services	348,000	251,029	124,358	373,068	380,994
Professional Services	104,970	135,386	76,659	166,412	168,415
Operating Costs	182,767	258,395	86,430	197,271	132,689
Capital Expenses	0	0	0	0	0
Transfer to Other County Funds	38,997	2,000	0	2,000	2,000
Total	1,311,300	1,336,393	598,323	1,443,715	1,400,896

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	636,566	689,583	310,876	704,964	716,798
Internal Services	347,716	250,738	124,212	372,735	380,654
Professional Services	104,134	106,082	51,447	139,100	141,103
Operating Costs	181,537	257,700	86,430	196,576	131,994
Transfer to Other County Funds	38,997	2,000	0	2,000	2,000
Total	1,308,949	1,306,103	572,966	1,415,375	1,372,549

EMERGENCY MANAGMENT COUNCIL	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	284	291	146	333	340
Professional Services	836	29,304	25,212	27,312	27,312
Operating Costs	1,231	695	0	695	695
Total	2,351	30,290	25,358	28,340	28,347

REVENUE BY DEPARTMENT

Emergency Management	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	7,661	30,280	26,235	40,288	40,288
Miscellaneous Revenue	52,816	10	533	10	10
Grants	512,895	525,184	89,988	479,343	417,520
Total	573,373	555,474	116,756	519,641	457,818

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	4,585	0	0	12,000	12,000
Miscellaneous Revenue	52,786	0	503	0	0
Grants	512,895	525,184	89,988	479,343	417,520
Total	570,267	525,184	90,491	491,343	429,520

EMERGENCY MANAGMENT COUNCIL	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	3,076	30,280	26,235	28,288	28,288
Miscellaneous Revenue	30	10	30	10	10
Total	3,106	30,290	26,265	28,298	28,298

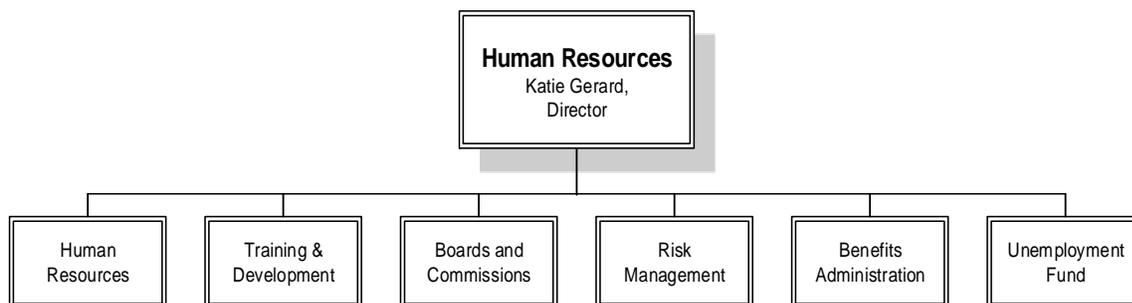
Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	15,704,390	15,704,390	15,704,390
Program: C400 - REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	10,705,977	15,630,220	14,180,220
Program: C401 - BLDG REPAIRS/MAINT			
Description: Medic One’s contribution to the Emergency Services Center Building Reserve Fund.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	16,480	4,627,899	2,827,899
Program: C411 - ADMIN WAGES/BENEFITS			
Description: Wages/benefits (3.5 FTEs) for administrative oversight of Medic One programs and basic operations. The FTEs include Administrator, Administrative Assistant II, Administrative Assistant I, and a half-time Office Assistant II. C412: Resources to support Medic One’s basic maintenance and operations including office supplies/equipment and repairs, communications, inter-fund payments for county services (space lease, IT support, records services, etc), staff training, professional services and EMS Council directed activities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	336,166	347,030	353,434
Program: C412 - ADMIN M & O			
Description: Wages/benefits (3.5 FTEs) for administrative oversight of Medic One programs and basic operations. The FTEs include Administrator, Administrative Assistant II, Administrative Assistant I, and a half-time Office Assistant II. C412: Resources to support Medic One’s basic maintenance and operations including office supplies/equipment and repairs, communications, inter-fund payments for county services (space lease, IT support, records services, etc), staff training, professional services and EMS Council directed activities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	237,346	247,206	251,005
Program: C421 - ALS WAGES/BENEFITS			
Description: Wages/benefits (1.25 FTE) and resources for oversight of Medic One’s contracted ALS programs. FTEs include the ALS Coordinator and .25 Office Assistant II. C424: Supports state and system-mandated continuing education requirements for ALS services personnel (employed under the auspices of intergovernmental contract between Thurston County and four local fire/EMS agencies). C425-C428: Supports provision of countywide ALS Services via intergovernmental contract between Thurston County and four local fire/EMS agencies. C429: Supports ALS component of Medic One’s electronic patient records data system and associated costs, including specific Thurston County IT services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	154,430	156,186	158,086

Program: C422 - ALS M&O			
<p>Description: Wages/benefits (1.25 FTE) and resources for oversight of Medic One’s contracted ALS programs. FTEs include the ALS Coordinator and .25 Office Assistant II. C424: Supports state and system-mandated continuing education requirements for ALS services personnel (employed under the auspices of intergovernmental contract between Thurston County and four local fire/EMS agencies). C425-C428: Supports provision of countywide ALS Services via intergovernmental contract between Thurston County and four local fire/EMS agencies. C429: Supports ALS component of Medic One’s electronic patient records data system and associated costs, including specific Thurston County IT services.</p>			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,145	1,145	1,145
Program: C424 - ALS TRAINING/TRAVEL			
<p>Description: Wages/benefits (1.25 FTE) and resources for oversight of Medic One’s contracted ALS programs. FTEs include the ALS Coordinator and .25 Office Assistant II. C424: Supports state and system-mandated continuing education requirements for ALS services personnel (employed under the auspices of intergovernmental contract between Thurston County and four local fire/EMS agencies). C425-C428: Supports provision of countywide ALS Services via intergovernmental contract between Thurston County and four local fire/EMS agencies. C429: Supports ALS component of Medic One’s electronic patient records data system and associated costs, including specific Thurston County IT services.</p>			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	60,125	60,125	60,125
Program: C425 - ALS CONTRACT SUPPORT			
<p>Description: Wages/benefits (1.25 FTE) and resources for oversight of Medic One’s contracted ALS programs. FTEs include the ALS Coordinator and .25 Office Assistant II. C424: Supports state and system-mandated continuing education requirements for ALS services personnel (employed under the auspices of intergovernmental contract between Thurston County and four local fire/EMS agencies). C425-C428: Supports provision of countywide ALS Services via intergovernmental contract between Thurston County and four local fire/EMS agencies. C429: Supports ALS component of Medic One’s electronic patient records data system and associated costs, including specific Thurston County IT services.</p>			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	8,146,276	8,504,273	8,509,273
Program: C428 - ALS SUPPORT SERVICES			
<p>Description: Wages/benefits (1.25 FTE) and resources for oversight of Medic One’s contracted ALS programs. FTEs include the ALS Coordinator and .25 Office Assistant II. C424: Supports state and system-mandated continuing education requirements for ALS services personnel (employed under the auspices of intergovernmental contract between Thurston County and four local fire/EMS agencies). C425-C428: Supports provision of countywide ALS Services via intergovernmental contract between Thurston County and four local fire/EMS agencies. C429: Supports ALS component of Medic One’s electronic patient records data system and associated costs, including specific Thurston County IT services.</p>			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,110,059	1,202,427	1,267,569
Program: C429 - ALS DATA SYSTEM			
<p>Description: Wages/benefits (1.25 FTE) and resources for oversight of Medic One’s contracted ALS programs. FTEs include the ALS Coordinator and .25 Office Assistant II. C424: Supports state and system-mandated continuing education requirements for ALS services personnel (employed under the auspices of intergovernmental contract between Thurston County and four local fire/EMS agencies). C425-C428: Supports provision of countywide ALS Services via intergovernmental contract between Thurston County and four local fire/EMS agencies. C429: Supports ALS component of Medic One’s electronic patient records data system and associated costs, including specific Thurston County IT services.</p>			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	141,980	88,769	90,490

Program: C441 - BLST WAGES/BENEFITS			
Description: Wages/benefits (2.75 FTE) and resources to support Medic One’s BLS initial and ongoing training, and quality improvement programs. FTEs include BLS Training Supervisor, BLS Training Coordinator, and .75 Office Assistant II. C445: Provides extra help (instructors and evaluators) wages/benefits, and program resources to support Medic One’s initial and ongoing training program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	231,090	273,159	277,188
Program: C442 - BLST M & O			
Description: Wages/benefits (2.75 FTE) and resources to support Medic One’s BLS initial and ongoing training, and quality improvement programs. FTEs include BLS Training Supervisor, BLS Training Coordinator, and .75 Office Assistant II. C445: Provides extra help (instructors and evaluators) wages/benefits, and program resources to support Medic One’s initial and ongoing training program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	7,793	6,346	6,383
Program: C445 - BLST SUPPORT			
Description: Wages/benefits (2.75 FTE) and resources to support Medic One’s BLS initial and ongoing training, and quality improvement programs. FTEs include BLS Training Supervisor, BLS Training Coordinator, and .75 Office Assistant II. C445: Provides extra help (instructors and evaluators) wages/benefits, and program resources to support Medic One’s initial and ongoing training program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	258,890	280,261	291,288
Program: C480 - CPR PIE			
Description: Funds countywide no-cost CPR and AED classes, and public education events and materials. C485: Provides supplies/equipment and financial support to BLS services provided by 17 Thurston County Fire/EMS agencies. C489: Supports the BLS component of Medic One’s electronic patient records data system and associated costs, including specific Thurston County IT services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	193,500	168,352	164,831
Program: C485 - BLSS SUPPORT			
Description: Funds countywide no-cost CPR and AED classes, and public education events and materials. C485: Provides supplies/equipment and financial support to BLS services provided by 17 Thurston County Fire/EMS agencies. C489: Supports the BLS component of Medic One’s electronic patient records data system and associated costs, including specific Thurston County IT services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,068,819	1,130,312	1,148,678
Program: C489 - BLS DATA SYSTEM			
Description: Funds countywide no-cost CPR and AED classes, and public education events and materials. C485: Provides supplies/equipment and financial support to BLS services provided by 17 Thurston County Fire/EMS agencies. C489: Supports the BLS component of Medic One’s electronic patient records data system and associated costs, including specific Thurston County IT services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	228,634	190,783	193,300
Program: C493 - EQUIPMENT REPLACEMENT			
Description: Internal equipment repair and replacement fund, based on projected needs including taxes and contingency.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	673,703	673,703	673,703

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,499	2,499	2,499
Program: H100 - EMERGENCY MANAGEMENT-THURSTON			
Description: Creates and administers plans for responding to emergencies, and activation of the Emergency Operations Center during disasters.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	790,827	917,155	934,637
Revenue	0	12,000	12,000
Program: H101 - EMERGENCY MGMT COUNCIL			
Description: This fund supports activities of the Thurston County Emergency Management Council, of which Thurston County, Olympia, Lacey, Tumwater, Yelm, Rainier, Tenino, Bucoda and the Nisqually Indian Tribe are members.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	30,290	28,340	28,347
Revenue	30,290	28,298	28,298
Program: H105 - HSR3 INCIDENT MGMNT TEAM			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	17,500	17,500
Program: H200 - HOMELAND SECURITY REGION 3			
Description: Regional office for pass through of equipment and training from the Department of Homeland Security.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	354,033	348,769	294,423
Revenue	363,309	348,075	293,536
Program: H300 - EMERGENCY MANAGEMENT			
Description: Supports disaster preparedness, public education and hazard mitigation planning and projects.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	161,243	131,951	125,989
Revenue	161,875	131,268	123,984

Organization:



Mission:

Build the foundation for excellence for all Thurston County employees and offices through partnerships, innovations and solutions.

The Human Resources Department partners with county leaders to meet the personnel needs of employees and external customers. Human Resources provides services to county offices, departments, and employees in the areas of Compensation and Benefits, Risk Management, Employee and Labor Relations, Recruitment and Training and Development. In addition, Human Resources provides support to the Board of Equalization, the Thurston County Citizen's Commission on Salaries for Elected Officials, LEOFF Disability Board, and the Civil Service Commission.

2017 - 2018 Goals:

- ❖ Enhance and utilize workforce analytics.
- ❖ Build leadership development program and succession planning.
- ❖ Enhance employee recognition programs.
- ❖ Assist with the Health Insurance Portability and Accountability Act (HIPAA) program implementation.
- ❖ Complete union negotiations with nine collective bargaining units.
- ❖ Complete the process of updating the County Personnel Policies.

2017 - 2018 Challenges:

Significant change continues to occur in the leadership of Thurston County. Focusing on change management and communications are critical during these times.

Demands for Human Resources services continues to remain strong. Managers and employees continue to seek HR guidance and assistance with employee and labor relations issues. HR will increase our focus on using workforce analytics to help inform decisions. The number of retirements remains steady and will continue to rise as our employee population ages. HR will build upon leadership development and succession planning to ensure we develop our employees for future opportunities.

As the economy continues to recover, there will be a great demand for talented employees. HR will continue to focus on attracting and retaining talent to ensure we are able to deliver services to our community. We anticipate positions could be vacant longer because of competition from other agencies. Building recognition programs to build employee engagement and retention will be necessary to remain competitive.

HR will continue to expand training and development opportunities through in-house and external trainers while also leveraging our Learning Management System to deliver online content. There is also a large training component related to the HIPAA program updates that will need to occur.

Human Resources will be finishing up union negotiations of our nine collective bargaining agreements and new personnel policies. Implementing and training supervisors on the new contracts and policies will also need to be a focus area.

The county must meet the reporting requirements of the Affordable Care Act. Future requirements of the ACA are on the horizon and staff continues to study and research the law to ensure compliance.

Changes from 2016 Budget:

Reclassification of one Senior HR Analyst to Employee Relations Manager

Increase HR Assistant from .8 to 1.0 FTE

New Senior HR Analyst Position, 1.0 FTE

New HR Assistant, 1.0 FTE

Increase in Civil Service testing, \$10k

Increase in Postage for Benefits Administration

Funds:

Human Resources operates with several funds in addition to General Fund support.

Benefits Administration Fund 5060. This fund supports the employee benefits program. It covers the costs to manage payroll deductions and plan billings. It also supports third party administrator costs, consultant costs and wellness activities.

Insurance Risk Fund 5050. This fund collects contributions from county departments to fund the risk management program. Contributions are based upon an allocation formula designed to reflect loss history and FTE count.

Unemployment Compensation Fund 5030. This is the county's self insurance fund for unemployment claims. Each department's contribution is proportionate to its salary expenses.

EXPENDITURES & FTEs BY DEPARTMENT

Human Resources	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	17.30	17.80	17.80	18.79	18.79
Personnel	1,796,785	2,153,383	880,156	2,216,345	2,249,599
Internal Services	327,004	276,585	139,497	350,259	358,931
Professional Services	165,476	599,694	104,552	559,452	561,652
Operating Costs	1,165,799	1,325,304	107,018	1,405,177	1,430,454
Debt Services	6,092	12,514	3,367	12,514	12,514
Capital Expenses	3,427	6,000	0	6,000	6,000
Transfer to Other County Funds	213,673	48,000	24,120	43,000	43,000
Total	3,678,257	4,421,480	1,258,711	4,592,747	4,662,150

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	1,068,133	1,221,198	554,118	1,337,470	1,359,956
Internal Services	220,719	180,747	89,622	227,556	233,592
Professional Services	21,725	129,144	22,849	130,902	130,902
Operating Costs	89,185	118,015	52,480	123,410	122,496
Debt Services	6,092	12,514	3,367	12,514	12,514
Capital Expenses	3,427	0	0	0	0
Total	1,409,282	1,661,618	722,436	1,831,852	1,859,460

UNEMPLOYMENT COMPENSATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	163,473	351,572	60,597	279,343	280,419
Internal Services	6,039	6,032	3,016	5,915	6,033
Operating Costs	0	2,000	0	2,000	2,000
Total	169,512	359,604	63,613	287,258	288,452

INSURANCE RISK	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	345,107	354,067	161,754	359,441	362,729
Internal Services	90,345	77,001	39,863	104,051	106,314
Professional Services	133,050	420,300	77,064	378,300	380,500
Operating Costs	1,073,222	1,178,478	52,067	1,252,306	1,278,497
Capital Expenses	0	1,000	0	1,000	1,000
Transfer to Other County Funds	28,921	43,000	24,120	43,000	43,000
Total	1,670,645	2,073,846	354,868	2,138,098	2,172,040

BENEFITS ADMINISTRATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	220,071	226,546	103,687	240,091	246,495
Internal Services	9,901	12,805	6,996	12,737	12,992
Professional Services	10,701	50,250	4,639	50,250	50,250
Operating Costs	3,392	26,811	2,472	27,461	27,461
Capital Expenses	0	5,000	0	5,000	5,000
Transfer to Other County Funds	184,752	5,000	0	0	0
Total	428,817	326,412	117,794	335,539	342,198

REVENUE BY DEPARTMENT

Human Resources	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	2,377,800	2,356,524	1,112,675	2,250,274	2,289,335
From Other Funds	28,921	43,000	24,120	43,000	43,000
Miscellaneous Revenue	(144,777)	49,000	28,430	47,000	47,000
Total	2,261,943	2,448,524	1,165,226	2,340,274	2,379,335

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	1,058	0	0	0	0
From Other Funds	28,921	43,000	24,120	43,000	43,000
Miscellaneous Revenue	1,303	0	48	0	0
Total	31,283	43,000	24,169	43,000	43,000

UNEMPLOYMENT COMPENSATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	625,744	350,128	99,477	181,500	181,500
Miscellaneous Revenue	28,099	18,000	16,983	16,000	16,000
Total	653,843	368,128	116,460	197,500	197,500

INSURANCE RISK	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	1,750,997	1,778,012	889,005	1,760,149	1,792,652
Miscellaneous Revenue	(243,903)	0	9,117	0	0
Total	1,507,094	1,778,012	898,122	1,760,149	1,792,652

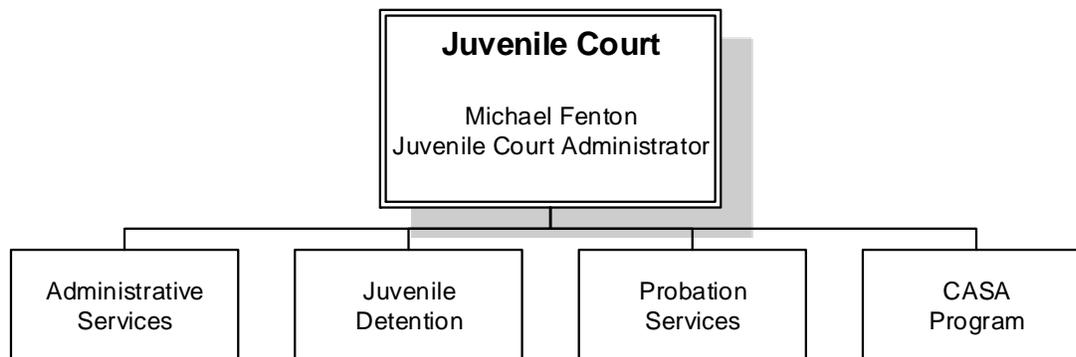
BENEFITS ADMINISTRATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	0	228,384	124,193	308,625	315,183
Miscellaneous Revenue	69,723	31,000	2,281	31,000	31,000
Total	69,723	259,384	126,475	339,625	346,183

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	10,162,638	10,492,297	10,402,576
Program: B400 - CIVIL SERVICE ADMIN SHERIFF			
Description: Provides the Sheriff’s Office with support for all hiring activities, promotional opportunities, including classification of covered positions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	116,107	132,125	135,555
Program: B401 - SHERIFF-ENTRY TESTING			
Description: Provides the Sheriff’s Office with support for all hiring activities, promotional opportunities, including classification of covered positions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	900	900	900
Program: B600 - HUMAN RESOURCES			
Description: Provides county leaders and offices with contemporary employment and labor management expertise to ensure our employees are treated fairly and consistently, reinforcing efficient public service capabilities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,030,881	1,149,053	1,167,694
Program: B602 - EMPLOYEE RECRUITMENT ADS			
Description: Pass through account to facilitate the placement and accounting of employee recruitment advertising expenses			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	34,000	34,000	34,000
Program: B619 - TRAINING PROGRAM			
Description: Designed to build leadership and strengthen employee capacity to improve efficiency levels and meet increasing public service demands. Partner with local agency resources to foster innovative use of employee knowledge, skills, talent and abilities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	186,802	187,078	188,872
Revenue	43,000	43,000	43,000
Program: B620 - BOARD OF EQUALIZATION			
Description: A quasi-judicial board whose function is to provide impartial and economical adjudication of appeals contesting property tax assessments and other determinations of the Thurston County Assessor’s Office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	281,796	328,677	332,339

Program: B621 - LEOFF DISABILIT BOARD			
Description: Statutorily required board that determines medical services available to active and retired law enforcement officers and fire fighters who are members of the LEOFF I retirement plan.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	11,132	19	100
Program: B630 - UNEMPLOYMENT ADMIN.			
Description: Unemployment Administration is Thurston County’s self-insurance fund for unemployment compensation claims. Each office’s contribution to this fund is proportionate to its salary expenses. All unemployment compensation claims of former county employees are paid from this fund.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	359,604	287,258	288,452
Revenue	368,128	197,500	197,500
Program: B635 - BENEFITS ADMIN			
Description: Supports employee health and benefits programs. It covers costs to manage payroll deductions and plan billings. It also supports third-party administrator costs and consultant costs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	325,412	334,539	341,198
Revenue	259,384	339,625	346,183
Program: B640 - WELLNESS			
Description: Seed money provided to promote employee health and wellness activities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,000	1,000	1,000
Program: B680 - INSURANCE RISK ADMINISTRATION			
Description: County offices contribute to the risk management program based on risk exposures and loss history. Program administrative costs are segregated by insurance program functions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	43,469	41,539	43,218
Revenue	1,778,012	1,760,149	1,792,652
Program: B682 - LIABILITY PREMIUMS			
Description: The county’s general liability and casualty insurance program covers the insurance premium costs and associated tort-claim and lawsuit defense and adjudication expenses.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,456,662	1,532,140	1,569,680
Program: B683 - PROPERTY PREMIUMS			
Description: The county’s property insurance program insures the county’s buildings, vehicles and other assets.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	266,580	266,900	267,101
Program: B685 - OTHER LIABILITY PREMIUMS			
Description: This insurance premium is for a crime policy, also referred to as a blanket bond, and for a fiduciary liability policy that is an insurance policy protecting the county against dishonest acts by county employees.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	16,000	16,000	16,000

Program: B686 - OTHER PREMIUMS-BONDS			
Description: This is for the statutorily required surety bond placements for the Thurston County Clerk and Treasurer.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,000	3,000	3,500
Program: B687 - POLLUTION LIABILITY PREMIUM			
Description: This insurance premium is for a pollution policy that covers the county's underground fuel storage tanks and our largest above ground storage tanks.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	5,431	5,559	6,000
Program: B692 - OT-TRAINING PROGRAM			
Description: A pass through account, transferred to Human Resources for employee training and development programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	43,000	43,000	43,000
Program: B694 - WC-REFUNDS & ASSESSMENTS			
Description: This program includes safety and loss control management for workers' compensation claim management and third party claims adjudication costs. The program also tracks Department of Labor & Industry premium assessments and refunds.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	239,704	229,960	223,541

Organization:



Mission:

Thurston County Juvenile Court provides legal intervention for youth up to 18 years of age who have been arrested and/or charged with criminal activity or have legal issues pursuant to a civil procedure. The Juvenile Court provides court, probation, and detention services to the citizens of Thurston County.

2017 - 2018 Goals:

Public Safety – The Juvenile department acknowledges a key responsibility in the role of public safety to our community. Our goal for public safety includes the use of our statewide risk assessment tool used to determine the appropriate level of community supervision based on the offender’s risk for re-offense. Our secure detention facility is utilized for those offenders who present as the highest risk to our community. Youth are, additionally, held accountable through a variety of detention alternatives and sanctions for non-compliant behavior.

Youth Rehabilitation – The Juvenile department has an equal responsibility in the role of rehabilitation of youthful offenders. The same risk assessment tool is utilized to identify factors or situations in the life of a youth that contributes to their offense behavior. Offense specific programming is then utilized to address the factors that contribute to acting out.

Youth Advocacy – the Juvenile department’s Court Appointed Special Advocate (CASA) program ensures that all children going through a dependency in Thurston County are provided a CASA volunteer for their case.

2017 - 2018 Challenges:

- ❖ There continues to be a great deal of uncertainty about the sustainability of state funding of Evidence Based Programs.
- ❖ Recent legislation has changed the Truancy and Youth at Risk Program (Becca Bill) to implement Truancy Boards at schools. Juvenile staff will coordinate and assist in the process.

- ❖ Thurston County's CASA program strives to meet the needs of the rise in dependency cases in Thurston County. An additional Juvenile Counselor will be added to the CASA program to assist in recruiting, training and managing volunteers.

Changes from 2016 Budget:

No significant changes submitted.

Funds:

Juvenile Court is funded primarily from the General Fund. It also receives state funding, grants and Treatment Sales Tax for funding our Juvenile Drug Court program.

EXPENDITURES & FTEs BY DEPARTMENT

Juvenile Court	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	59.00	58.00	58.00	58.00	58.00
Personnel	5,442,766	5,731,815	2,492,609	5,772,384	5,845,177
Internal Services	986,150	1,014,320	463,904	1,152,958	1,160,287
Professional Services	244,034	290,187	95,183	309,854	309,854
Operating Costs	81,723	168,020	34,430	168,020	168,020
Debt Services	3,641	0	1,519	0	0
Capital Expenses	0	0	0	0	0
Transfer to Other County Funds	0	30,000	0	30,000	30,000
Total	6,758,313	7,234,342	3,087,646	7,433,216	7,513,338

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	5,442,766	5,731,815	2,492,609	5,772,384	5,845,177
Internal Services	986,150	1,014,320	463,904	1,152,958	1,160,287
Professional Services	244,034	290,187	95,183	309,854	309,854
Operating Costs	81,723	168,020	34,430	168,020	168,020
Debt Services	3,641	0	1,519	0	0
Transfer to Other County Funds	0	30,000	0	30,000	30,000
Total	6,758,313	7,234,342	3,087,646	7,433,216	7,513,338

REVENUE BY DEPARTMENT

Juvenile Court	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	164,597	149,300	80,219	149,300	149,300
From Other Funds	707,825	797,833	0	798,300	798,708
Miscellaneous Revenue	8,376	19,700	4,006	19,700	19,700
Grants	1,217,303	1,313,516	375,326	1,251,294	1,251,294
Total	2,098,101	2,280,349	459,551	2,218,594	2,219,002

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	164,597	149,300	80,219	149,300	149,300
From Other Funds	707,825	797,833	0	798,300	798,708
Miscellaneous Revenue	8,376	19,700	4,006	19,700	19,700
Grants	1,217,303	1,313,516	375,326	1,251,294	1,251,294
Total	2,098,101	2,280,349	459,551	2,218,594	2,219,002

Program: A800 - USDA REDUCE B'FAST/LUNCH PROG			
Description: Provides meal reimbursement through the National School Breakfast and Lunch Program (USDA)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	61,500	40,000	40,000
Revenue	61,500	40,000	40,000
Program: A801 - GENERAL FUND REVENUE			
Description: Court ordered fees paid by juveniles			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	5,900	5,900	5,900
Program: A803 - BOOKING FEES-JUVENILE			
Description: Court ordered fees paid by juveniles			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,500	1,500	1,500
Program: A804 - CRIME VICTIM FUND/FELONY			
Description: Court ordered fees paid by juveniles			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	10,000	10,000	10,000
Program: A805 - CRIME VICTIM FUND/GMS			
Description: Court ordered fees paid by juveniles			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,000	2,000	2,000
Program: A806 - CRIME VICTIM FUND/MISD			
Description: Court ordered fees paid by juveniles			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	400	400	400
Program: A807 - JUVENILE FINE/FELONY			
Description: Court ordered fees paid by juveniles			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	800	800	800
Program: A808 - JUVENILE FINE/GMS			
Description: Court ordered fees paid by juveniles			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	400	400	400
Program: A809 - JUVENILE FINE/MISD			
Description: Court ordered fees paid by juveniles			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	200	200	200

Program: A810 - ADMINISTRATION			
Description: Provides management, leadership and facility administration to Juvenile Court. Represents department on statewide and countywide issues. Budget also includes departmental infrastructure costs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	762,763	958,033	962,477
Program: A811 - PARENT PAY			
Description: Bills parents for their juvenile's detention time in an effort to reimburse the county for this expense. Also provides the department's accounting			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	146,840	150,823	153,946
Revenue	140,000	140,000	140,000
Program: A812 - COURT SERVICES			
Description: Provides administrative and court service functions to the juvenile probation department, such as scheduling court hearings, filing motions, statistical			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	224,553	227,152	235,363
Program: A820 - INTAKE			
Description: Supervises and monitors compliance for more than 500 juvenile offenders on community supervision to improve pro-social behavior and reduce recidivism as juveniles and adults. Provides court intake services for juveniles not on community supervision.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	220,162	222,580	223,711
Program: A840 - CASELOAD SERVICES			
Description: Supervises and monitors compliance for more than 500 juvenile offenders on community supervision to improve pro-social behavior and reduce recidivism as juveniles and adults. Provides court intake services for juveniles not on community supervision.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,280,530	1,287,136	1,301,062
Program: A841 - CJAA			
Description: Grant funding provides Functional Family Therapy and Aggression Replacement Training to juveniles found eligible through a risk assessment			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	19,667	(19,667)	(19,667)
Program: A843 - CJS			
Description: The Block grant allows juveniles disposition alternatives so juveniles can remain in their community with treatment provided for Special Sex Offender Disposition Alternative (SSODA), At Risk, Victim/Offender Mediation, Mental Health Disposition Alternative, and Special Disposition Alternative programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	348,133	252,671	253,901
Revenue	575,000	575,000	575,000
Program: A844 - STRUCTURED RESIDENTIAL			
Description: Provides funding for urinalysis testing of juveniles.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	7,800	7,800	7,800

Revenue	7,800	7,800	7,800
Program: A845 - BECCA			
Description: Mandated grant funded program for truancy, youth at risk and Children in Need of Services program in the court to ensure juveniles do not become offenders.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	179,285	140,099	141,374
Revenue	319,200	278,478	278,478
Program: A846 - PASS THRU			
Description: Community Youth Services professional services payment which provides Diversion services for the court to eligible juveniles.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	63,744	63,744	63,744
Program: A847 - CJAA EXPANSION			
Description: Grant funding provides Functional Family Therapy and Aggression Replacement Training to juveniles found eligible through a risk assessment			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	412,113	304,619	313,337
Revenue	250,000	250,000	250,000
Program: A860 - OPERATING TRANSFER-SALES TAX			
Description: Supervises care and custody of juveniles in a secure detention facility.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,982,252	3,228,169	3,259,025
Program: A862 - JUVENILE MEDICAL			
Description: Provides detained juveniles with emergent dental and/or health issues with services and payment for treatment			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	35,808	35,808	35,808
Program: A863 - CDDA			
Description: The CDDA program provides grant funding for the Juvenile Drug Court Program and treatment costs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	84,754	84,754	84,754
Revenue	20,000	20,000	20,000
Program: A864 - JUVENILE MEDICAL/DENTAL			
Description: Provides detained juveniles with emergent dental and/or health issues with services and payment for treatment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,321	2,321	2,321
Program: A870 - CASA PROGRAM RESTRICTED			
Description: The Court Appointed Special Advocate program recruits, trains, and supports volunteers who represent dependent children in the foster care system. This program is partially grant funded.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	226,276	306,454	313,272

Revenue	87,816	87,816	87,816
Program: A871 - CASA PROGRAM DISCRETIONARY			
Description: The Court Appointed Special Advocate program recruits, trains, and supports volunteers who represent dependent children in the foster care system. This program is partially grant funded.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	63,913	0	0
Program: A880 - JUVENILE CRIMINAL JUSTICE			
Description: Supervises care and custody of juveniles in a secure detention facility.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	971,878	0	0
Revenue	657,783	657,783	657,783
Program: A890 - JUVENILE OTHER RESTRICTED			
Description: Treatment Sales Tax provides funding for the Juvenile Drug Court program.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	140,050	140,720	141,110
Revenue	140,050	140,517	140,925

Mission and Purpose:

To serve the public through the prompt resolution of civil and criminal cases in a manner that ensures access and fair treatment.

Thurston County Superior Court is a court where all can safely and easily access the court, its programs and services, and have an opportunity to be heard. Through well-trained judicial officers and court staff, the court uses innovative techniques and manages public resources responsibly. The court seeks community input to ensure public confidence in the judiciary and to reflect the diverse community needs.

2017 - 2018 Goals:

- ❖ Work with County officials, other interested parties and the public to develop next steps, based on the anticipated Feasibility Study, for the construction of a non-obsolete and appropriate justice facility.
- ❖ Until a courthouse facility with appropriate integrated security is completed, work with county officials to improve the safety of county staff and the public, consistent with the Security Study expected in September 2015, by prioritizing and seeking funding for physical improvements and staffing adjustments.
- ❖ Continue implementation of changes to organizational structure to ensure that all functions and staff are appropriately supported, supervised, and accountable.
- ❖ With other criminal justice partners, continue to develop the priorities, location, staffing level, supervision, and best practices for the Pretrial Services Unit.
- ❖ Fully implement integrated case management system, consistent with Superior Court's role as Early Adopter of the new statewide Superior Court Case Management System in November of 2015. Continue to work together with the County Clerk and other partners to fully transition all court docketing and document management systems.
- ❖ Continue to implement transition of many criminal court sessions involving in-custody defendants to video appearances and electronic documents.

EXPENDITURES & FTEs BY DEPARTMENT

Pretrial Services	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	0	5.00	5.00	5.00	5.00
Personnel	0	606,731	126,181	512,222	524,833
Internal Services	0	40,126	19,459	30,351	30,905
Operating Costs	0	200	2,991	200	200
Capital Expenses	0	0	0	0	0
Total	0	647,057	148,630	542,773	555,938

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	0	606,731	126,181	512,222	524,833
Internal Services	0	40,126	19,459	30,351	30,905
Operating Costs	0	200	2,991	200	200
Total	0	647,057	148,630	542,773	555,938

REVENUE BY DEPARTMENT

REVENUE BY FUND AND TYPE

Program: A665 - PRE-TRIAL SERVICES

Description: Pre-Trial Services, formerly a part of District Court, moved to the Superior Court budget in June 2009. This three person unit interviews jail inmates prior to first appearances before a judge and prepares a release review report consisting of the criminal history, risk assessment score, and verified personal information used by the court to make release decisions. The unit also provides pre-trial supervision for defendants who require monitoring. The Pre-Trial Services Unit was the focus of a significant multi-department Lean Project, culminating its recommendations to the Board of County Commissioners that are currently pending.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	647,057	542,773	555,938

Organization:**Mission:**

The Prosecuting Attorney's Office (PAO) serves as a highly skilled and innovative legal team advocating for public safety and justice, representing the interests of children, and providing high quality legal services to Thurston County government.

2017-18 Goals:

- ❖ Continue to lead a collective impact initiative for a coordinated community response to Domestic Violence in partnership with the Family Support Center of South Sound.
- ❖ Continue to transition major case management system upgrade from Damion.
- ❖ Continue to work on Implementation of the Innovative Justice Initiative.
- ❖ Continue to work on implementation of a paperless office to increase efficiency and effectiveness.
- ❖ Develop and implement a fee for service billing model for the Civil Division.

2017-18 Challenges:

The most significant threats to public safety in Thurston County continue to be:

- ❖ Addiction and substance abuse
- ❖ Mental illness
- ❖ Domestic violence
- ❖ Child abuse and neglect

Funding for county government is currently not sustainable. Restriction on property tax growth and our slow economic recovery means revenue is not keeping pace with increasing costs. The associated cost for increased jail staffing requires funds from the county's general fund that would otherwise be available for other criminal justice agencies and programs. The combination of these factors will require additional cuts to personnel and services.

With this in mind, the continuing challenge for this office is continuing to effectively enforce the law when cases are referred for prosecution, while also working on long-term proactive crime prevention strategies. This requires a continuing search for innovative and collaborative solutions that require little or no additional resources. Even so, maintaining adequate staffing levels within the Prosecuting Attorney's Office must be a priority so as to not weaken our ability to respond to crime and maintain public safety.

Public records requests under the Public Records Act continue to increase in both the Criminal and Civil Divisions. The multitude of complex and voluminous public records requests are greatly impacting the workload of Deputy Prosecuting Attorneys and support staff throughout the office.

The Civil Division is experiencing workload increases that limit the ability of the civil attorneys to consistently provide timely legal services. Workload impacts include the complexity of responding to public records requests, public records litigation, and increases in the number mental illness civil commitment cases. 2016 and 2017 brings additional workloads related to elections, land use matters, and litigation related to the recently listed Mazama Pocket Gophers under the Endangered Species Act. Changes of administration in elective offices and departments and brings new initiatives created by them. The Civil Division will be hard pressed to meet the challenges of providing timely legal services without receiving additional resources.

Funds:

The PAO is primarily financed by the General Fund but uses two additional funds.

Victim Advocate Fund 1110. A 1/10th of one percent sales tax was approved by voters in 1995. The funds are used exclusively for construction, maintenance and operation of juvenile detention facilities and adult jails.

Anti-Profitteering Fund 1900. This fund was established per RCW 9A.82.110 to collect anti-profitteering case funds to support the PAOs investigation and prosecution of these kinds of cases. These monies are used to pay for expert witnesses, investigators, and extra help.

EXPENDITURES & FTEs BY DEPARTMENT

Prosecuting Attorney	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	65.85	65.60	65.60	67.10	66.60
Personnel	7,032,722	7,559,196	3,368,082	7,750,829	7,807,045
Internal Services	1,063,964	963,980	479,027	1,258,232	1,293,371
Professional Services	59,411	96,368	42,567	63,050	63,050
Operating Costs	229,697	202,261	98,078	174,208	174,208
Debt Services	24,799	25,800	12,422	25,800	25,800
Capital Expenses	0	9,107	0	0	0
Total	8,410,592	8,856,712	4,000,176	9,272,119	9,363,474

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	6,625,390	7,139,122	3,174,205	7,284,921	7,378,076
Internal Services	1,055,973	954,445	474,200	1,241,415	1,276,216
Professional Services	59,271	71,168	41,790	42,700	42,700
Operating Costs	225,927	185,085	94,698	164,414	164,414
Debt Services	24,799	25,800	12,422	25,800	25,800
Capital Expenses	0	9,107	0	0	0
Total	7,991,360	8,384,727	3,797,315	8,759,250	8,887,206

VICTIM ADVOCATE PROGRAM	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	407,332	420,074	193,877	465,908	428,969
Internal Services	7,783	9,295	4,707	16,561	16,894
Professional Services	140	5,200	777	350	350
Operating Costs	3,770	17,176	3,380	9,794	9,794
Total	419,024	451,745	202,742	492,613	456,007

ANTI-PROFITEERING	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	208	240	120	256	261
Professional Services	0	20,000	0	20,000	20,000
Total	208	20,240	120	20,256	20,261

REVENUE BY DEPARTMENT

Prosecuting Attorney	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	437,114	437,638	187,712	501,550	501,550
From Other Funds	354,240	421,245	0	421,245	421,245
Miscellaneous Revenue	159,145	64,984	28,862	64,984	64,984
Grants	1,470,976	1,533,908	522,383	1,557,069	1,557,069
Total	2,421,475	2,457,775	738,958	2,544,848	2,544,848

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	220,076	217,550	71,140	326,550	326,550
From Other Funds	354,240	421,245	0	421,245	421,245
Miscellaneous Revenue	133,091	52,284	22,101	52,284	52,284
Grants	1,299,094	1,352,335	485,022	1,298,581	1,298,581
Total	2,006,501	2,043,414	578,264	2,098,660	2,098,660

VICTIM ADVOCATE PROGRAM	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	217,039	220,088	116,572	175,000	175,000
Miscellaneous Revenue	25,889	12,400	6,669	12,400	12,400
Grants	171,881	181,573	37,361	258,488	258,488
Total	414,809	414,061	160,602	445,888	445,888

ANTI-PROFITEERING	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Miscellaneous Revenue	166	300	92	300	300
Total	166	300	92	300	300

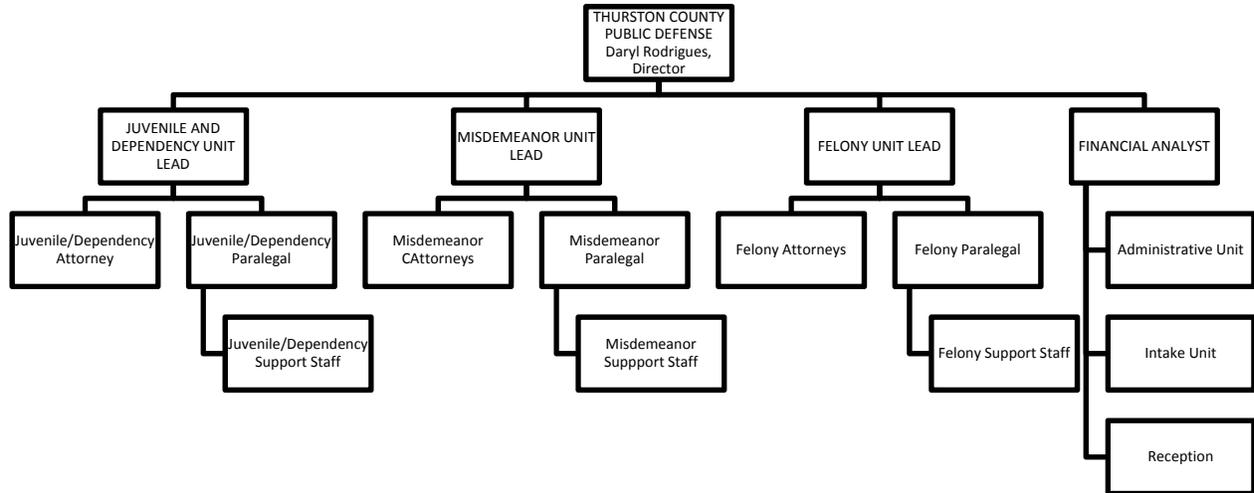
Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	105,075	105,075	105,075
Program: A900 - ADMINISTRATION			
Description: Administration is responsible for the overall operation of the office, including organizational development, service delivery, employee training, work environment, technology, community outreach and crime prevention. Sixty-two percent of the administration budget includes bar and association dues, Deputy Prosecuting Attorney assignment pay, fixed costs for copiers, records, phone, network, infrastructure, postage and mailroom services, space use/office rent, and insurance risk for all PAO programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,747,793	2,078,818	2,121,523
Revenue	1,000	1,000	1,000
Program: A901 - SPECIAL PROJECTS			
Description: Administration is responsible for the overall operation of the office, including organizational development, service delivery, employee training, work environment, technology, community outreach and crime prevention. Sixty-two percent of the administration budget includes bar and association dues, Deputy Prosecuting Attorney assignment pay, fixed costs for copiers, records, phone, network, infrastructure, postage and mailroom services, space use/office rent, and insurance risk for all PAO programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	75,360	17,114	17,114
Revenue	70,868	17,114	17,114
Program: A902 - TRAVEL AND TRAINING			
Description: Administration is responsible for the overall operation of the office, including organizational development, service delivery, employee training, work environment, technology, community outreach and crime prevention. Sixty-two percent of the administration budget includes bar and association dues, Deputy Prosecuting Attorney assignment pay, fixed costs for copiers, records, phone, network, infrastructure, postage and mailroom services, space use/office rent, and insurance risk for all PAO programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	13,000	13,000	13,000
Program: A904 - FAMILY SUPPORT			
Description: Provides legal representation for the interests of children in child support enforcement actions referred by the State Department of Child Support. This program is fully funded by state and federal grants.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,073,220	1,074,589	1,089,098
Revenue	1,054,319	1,054,319	1,054,319
Program: A912 - VOCA-VICTIMS OF CRIME PROGRAM			
Description: Provides advocacy services to victims in the form of information and support during interviews, court hearings and trials, assistance with safety planning and referrals to crime victims' compensation and other community resources. This program is funded by fines, penalty assessments and grants.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	96,900	137,588	98,088

Revenue	97,601	125,024	125,024
Program: A913 - TARGET ZERO RESTRICTED			
Description: Manages grant monies from the Washington Traffic Safety Commission for the purpose of conducting high visibility, data driven emphasis patrols throughout Thurston County. The use of data driven approaches, dates and locations of emphasis patrols have proven effective in reducing traffic fatalities and serious accidents.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	416,845	435,433	441,218
Revenue	378,460	382,864	382,864
Program: A914 - TARGET ZERO DISCRETIONARY			
Description: Manages grant monies from the Washington Traffic Safety Commission for the purpose of conducting high visibility, data driven emphasis patrols throughout Thurston County. The use of data driven approaches, dates and locations of emphasis patrols have proven effective in reducing traffic fatalities and serious accidents.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	18,465	0	0
Program: A915 - ANTI-PROFITEERING			
Description: The Anti-Profiteering Fund was set up to collect funds to support the Prosecutor’s investigation and prosecution of these kinds of cases. These monies are used to pay for expert witnesses, investigators, and extra help.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	20,240	20,256	20,261
Revenue	300	300	300
Program: A930 - GENERAL FELONY-OPS			
Description: Reviews all adult felony referrals from law enforcement and prosecutes charged adult felony cases in Thurston County Superior Court. This team also handles most appeals filed in the Washington State Court of Appeals or the Washington Supreme Court.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	660,188	1,487,064	1,517,407
Revenue	1,000	1,000	1,000
Program: A931 - FELONY OPS - RESTRICTED			
Description: Reviews all adult felony referrals from law enforcement and prosecutes charged adult felony cases in Thurston County Superior Court. This team also handles most appeals filed in the Washington State Court of Appeals or the Washington Supreme Court.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	85,898	0	0
Revenue	85,898	85,898	85,898
Program: A932 - FELONY OPS-CRIMINAL JUSTICE			
Description: Reviews all adult felony referrals from law enforcement and prosecutes charged adult felony cases in Thurston County Superior Court. This team also handles most appeals filed in the Washington State Court of Appeals or the Washington Supreme Court.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	558,000	0	0

Program: A934 - GENERAL FELONY-APPEALS			
Description: Reviews all adult felony referrals from law enforcement and prosecutes charged adult felony cases in Thurston County Superior Court. This team also handles most appeals filed in the Washington State Court of Appeals or the Washington Supreme Court.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	164,297	164,911	166,270
Program: A935 - FELONY OTHER RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	234,520	234,520	234,520
Revenue	234,520	234,520	234,520
Program: A940 - SPECIAL VICTIMS-OPS			
Description: Reviews all felony and misdemeanor cases referred by law enforcement in which a crime is alleged involving sexually motivated crimes or exploitation, child abuse or neglect of a child, prosecutes charged cases in either Thurston County District Court or Superior Court.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	395,670	414,557	426,993
Program: A950 - JUVENILE-OPS			
Description: Reviews all juvenile felony and misdemeanor cases referred and prosecutes those charged in Thurston County Juvenile Court. The Juvenile Team participates in Juvenile Drug Court.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	482,459	405,842	421,252
Program: A954 - JUVENILE-OTHER RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	58,760	58,760	58,760
Revenue	58,760	58,760	58,760
Program: A960 - DOMESTIC VIOLENCE-OPS			
Description: Reviews all felony domestic violence cases (defined as those where the perpetrator is a family or household member with the victim) referred by law enforcement and prosecutes charged cases in Superior Court.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	436,085	568,379	589,078
Program: A970 - DISTRICT COURT-OPS			
Description: Reviews and charges misdemeanor and gross misdemeanor crimes, including Domestic Violence cases, traffic offenses, and alcohol related traffic offenses in District Court. The District Court Team participates in Mental Health Court and Veterans Court.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	433,353	706,144	680,495
Revenue	51,284	51,284	51,284
Program: A971 - DISTRICT OPS RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	143,550	143,550	143,550

Revenue	143,550	143,550	143,550
Program: A972 - DISTRICT OPS-CRIMINAL JUSTICE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	549,120	0	0
Program: A973 - DISTRICT COURT-OTHER RESTRICTE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	127,965	127,965	127,965
Revenue	127,965	127,965	127,965
Program: A980 - CIVIL-OPS			
Description: Provides legal advice and opinions to all county officials and departments as well as legal representation in litigation arising from actions of a county official, department or employee who was acting within the scope of employment. Provides legal services for the Involuntary Treatment Court.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	912,774	1,074,629	1,087,882
Program: A981 - CIVIL OPS RESTRICTED			
Description: Provides legal advice and opinions to all county officials and departments as well as legal representation in litigation arising from actions of a county official, department or employee who was acting within the scope of employment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	152,250	109,000	109,000
Revenue	152,250	261,250	261,250
Program: A990 - PAO OTHER RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Revenue	0	0	0

Organization:



Mission:

We protect the rights of Thurston County’s poor by providing timely and effective legal defense services to individuals and by doing all in our power to address the root causes and consequences of their involvement in the justice system.

2017 - 2018 Goals:

- ❖ Select and implement a case management system
- ❖ Develop support staff and attorney protocols so workflows comply with the Indigent Defense Standards
- ❖ Transition panel lawyers to contracts with monitored performance standards
- ❖ Implement an automated billing system for panel lawyers

2017 - 2018 Challenges:

- ❖ Lack of resources for training and travel
- ❖ Case-weighting evaluation
- ❖ Missing automated billing system for panel lawyer billing

- ❖ Recruitment of Panel Attorneys if rates are reduced or not maintained
- ❖ ARC/HTF Impacts on personnel and budget

Changes from 2016 Budget:

- ❖ We have requested maintenance funding for the panel attorney rate increase.
- ❖ We have also requested a reallocation of approximately \$25,000 of TST funding from the salary line to the professional services line to increase our mitigation services.

Funds:

Thurston County Public Defense Department is funded primarily from the General Fund. It also receives state funding and grants.

EXPENDITURES & FTEs BY DEPARTMENT

Public Defense	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	27.00	31.00	31.00	31.00	31.00
Personnel	2,633,589	3,120,821	1,288,874	3,228,154	3,337,630
Internal Services	462,576	515,904	258,234	670,013	701,694
Professional Services	1,225,465	1,251,706	495,006	1,529,210	1,529,364
Operating Costs	42,268	54,307	38,948	54,307	54,307
Debt Services	2,681	3,456	1,115	3,456	3,456
Capital Expenses	0	0	13,662	0	0
Total	4,366,579	4,946,194	2,095,840	5,485,140	5,626,451

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	2,633,589	3,120,821	1,288,874	3,228,154	3,337,630
Internal Services	462,576	515,904	258,234	670,013	701,694
Professional Services	1,225,465	1,251,706	495,006	1,529,210	1,529,364
Operating Costs	42,268	54,307	38,948	54,307	54,307
Debt Services	2,681	3,456	1,115	3,456	3,456
Capital Expenses	0	0	13,662	0	0
Total	4,366,579	4,946,194	2,095,840	5,485,140	5,626,451

REVENUE BY DEPARTMENT

Public Defense	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	529,634	439,680	43,298	442,079	442,079
From Other Funds	248,906	239,247	0	239,247	239,247
Intergovernmental Revenue	226,418	229,498	264,984	252,559	252,559
Miscellaneous Revenue	3,090	0	13,861	0	0
Total	1,008,049	908,425	322,143	933,885	933,885

REVENUE BY FUND AND TYPE

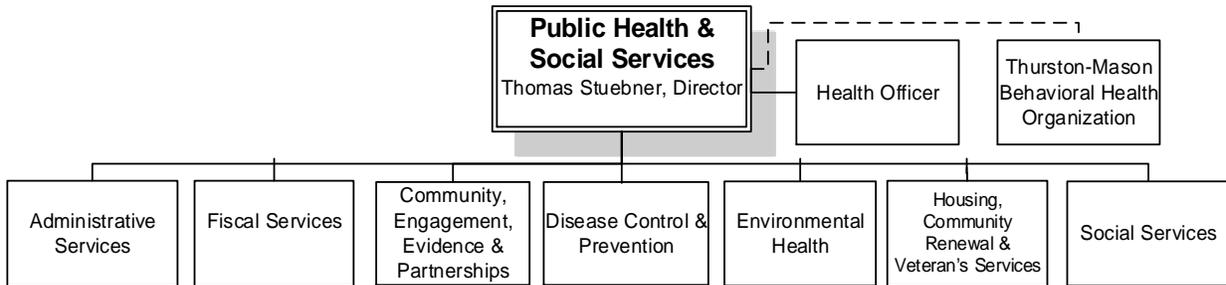
GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	529,634	439,680	43,298	442,079	442,079
From Other Funds	248,906	239,247	0	239,247	239,247
Intergovernmental Revenue	226,418	229,498	264,984	252,559	252,559
Miscellaneous Revenue	3,090	0	13,861	0	0
Total	1,008,049	908,425	322,143	933,885	933,885

Program: B802 - ADMIN COSTS RESTRICTED			
Description: This fund pays for staff and benefit costs when their work can't be allocated to a certain unit. The fund also pays for office supplies, equipment, bar dues, association dues, travel, training and miscellaneous expenses.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	796,112	820,129	840,437
Revenue	229,498	0	0
Program: B803 - OAC ADMIN COSTS			
Description: This fund pays for staff and benefit costs. The fund also pays for office supplies, equipment, bar dues, association dues, travel, training and miscellaneous expenses.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	99,104	0	0
Program: B804 - INTERGOV			
Description: This fund pays for operating costs. These operating costs include space leasing, personal computing support, and network access. This fund also pays for the costs of record-keeping, telephone systems, mailroom services, postage and other operating needs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	482,132	636,241	667,922
Program: B808 - PARENT'S REPRESENTATION			
Description: Provides payment for .5 FTE for two defense attorneys and .67 FTE of a Legal Assistant II for the state funded Parents' Representation Program which is a mandated representation for indigent parents in dependency and termination cases.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	97,998	126,084	131,707
Revenue	127,697	130,096	130,096
Program: B809 - SC OFFICE PUBLIC DEFENSE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	252,559	252,559
Program: B810 - SC-PROF SVS			
Description: Provides salaries for in-house superior court attorneys and mandated legal representation in adult felony cases (panel attorneys) when an in-house attorney is unable to accept the case assignment due to a conflict of interest, ethical reasons or when their caseload limit is exceeded. Also provides for non-attorney professional services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,198,077	2,533,561	2,580,630
Program: B815 - SPECIALTY COURTS			
Description: Provides mandated legal representation in DUI/Drug Court, Mental Health Court, Veterans Court, and support staff to assist with these programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	239,247	239,499	239,409

Revenue	239,247	239,247	239,247
Program: B816 - JUVI CRIMINAL-CONFLICTS			
Description: Provides for panel attorney costs when our OAC staff attorney and/or contract attorney is unable to accept the case assignment due to a conflict of interest or ethical reasons, and provides for other professional services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	185,819	29,963	29,963
Program: B817 - JUVI CRIMINAL-PROFSVS			
Description: Provides salaries for in-house juvenile court attorneys and mandated legal representation in adult felony cases (panel attorneys) when an in-house attorney is unable to accept the case assignment due to a conflict of interest, ethical reasons or when their caseload limit is exceeded. Also provides for non-attorney professional services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	246,379	253,722
Program: B818 - JUVI CRIMINAL-CONTRACTS			
Description: Provides for one contract attorney handling a full caseload of juvenile offenders, panel attorney costs when our in-house attorneys and/or contract attorneys are unable to accept the case assignment due to a conflict of interest or ethical reasons, and provides for other professional services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	39,600	39,600	39,600
Program: B821 - JUVI CIVIL-CONTRACTS			
Description: Provides mandated legal representation to children in "Becca" proceedings (at-risk youth, Children in Need of Service), truancy actions and other professional services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	45,600	45,600	45,600
Program: B822 - DISTRICT CRIMINAL-PROF SVS			
Description: Provides salaries for in-house district court attorneys and mandated legal representation in adult felony cases (panel attorneys) when an in-house attorney is unable to accept the case assignment due to a conflict of interest, ethical reasons or when their caseload limit is exceeded. Also provides for non-attorney professional services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	515,625	536,088
Program: B823 - DISTRICT CRIMINAL-PANEL ATTNYS			
Description: This fund pays for the representation of indigent clients in adult misdemeanor cases. The costs include panel attorney and non-attorney professional services. We assign these cases due to over caseload limits, conflict, or ethical reasons.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	487,345	40,220	40,220
Program: B825 - DISTRICT TRAFFIC-PROF SVS			
Description: This fund pays for the representation of indigent clients in traffic-related adult misdemeanor cases. The costs include panel attorney and non-attorney professional services. We assign these cases due to over caseload limits, conflict, or ethical reasons.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	32,543	32,543	32,543

Program: B827 - TUMWATER MUNICIPAL CONTRACT			
Description: Provides for contracted legal representation services for indigent persons charged with criminal offenses by the City of Tumwater.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	217,367	154,446	163,360
Revenue	279,236	279,236	279,236
Program: B828 - MITIGATION SPECIALIST			
Description: Mitigation workers provide two forms of services principally. First pre-trial release advocacy, establishing pre-trial release plans for clients who would otherwise need to be incarcerated to ensure their or public safety. The second principal function is that of providing investigative and interpretative services for a sentencing court. The role of sentence mitigation is to personalize the client, make their behavior more understandable in the context of their life experience or neurological, psychiatric or physical experiences or challenges. In addition in many agencies, OAC included, when not involved with pre-trial or sentence mitigation work they become involved in ensuring that client's psycho-social needs are met by referral to resources and treatment services the criminal justice system does not/can not provide.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	25,000	25,000	25,000
Program: B898 - MENTAL HEALTH			
Description: This fund pays for the representation of indigent clients in adult misdemeanor cases. The costs include panel attorney and non-attorney professional services. We assign these cases due to over caseload limits, conflict, or ethical reasons.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	250	250	250
Revenue	32,747	32,747	32,747

Organization:



Mission:

The Board of County Commissioners **2014-2018 Strategic Plan** included the following statement of the county’s mission in health and social services:

“To promote conditions in the community that support the health and well-being of individuals and families.”

Additionally, the **County Plan** articulated the following **“Priorities, Principles, and Values”**:

- ❖ ***Work first to build community ownership, partnerships, and regional approaches.***
- ❖ ***Lead a community network of care providers to control infectious diseases.***
- ❖ ***Protect ground and surface water quality, including Puget Sound.***
- ❖ ***Assure food safety.***
- ❖ ***Encourage healthy eating and active living.***
- ❖ ***Encourage prevention, evidence based programs and promising practices generally.***
- ❖ ***Improve collaboration in countywide housing services.***
- ❖ ***Promote access to and integration of medical, behavioral health, and social support services.***
- ❖ ***Seek a financially sustainable county role in which direct users pay costs wherever possible.***
- ❖ ***Expand use of existing information technology.***
- ❖ ***Use new media better to target health messages.***

These guiding elements are consistent with results from the Board of Health's initiative for community engagement and health assessment known as ***Thurston Thrives***. That effort identified many community partners already leading and/or contributing to health improvement, including individuals, families, educators, housing providers, food growers, retailers, land use regulators, physicians, hospitals, social services providers, and others.

The guiding elements in the **County Plan's "Priorities, Principles, and Values"** direct public health and social services to place greater emphasis on "**conditions that support health and well-being**." Additionally, they increase reliance on **partnerships and regional approaches**. These are the hallmarks of the "**collective impact**" strategies articulated by ***Thurston Thrives***.

Thurston Thrives strategies identify Public Health and Social Services (PHSS) as a "leading partner" in health improvement areas like mitigating human health threats from disasters, emergencies and infectious disease vectors, as well as promoting healthy environmental conditions in our water, food, and land use. In other areas, PHSS may be viewed as a "supporting partner" (e.g. child development/resilience, clinical care, education, income, and housing). Additionally, PHSS is a contractor of whatever public funds may become available for non-profit organizations who deliver social services and housing for vulnerable, low income populations.

The proposed policy initiatives in this 2017 and 2018 budget proposal are intended to strengthen the capacity of PHSS to implement the county's vision and to support the strategies in ***Thurston Thrives***.

PHSS policy initiatives focus on three major themes:

- ❖ Strengthening foundational (core) public health and social services (e.g., environmental health, infectious/communicable diseases (Syringe Exchange, Hepatitis C), etc.).
- ❖ Strategically positioning for the future with an emphasis on "three pillars of capacity": evidence-based (epidemiology -- data management and metrics) and Accountable Communities of Health/Cascade Pacific Action Alliance/CHOICE); public information/education ("telling our story"); and grant-funding (attracting investment to sustain, replicate, and expand).
- ❖ Enhancing population/community health via public-private partnerships (e.g. ***Thurston Thrives***).

The Public Health and Social Services department budget for 2017 and 2018 includes the following Policy Level Requests:

- ❖ CHOICE membership (new)
- ❖ ***Thurston Thrives Rapid Project Initiative Fund*** (new)
- ❖ Fiscal, 1.0 FTE Accounting Assistant II (new)
- ❖ Community Engagement, Evidence and Partnerships
 - Public Health Accreditation, 0.50 FTE Accreditation Coordinator (Epidemiologist) (new)
 - Public Information, 0.25 FTE Communications/Public Information Specialist (increase)
 - Grant Writing, 0.50 FTE Grant Writer (Resource Development Specialist) (new)
 - Green & Healthy Homes, 0.25 FTE Education & Outreach Specialist I (increase)
- ❖ Disease Control and Prevention
 - Syringe Exchange Program, 0.65 FTE Education & Outreach Specialist I (replacement)
 - Syringe Exchange Program, 0.50 FTE Education & Outreach Specialist I (new)
- ❖ Environmental Health, On-Site Sewage Program, 1.0 FTE Environmental Health Specialist I (new)
- ❖ Developmental Disabilities, 1.0 FTE Social Services Program Specialist II (new)
- ❖ Housing Community Renewal, 0.25 FTE Homeless Program Assistant (new)
- ❖ Thurston-Mason Behavioral Health Organization

- Organizational Development, 1.0 FTE Human Resources Manager (new)
- Licensed Community Mental Health Agency, 25.0 FTE (new)
- Expenditure Reduction

2016 and Proposed 2017-2018 Performance Measures:

Community Engagement, Evidence & Partnerships (CEEP) Division

PHSS and the CEEP Division communicate extensively with the public and community partners, using a variety of traditional and newer media methods to convey important and essential health information. Over the past year CEEP has developed a main measurement relating to the work of improving communications for the entire Department that also gives us an indication of engagement with the community:

- ❖ Increase the number of users who receive social media messages from the Department's main Facebook and Twitter accounts by 15% each calendar year over the previous year. Social Media Performance Measure, Calendar Year 2015 (baseline) = 223,904.

We have begun to establish baselines in 2016 for two additional performance measures that will offer a picture of how well we inform the community with public health evidence and the extent to which we engage with partners.

Proposed CEEP Division 2017 measures:

- ❖ Increase the number of policies and practices that were informed by public health evidence by 5% each calendar year over the previous year.
- ❖ Increase the number of partnerships focused on a locally selected health priority by 5% each calendar year over the previous year.

Disease Control and Prevention (DCP) Division

The DCP Division manages distinct programs in disease investigation, maternal and child health (aka Nurse Family Partnership), and emergency preparedness.

2017 DCP Division measures include:

- ❖ The number of reported cases investigated and followed up annually. The percent of cases investigated within Department of Health guidelines. The percent of cases completed within Department of Health guidelines.
- ❖ The number of Nurse-Family Partnership client visits per year.
- ❖ Completion of at least one (1) Emergency Response Exercise involving at least five partners.

Environmental Health (EH) Division

Performance measures were added in 2015 to better monitor the range of services and activities provided by the EH Division. Programs performed well when compared to the measures. Highlights include:

- ❖ Group B Water Supplies in Compliance with Annual Permit Requirements: Ninety-four percent (94%) of small public water supplies obtained their required operating permits in 2015. Compliance rates have been around 95% since the annual permit program was initiated in 2009. This program helps assure public water systems that serve populations of 25 or less are properly monitored and maintained.
- ❖ Percent of On-site Sewage (Septic) Systems with Operational Certificates that have Current Inspections (are in compliance with operational certificate requirements): Complex septic systems and those located in the Henderson and Nisqually shellfish protection areas are required to have renewable permits. More than 14,000 septic systems in Thurston County have operational certificates. System owners must document that they properly monitor and maintain their systems in order to retain their permits. Some 84% of system owners were current with inspections to-date in 2016. Similar rates of compliance were found over the previous three years. Our goal is a compliance rate of 90%. The Puget Sound Partnership interim goal is 75% for 2016 with a 2020 goal of 95%.
- ❖ Percent of Identified Failing Septic Systems Repaired in Henderson and Nisqually Reach Watershed Protection Areas: Failing septic systems within these areas are repaired with relatively few delays. Some repairs are delayed due to legal challenges or unfavorable weather (most repairs can only be performed when the soil is dry). The number of permitted repairs exceeds the number of failures identified because some owners proactively repair systems that were not identified by the department.
- ❖ Percent of Solid and Hazardous Waste Complaints Corrected/Resolved: Many old, outstanding violations were resolved in 2015, resulting in a 111% rate of resolution. In 2013 and 2014 we received more complaints than we had the capacity to resolve. We average about 150 complaints each year and are on pace for a similar amount in 2016.
- ❖ Food Service Establishment Inspections Completed: Program performance improved and staff performed 1,180 inspections representing 80% of their performance goal. This is the best performance rate in the past several years.
- ❖ On-site Sewage Systems Inspected by Certified Inspector or Professional: State law requires septic systems to be inspected every 1-3 years, depending on the type of system. Approximately 1/3 of all systems should be inspected each year. The number of systems inspected the first half of 2016 rose to 23%. From 2013-2014 an average of 14% of septic systems were inspected each year. The improved economy and increased property sales are a likely contributor to the increase.

These same performance measures will be relevant, and therefore monitored, in 2017-2018.

Developmental Disabilities (DD) Program, including Specialized Recreation

The DD Program seeks to measure the effectiveness of the Developmental Disabilities service providers to locate and place adults in Individual Supported Employment placements. The 2016 performance measure:

- ❖ At least 10% of those served with the transition program will be employed. Over 20% of the students served in the High School Transition Program during the 2015-2016 school year became employed. This measure was met despite a complete staffing change within the contracted employment provider's High School Transition Program.

The proposed 2017-2018 performance measures:

- ❖ To encourage professional development and skill acquisition, opportunities to attend a minimum of 12 trainings/conferences will be offered each year to the staff members of our contracted agencies.
- ❖ Developmental Disabilities staff will provide a minimum of two on-site visits, meetings, and/or outreach events to each "millage-funded" contracted provider each year.
- ❖ Specialized Recreation will increase the number of individuals participating in special recreation events by 5%.
- ❖ Increase the number of transition age students being served in the Thurston/Mason County Transition Program by 20%.

Housing and Community Renewal (HCR) Division, including Veterans Program

The Housing and Community Renewal Division receives and manages funding from local, state, and federal sources and oversees the distribution to local non-profit providers.

The proposed 2017-2018 measures:

- ❖ 65% of Community Investment Partnership/HOME Program/2060/2163 or State Department of Commerce contracts will address *Thurston Thrives* (Housing Action Team) goals.
- ❖ 40% of all contracts created through the Consolidated Homeless Grant and SHB 2163 will provide direct assistance to documented homeless people in Thurston County.
- ❖ 100% of all contracts created by the Housing and Community Renewal Division will receive either a desk monitoring or on-site monitoring review using an in-house protocol.
- ❖ Provide information, referrals and if eligible financial assistance to 100% of all veterans who seek help from the Veterans' Assistance Fund.

Thurston-Mason Behavioral Health Organization (formerly Regional Support Network and Chemical Dependency)

For 2016, the Regional Support Network (RSN) identified two primary measures:

1. Improved community retention through jail and emergency department diversion.
2. Improved access to treatment services as measured by penetration rate.

Programmatically, the Thurston-Mason Behavioral Health Organization (TMBHO) has made several changes to improve these two primary measures. The enhanced areas of service include:

1. To assist with Emergency Department diversion, the BHO is now in contract negotiations with Providence St. Peter's to provide funding for the planned Community Center. This funding will support intensive case management and a prescriber at the Center. These services will target high utilizers of the emergency department.
2. To assist with jail diversion there are multiple steps the BHO has taken, the impact of which will be seen late 2016. This includes contracting for Mobile Crisis Outreach and Intensive Case Management, the Triage Facility, and expansion of jail services to now include the Nisqually jail.
3. To improve penetration rate, BHO is doing the following:
 - a. Converting current fee for service outpatient programs to fund them based on credentials of the service providers, thereby further supporting services provided by psychiatrists as well as continued support of out of facility services.
 - b. Working with providers to be dually licensed.
 - c. Expanding services for transitional age youth.
 - d. Expanding services and rates for substance use agencies.

2017-2018 Performance Measures will be developed and reviewed with the BHO Governing Board.

Finance Division

The Finance Division has not been required to supply or track performance measures, however two have been developed for 2016 and 2017-2018:

- ❖ 100% of Federal, State and local audits/monitoring-reviews will have no findings.
- ❖ 100% of all sub-recipient contracts in Public Health and Social Services will receive an audit risk assessment to identify the level of monitoring necessary.

2016 Highlights:

Thurston Thrives

Thurston Thrives Continues to Grow and Develop during Phase II: Strengthening Common Agenda through Collaboration and Data.

The community health improvement collective impact initiative called **Thurston Thrives** continued in its implementation phase (Phase II) from the latter half of 2015 into 2016, with action teams and the Coordinating Council, a public-private partnership backbone support, active throughout.

The key accomplishments of this year include:

- ❖ Renewal of agreement among funding organizations (NW Venture Philanthropy, Thurston Chamber of Commerce, Thurston Regional Planning Council, United Way of Thurston County and the County) to measure, promote, and sustain the initiative and convene a diverse Coordinating Council. The Council developed its operating principles and scope of activity.
- ❖ In latter part of 2015, the Thurston County Chamber of Commerce Foundation, the fiscal agent of the Coordinating Council, hired a Community Coordinator to staff the initiative.
- ❖ By early 2016, the partnership had established a new, engaging website with access for *Thurston Thrives* action team leads to post their working files.
- ❖ Continued development of performance measures using Insight Vision, with an initial posting of Measures of Progress on the PHSS website and now on the *Thurston Thrives* website. Action teams are becoming better versed in data relevant to health outcomes that their efforts affect. They are selecting indicators that will be useful to the *Thurston Thrives* for ensuring the community's health is being impacted positively and informing the community of progress.
- ❖ Provided priorities from the various action teams to the Community Investment Partnership (CIP), which awards over \$500,000 in local health and human services funding and also makes decisions about housing funds. Other processes for providing resources (such as Junior League and Treatment Sales Tax) also align their funding with *Thurston Thrives* strategies.
- ❖ *Thurston Thrives* continues to be the "local table" for our county to inform the Cascade Pacific Action Alliance, southwest Washington's 7-county Accountable Community of Health, as it develops regional health improvement strategies and projects.
- ❖ Action team consolidation and close collaboration began to occur with coalescence of an Education & Resilience Action Team, joining of Asset Building Coalition's Economic Advancement and Housing hubs with respective *Thurston Thrives* action teams, the Food Action Team's merger with the Asset Building Coalition Food Hub and the Thurston Food System Council, and a series of "nexus" meetings among Clinical Care, Housing, and Public Safety/Justice action teams (and members of action teams interested in addressing climate change). Now there are 8 action teams plus the Climate & Clean Energy shared work group.
- ❖ New action projects and specific strategies are underway in several action areas, including: Green & Healthy Homes in Housing and a Trail Corridor Walkshed project in Community Design.

Thurston Thrives is now poised, if investment funding becomes available, to move forward toward medium-range objectives of the five-year implementation phase. The *Thurston Thrives* Coordinating

Council embodies the public-private partnership intent for accomplishing community health improvement through a common agenda and collective impact.

Community Engagement, Evidence & Partnerships (CEEP) Division

A Future Founded upon the Three Pillars of Capacity: Evidence-based, Public Information and Education, and Grant Funding.

The Community Engagement, Evidence & Partnership (CEEP) Division, formed in 2015, continues to improve communications and community involvement for the Department. Key functions and accomplishments include:

- ❖ Public Information Specialist, a part-time position to facilitate the Department's internal and external information sharing in better "telling our story."
- ❖ Support positions whose functions include public information specifically for emergency response and volunteer coordination.
- ❖ Promotion and management of informatics to monitor "engagement data" of encounters between the public and Department. This includes collecting information on visits to the PHSS website, the number of people connected with PHSS via social media, and statistics on the contribution (and value) of volunteers' and interns' in-kind contributions.
- ❖ The team coordinates social media channels like Facebook and Twitter accounts, a regular blog on environmental health topics, and other emerging platforms. It guides the Health Officer's bi-weekly *Health Matters* articles in the Olympian newspaper that inform the community on a wide range of public health issues and include practical information for residents on staying healthy. CEEP also maintains a regular health column in Thurston Talk, the on-line publication about our community.

CEEP provides support staff for our community's major health improvement public-private partnership, the *Thurston Thrives* initiative. The PHSS epidemiologist provides significant support to the action teams around data that can be used to measure progress and demonstrate impacts to the health of Thurston County residents. The team manager continues to lead the Community Design Action Team, another staff member provides support to the Food Action Team, and a third plays a main role in the Green & Healthy Homes initiative of the Housing Action Team.

Less than 5% of health departments in Washington State and the nation apply for and meet the rigorous accreditation standards of the Public Health Accreditation Board (PHAB). Accreditation places those select few institutions in a highly respected class of professionalism. Therefore, accredited institutions fare better when in competition for scarce external funding. CEEP staff is serving as the lead on preparations for accreditation through PHAB. The many pieces that need to be in place in order to apply include the Community Health Assessment and Community Health Improvement Plan that have been developed (or are nearing completion) through *Thurston Thrives*. Staff are also supporting formation of a Human Subjects Review Committee, developing PHSS branding, and guiding completion of other main readiness components.

CEEP manages ongoing grants, partnerships, and programs that include epidemiology and environmental health education and outreach, serving people throughout the community; sodium reduction in workplace cafeterias; *Healthy Homes* home visits to improve the healthfulness of household environments; and safe and active routes to school. Some accomplishments in these areas include:

- ❖ Providing trainings for child care providers, landscape professionals, and *Healthy Homes* volunteers (including an AmeriCorps member) about lower hazard and more sustainable practices to support their efforts to help create more healthful conditions in the community.
- ❖ Enhancing point-of-purchase education and outreach programs at local garden centers with new materials and increased promotion of *Grow Smart Grow Safe*, the web-based information tool for consumers drawing on the excellent *Integrated Pest Management* (IPM) work of PHSS Environmental Health staff.
- ❖ Partnering with Thurston County Resource Stewardship and Public Works departments, and other local government and non-profit groups, to create more healthful conditions (e.g., cleaner air and water, reduced waste, safer streets) and share important health information with our community (such as healthy eating), all of which are clearly aligned with the County's 2014-2018 Strategic Plan.
- ❖ Completing the project funded by the U.S. HHS Office on Women's Health that has supported *Girls Circle* serving nearly 700 middle school-aged girls in the past five years – a program, and broader Coalition effort, that will be sustained for our community beyond the end of this grant.

As we move into 2017, there will be increased demands on the team's time for communications across the Department, in social and traditional media. CEEP will work to respond to those needs and continue a work program that aligns with the County's Strategic Plan and *Thurston Thrives* in environmental health and chronic disease prevention (healthy eating and physical activity) in particular.

If funded, the process of accreditation will be in full swing with submission of our application next year, requiring additional dedication of staff time to respond and to maintain the documents and processes to meet PHAB standards. Ramping up to become a recognized *Green & Healthy Homes Initiative* site, within the *Thurston Thrives* Housing Action Team, will also need additional support. To accomplish these goals in the next two years will require new funding.

Pending funding support, CEEP staff, along with our Director, will represent Thurston County with the regionally strategic Accountable Community of Health (aka the Cascade Pacific Action Alliance) and CHOICE, to position the county to actively participate in the Global Medicaid Waiver demonstration project and other initiatives related to the Affordable Care Act.

Finally, if financially supported, CEEP will engage the services of a grant writer who will utilize our assets of evidence-based epidemiology, public information and education, and potential accreditation to effectively compete for external funding to strengthen and support the greater mission and vision of Thurston County and the Department of Public Health and Social Services.

Disease Control and Prevention (DCP) Division

Nurturing Mothers and Children to Be Healthy through the Nurse Family Partnership; while Infectious Disease Threats Grow, Straining the Capacity to Respond Quickly and Effectively.

The **Maternal Child Health (MCH)/Nurse Family Partnership (NFP)** Program employs 8 full-time Community Health Nurses – 6 as NFP nurses, one as a nurse supervisor, and one nurse who works with children with special health care needs. In 2016, additional financial support increased the program's capacity to meet the need for services among the county's high-risk, first-time pregnant women. NFP was successful in attracting a small amount of additional funding from *Together* to expand capacity to serve 5 to 6 new clients in Tenino and Bucoda. NFP's capacity is now at 155 to 156 mothers and their children, with each full-time nurse serving a caseload of a maximum of 25 active clients.

Several local organizations participating in *Thurston Thrives* recognize NFP's connection and contribution to the *Thurston Thrives* Child Resilience Action Team strategy -- NFP enhances the health of mothers and children by teaching and counseling about prenatal care, children immunizations, and positive and safe parenting.

The **Public Health Emergency Preparedness** Program is funded by the Washington State Department of Health Emergency Preparedness Division. The program ensures the emergency response public health readiness capacity within Thurston County and is the lead for Region 3 public health readiness coordination activities. Staffed by 2 full-time staff, a vacant position in the hiring process and 16 hours of other staff time, the program's activities include supporting PHSS and regional public health partners with surge capacity, incident management, isolation and quarantine, alternate care system planning, and activities aligned with the Region 3 Healthcare Preparedness Coalition plans. Emergency Preparedness activities over the past year included: participation in the multi-state *Cascadia Rising Exercise*; a re-write of the Department Emergency Operations Plan; continued support for regional Ebola Planning; incident management for Department emergencies; and activation of the Medical Reserve Corps to provide vaccinations for Washington State legislators exposed to pertussis (whooping cough) to encourage the general public to stay up-to-date on their immunizations; back-to-school vaccination clinics with community partners; and first aid stations for the *Paddle to Nisqually* tribal event.

The **Syringe Exchange Program (SEP)** moved to the Division after the start-up of the Thurston Mason Behavioral Health Organization (TMBHO) on April 1, 2016. Due to a shortage of funding, SEP is staffed by only one full-time staff who is supported by volunteers and interns. SEP priorities include preventing the transmission of diseases like HIV and Hepatitis B and C, providing harm reduction education, and using motivational interviewing to ascertain clients' willingness to engage in treatment services. The program functions as a one-for-one needle exchange and provides clients with other equipment needed for safer injection. SEP operates out of a fixed site two days a week and a mobile exchange one day a week and serves clients from a 5-county region. Staff collaborates with community partners to provide outreach and services including a wound care clinic. In 2015 SEP was visited 2,108 times by 700 clients. Clients brought in 1,168,182 used syringes and exchanged them for 1,092,587 new syringes. In February 2016 SEP began distributing Naloxone to block or reverse overdose effects of opioid medication. In the first two quarters of 2016, 264 Naloxone kits were distributed with 27 reversals reported. Reversals result in lives saved. Due to a loss of BHO funding support, replacement funding will be necessary to maintain the only staff, and new funding is being requested for a part-time back-up staff.

The **Investigation and Control of Disease (ICD)** team of three nurses, a program assistant, and a supervisor investigated and followed up on 2,034 notifiable conditions reported in 2015, a 17% increase over 2014. ICD staff faced a number of infectious disease challenges in 2015 and the first half of 2016. Monitoring of travelers returning from areas with Ebola Virus continued through 2015 and into 2016 with staff performing planning activities with the county's health care community for safe monitoring, assessment, treatment, and transport of individuals with potential exposure to Ebola Virus.

Pertussis (whooping cough) remains at epidemic levels in school-age children from 2015 and into 2016. ICD staff work with school and other community partners to investigate and interrupt outbreaks in schools and to assure vaccine supplies remain available for vaccinating children, pregnant women, and household members. The focus must be on identifying and protecting the most vulnerable, i.e., newborns.

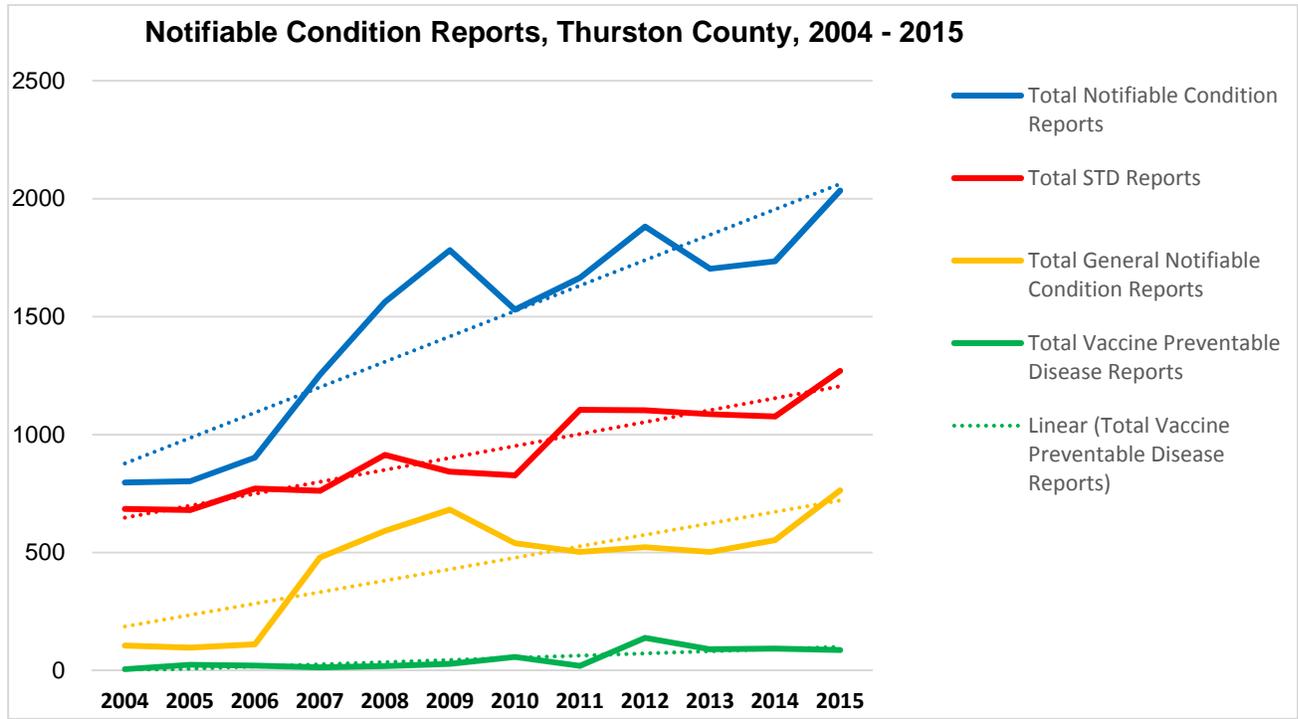
Reported cases of Sexually Transmitted Diseases (STDs), such as Gonorrhea and Chlamydia continue to show double-digit percent increases in 2015 and 2016 over 2014 levels. In 2016, ICD staff also investigated and case managed 7 confirmed Tuberculosis cases, one requiring extensive contact investigation and screening for a large group of employees. Each case of Tuberculosis is very expensive, requiring investigation and monitoring of the source case as well as those with whom they have been in contact. The Tuberculosis cases have also been increasingly complicated from a medical standpoint. The threat of Multi-drug Resistant Tuberculosis is a constant concern, and can cost several hundred thousand dollars to treat.

The ICD team worked with 6 long-term care facilities to put interventions in place for controlling outbreaks of Norovirus/Respiratory Illness in the facilities. Congregate housing of vulnerable people increases risk of transmission, and raises concerns about transmission of illness by staff to other facilities they may work in and from facility visitors to others in the community. Working with facility infection control staff and state partners to prevent outbreaks of infections associated with long-term care facilities is an increasing priority for the team and the State Department of Health. Legionnaires' Disease required an extended effort by the team and Department staff. Confirmed or suspected Legionnaires' Disease was diagnosed in four individuals who stayed in a local motel and subsequent inspections and investigation resulted in the temporary closure to remediate and monitor conditions.

Other multi-jurisdictional outbreak investigations staff participated in included investigations of Salmonella illnesses associated with pig roasts and Chipotle restaurants. Zika Virus emerged as a traveler's illness with serious consequences to developing fetuses and is now considered as being transmitted by mosquitoes in areas in Florida and is projected to move to other areas of the US. Staff continues to facilitate Zika Virus testing through CDC for patients of local health care providers exposed to Zika while traveling. The first documented case of Zika Virus in Washington State was diagnosed at a local hospital in Olympia.

The ICD team continues to place emphasis on increasing Hepatitis C screening. New CDC recommendations, reported morbidity and mortality, and testing and treatment options dictate a need to increase the rate at which residents at risk of Hepatitis C are screened and referred for treatment. Staff continue to participate in enhanced surveillance protocols to help state and national public health partners better understand the epidemiology and respond to an increasing number of Hepatitis C cases.

Overall, conditions reported to ICD for investigation have trended upward over the last decade as seen in the attached graph:



Environmental Health (EH) Division

People and the Environment: Protecting Health through Monitoring the Air We Breathe, the Water We Drink, the Food We Eat, and the Land We Live upon.

The Environmental Health Division aligns well with the strategies identified by the *Thurston Thrives* Environment Action Team strategy map – in particular, keeping water clean by monitoring water quality, educating about and promoting better practices with regard to water and waste, and keeping food safe to eat through inspections. The Division also tracks and responds to complaints and ensures compliance with rules that safeguard water quality, food safety, and properly managed waste.

2016 Division Highlights

Environmental Health participated in efforts to help the community plan for and adapt to climate change. We participated in the *Thurston Thrives* Environment Action Team, the *Thurston Thrives* Climate and Clean Energy Team, and the Climate Adaptation Plan being developed by the Thurston Regional Planning Council.

We continue to work with partners on water quality efforts that are important to the community.

- ❖ Work continued with Lacey, Olympia, and Tumwater to outline sewer conversion and finance strategies -- for the cities and urban growth areas -- for consideration by policy makers. At Septic Summit 2 in 2015, community leaders reached agreement that urban septic systems need to be addressed. The public information and outreach process for the *Thurston County On-site Sewage System Management Plan Update*, including a public hearing, was completed. The plan was developed by community stakeholders in 2014. The proposed plan includes recommendations for data management, creation of special areas, education and outreach, and sustainable funding mechanisms to replace the current fee-for-service system. The final plan and recommendations will be brought to the Board of Health for action by the end of 2016.
- ❖ Staff worked with LOTT partners on the *Reclaimed Water Infiltration Study* that will evaluate the public health and environmental risks posed by infiltrating highly treated reclaimed water into ground water.

Septic system and land use permit volume and revenues were higher in 2016, triggered in large part by the improved economy. Program budgets were in the black for the sixth time in the last seven years. Our staff successfully managed heavy work volumes despite being short-staffed due to retirements and the time needed to bring new staff on line. To meet the record volumes, Environmental Health is requesting funding in order to hire additional staff.

Transition and adaptation were watch words for Environmental Health in 2016. Staff departures, heavy workloads, and funding losses required management and staff to be flexible as assignments and priorities were modified to meet programs demands throughout the year.

The Solid and Hazardous Waste program worked to transfer the successful *Grow Smart, Grow Safe*® (GSGS) to Thurston County. *Grow Smart, Grow Safe*® provides the public with the hazard ratings for numerous commonly used pesticide products to help them choose the least toxic alternative for managing pests. Since 2010, GSGS has been produced and managed by the Local Hazardous Waste Management Program in King County, Oregon Metro, and Thurston County Public Health and Social Services. Thurston County is now seeking to redevelop the *Grow Smart* family of outreach products, including an independent web site.

Food and Environmental Services came closer to meeting the food establishment inspection goal in 2015. While overall performance objectives were not met, improvements are expected in 2016 because the program is finally fully staffed and efficiencies are expected due to program changes and technology improvements.

With the CEEP team, Environmental Health programs improved efforts to engage the public by expanding our use of electronic and social media. The *Environmental Health Matters* blog conveys timely and relevant information on topics ranging from algae blooms to wood stoves. Highlights include the use of an electronic newsletter and survey tool to communicate critical information about toxic algae blooms to targeted communities and to engage and inform septic system owners and professionals. The CEEP and Environmental Health teams continue to publish the extremely popular *Talkin' Trash* periodical that is sent in printed format to every household in Thurston County.

Developmental Disabilities (DD) Program, including Specialized Recreation

Increase in Clients Served, Despite Challenges of New State Contract Requirements and Staff Shortage

The Thurston-Mason County Developmental Disabilities (DD) Program had a 15% increase in the contract with Washington State Department of Social and Health Services / Developmental Disabilities Administration for the 2016-2017 Fiscal Year. This increase is due to a rise in the number of clients that are authorized to receive supported employment services in Thurston and Mason Counties. There have also been a significant number of changes in contract requirements and billing procedures, including transferring to the Provider-One billing system.

DD's Supported Employment Program continues to be seen as a leader among the counties in Washington State. Currently, 72% of the 489 clients in this program are working in the community and earning at least minimum wage. This is the second highest rate in the state (excluding small counties that have fewer than 70 clients). In our efforts to maintain this commitment to excellence we organized, sponsored, and provided stipends to over 70 staff from our contracted providers to attend 11 trainings and conferences in the past year. Many of these opportunities were organized through collaboration with neighboring counties and state agencies.

There was a 70% increase in the number of individuals with developmental disabilities receiving Community Access services, while in or transitioning out of a nursing care facility or state-run institution. These services are provided to help integrate the individuals into our local community. Some of the activities that these folks participate in are: attending the local farmers' markets, attending activities at the senior centers, joining local service groups, participating in a variety of different recreational activities, and reconnecting with family and community members.

Staff partnered with eleven school districts, two provider agencies, and several state agencies in Thurston and Mason Counties to provide transition services to students (and to their families) who are getting ready to exit high school. These services help prepare the students for work in the community, with the ultimate goal of being employed upon completion of high school. One staff member attended over 60 IEP meetings for transition age students and presented at six Student/Parent Career-Transition Informational events at schools in Thurston and Mason Counties during the 2015-2016 school year. In March 2016, we planned, organized, and facilitated the annual Thurston County High School Transition and Resource Fair. Over 100 students, family members, professionals, and interested others attended the free fair to receive information from approximately 20 local agencies that provide services to people with developmental disabilities.

In late 2015, the Thurston-Mason County Developmental Disabilities Program issued an RFP for our millage-funded Community Services Grants. Ultimately, seven contracts were issued for two years (2016-2017) to local agencies to provide services to people with developmental disabilities. Some of the services include: activities for seniors, healthy relationships group, high school transition services, representative payee and intensive community support, support to People First self-advocacy group, and a parent support program.

The Thurston County Specialized Recreation Program organized and ran 95 different programs over the last year to a total of 2,946 participants. The program experienced a 14% increase in the number of individual clients participating in the program. In January 2016, the program only had a temporary part-time pool of 5 staff members to run all of the program events. Through recruitment we have been able to increase that to 15 Recreation Program Leads and Aides. This has been a huge benefit to the program, as it will ensure that programs will not need to be cancelled due to lack of staff.

The Thurston-Mason County Developmental Disabilities Program accomplished all of this while being significantly understaffed due to the retirement of the long-term program manager and an office assistant taking a position in another County office. It is our hope that both of these positions will be filled in the near future, as well as an additional program specialist position be added to the program's team (pending funding of our request). This will not only ensure that all of the contract requirements are being met, but will also allow staff to participate in further collaboration with our community and state partners and do more outreach to our providers, clients, and community members.

Housing and Community Renewal (HCR) Division, including Veterans Program

Expanding System Capacity amidst Administrative Staffing Challenges and Consolidation of Planning and Advisory Bodies in Housing and Community Renewal

This year the Housing and Community Renewal staff executed sixty-seven (67) contracts. While coping with significant funding cuts, the team provided staff support for four (4) separate but overlapping advisory structures, each with several sub-groups: the *Thurston Thrives* Housing Action Team, the HOME Consortium, the Community Investment Partnership (CIP), and the Community Development Block Grant/South County (CDBG) process. The team did this while coping with the extended illness and absence of one of the unit's four key staff and the loss of the county's contracted homeless coordinator and homeless system developer.

The Division began its fourth Federal Community Development Block Grant funding round which targeted the resources to activities within the South County communities and unincorporated county area. The Division developed a strong partnership with the CDBG and helped with its process to identify four (4) projects for affordable housing, public services, and infrastructure in Yelm, Bucoda, Rainier, and Tenino.

During the 2015 – 2016 year the contracted homeless coordinator position's scope of work was expanded to include affordable housing. A new contractor was selected to implement and update our 10 year Homeless Housing Plan and work with the Housing Action Team. A funding request is made in this year's budget for an additional part-time position to help maintain our homeless program efforts.

The HOME Consortium ended its work in the fall of 2015 and was replaced by the Community Investment Partnership in 2016. The CIP released an RFP for homeless and affordable housing services that included reduced local revenues and state resources, but still awarded \$4.7 million in funding to 20 agencies to develop key elements of a “homelessness service system.” These projects include a low barrier shelter, expanded rapid re-housing, incentives for coordinated entry, and improved data reporting; capital projects included the development of homeownership programs, rehabilitation programs, and the acquisition of affordable rental housing.

In 2016, the *Thurston Thrives* strategy maps were used to identify a broad range of widely shared community health improvement objectives for all funded projects selected through the Community Investment Partnership. The CIP completed its third round of contract awards in June 2016. It funded some 37 projects, each aligned with a series of specific *Thurston Thrives* objectives selected by CIP decision makers.

Our challenge in 2016 will be to further consolidate and strengthen our advisory structures and sustain the foundational elements of the homelessness reduction, affordable housing, and community health improvement structures and programs that have been created with our partners.

In 2016 the **Veterans Assistance Program (VAP)** joined the consolidated Request For Proposal process, implemented in the Housing and Community Renewal Division, to solicit bids to provide veterans with shelter beds.

The program continued the referral of clients to alternative energy assistance subsidies and a reduction in the number of times a veteran can ask for financial assistance per year. The result was sufficient fund savings to help offset the significantly reduced 2016 budget, and temporarily continue to sustain the program and program staff.

A satellite office, created in Lacey as part of a new program that will provide a variety of services to homeless and low income veterans, continued its development and the program is expected to be fully operational at the end of 2016.

For 2017, the program will continue with expanded community coordination by county staff and volunteers.

Funds:

Public Health and Social Services (PHSS) operates within four special revenue funds and one enterprise fund. The majority of the revenues used by the department are accounting for in fund 1500.

Veterans Assistance Fund 1200. This fund provides assistance to eligible Thurston County veterans and their families.

Public Health and Social Services Fund 1500. This fund provides public health services, including personal and environmental health, special needs recreation, and emergency preparedness. Social Services develop community systems that provide developmental disabilities, specialized recreation

services and behavioral health personnel & infrastructure. This fund provides public health services, including personal and environmental health, and emergency preparedness. Social Services develop community systems that provide mental health and chemical dependency services.

Housing and Community Renewal Fund 1400. This fund provides planning and grant management services for housing development and homelessness prevention.

Technology Replacement Fund 1490. This fund accounts for the planned expenditures for hardware replacement and software development.

Community Loan Repayment Fund 4510. This fund accounts for the operations of a state funded loan program to county citizens to upgrade and improve failing septic systems.

Thurston-Mason Behavioral Health Organization (formerly Regional Support Network and Chemical Dependency)

Regional Support Network Transforms into the Thurston-Mason Behavioral Health Organization

A number of major changes occurred in 2016 for Thurston County and Mason County mental health and chemical dependency programs. As required by statute, the Regional Support Network (RSN) presented a “Detailed Plan” to the state to integrate mental health and substance use services. On April 1st, the RSN became the Thurston-Mason Behavioral Health Organization (TMBHO), a new “quasi-governmental” entity that is overseen by its own governing board. The governing board is made up of two Thurston County Commissioners and one Mason County Commissioner. As a result of this movement toward integration of services several other changes have occurred:

- Direct contracting with substance use residential providers
- Expansion of the number of substance use and mental health providers
- Contracting for Mobile Crisis Outreach and Intensive Case Management Services in Mason and Thurston Counties.
- Contracting for Detox services
- Joining a multi-county management information system
- Contracting for diversion services in the Nisqually Jail
- Expanded intensive case management evidence base practice for children and youth.

In addition to the above, the TMBHO has also successfully completed the construction of and contracting for Triage Services. This program will add 10 involuntary beds primarily for jail diversion services.

Two funding request are made in this year’s budget for a 1.0 FTE HR Manager and 25.0 FTE positions to enable the TMBHO to become licensed as a Community Licensed Mental Health Agency (CMHA). A CMHA can operate several treatment programs directly as opposed to contracting out to other vendors. Staff of the TMBHO are Thurston County employees whose services are contracted to the TMBHO.

EXPENDITURES & FTEs BY DEPARTMENT

Public Health	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	65.40	74.00	72.90	75.72	81.97
Personnel	6,219,589	7,396,568	2,903,147	7,610,774	8,351,815
Internal Services	1,266,999	1,377,583	665,626	1,446,081	1,482,754
Professional Services	430,041	760,783	140,569	790,247	790,247
Operating Costs	323,767	532,051	134,147	575,536	562,536
Debt Services	23,103	26,317	8,102	12,217	12,217
Capital Expenses	0	0	0	0	0
Transfer to Other County Funds	41,252	82,203	19,144	78,732	172,698
Total	8,304,750	10,175,505	3,870,736	10,513,587	11,372,267

EXPENDITURES BY FUND AND TYPE

VETERANS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	96,425	98,629	45,130	99,685	100,497
Internal Services	29,165	33,724	17,027	30,658	31,360
Professional Services	60,953	76,000	6,934	76,000	76,000
Operating Costs	84,632	98,526	39,384	98,526	98,526
Transfer to Other County Funds	17,652	15,188	7,344	14,687	14,687
Total	288,827	322,067	115,817	319,556	321,070

PH & SS-TECHNOLOGY	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	916	753	377	609	621
Professional Services	0	5,000	0	5,000	5,000
Operating Costs	5,881	26,160	0	26,160	26,160
Total	6,797	31,913	377	31,769	31,781

PUBLIC HEALTH & SOCIAL SERVICES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	6,123,165	7,297,939	2,858,017	7,511,089	8,251,318
Internal Services	1,234,914	1,341,780	647,560	1,413,488	1,449,420
Professional Services	368,692	530,502	133,469	559,966	559,966
Operating Costs	233,253	407,365	94,764	450,850	437,850
Debt Services	9,735	12,217	3,148	12,217	12,217
Transfer to Other County Funds	23,600	67,015	11,800	64,045	158,011
Total	7,993,358	9,656,818	3,748,759	10,011,655	10,868,782

COMMUNITY LOAN REPAYMENT #1	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	2,005	1,326	663	1,326	1,353
Professional Services	395	149,281	167	149,281	149,281
Debt Services	13,367	14,100	4,954	0	0
Total	15,768	164,707	5,784	150,607	150,634

REVENUE BY DEPARTMENT

Public Health	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	3,728,606	4,121,369	1,785,536	4,590,575	5,347,442
Taxes	305,890	315,960	168,753	478,037	498,037
General Fund Contribution	1,086,529	1,086,529	543,264	1,086,529	1,086,529
From Other Funds	410,556	455,948	36,282	355,137	359,873
Intergovernmental Revenue	1,049,281	1,049,257	525,309	1,049,257	1,049,257
Miscellaneous Revenue	563,394	785,017	442,702	785,017	785,017
Grants	1,619,193	2,399,262	472,994	2,399,262	2,399,262
Transfer in	89,973	0	0	0	0
Total	8,853,423	10,213,342	3,974,840	10,743,814	11,525,417

REVENUE BY FUND AND TYPE

VETERANS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	305,890	315,960	168,753	342,100	362,100
From Other Funds	18,555	30,000	0	30,000	30,000
Intergovernmental Revenue	2,384	2,360	1,861	2,360	2,360
Miscellaneous Revenue	4,269	2,875	6,259	2,875	2,875
Total	331,099	351,195	176,873	377,335	397,335

PH & SS-TECHNOLOGY	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	31,800	31,800	15,900	31,800	31,800
Miscellaneous Revenue	877	1,000	584	1,000	1,000
Total	32,677	32,800	16,484	32,800	32,800

PUBLIC HEALTH & SOCIAL SERVICES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	3,728,606	4,121,369	1,785,536	4,590,575	5,347,442
Taxes	0	0	0	135,937	135,937
General Fund Contribution	1,086,529	1,086,529	543,264	1,086,529	1,086,529
From Other Funds	360,200	394,148	20,382	293,337	298,073
Intergovernmental Revenue	1,046,897	1,046,897	523,449	1,046,897	1,046,897
Miscellaneous Revenue	559,790	596,042	430,622	596,042	596,042
Grants	1,619,193	2,399,262	472,994	2,399,262	2,399,262
Transfer in	89,973	0	0	0	0
Total	8,491,189	9,644,247	3,776,246	10,148,579	10,910,182

COMMUNITY LOAN REPAYMENT #1	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Miscellaneous Revenue	(1,542)	185,100	5,237	185,100	185,100
Total	(1,542)	185,100	5,237	185,100	185,100

EXPENDITURES & FTEs BY DEPARTMENT

Social Services	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	24.25	29.20	26.50	30.48	30.48
Personnel	2,036,819	2,734,742	1,018,877	3,104,562	3,177,445
Internal Services	1,059,784	817,149	402,195	969,172	965,706
Professional Services	36,483,396	18,593,767	17,090,212	11,663,030	11,663,030
Operating Costs	137,857	53,448	82,065	55,948	53,948
Debt Services	6,743	2,957	2,908	2,957	2,957
Capital Expenses	0	0	0	0	0
Transfer to Other County Funds	37,543	31,231	17,138	96,594	98,966
Total	39,762,141	22,233,294	18,613,395	15,892,263	15,962,052

EXPENDITURES BY FUND AND TYPE

HOUSING & COMMUNITY RENEWAL	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	288,028	410,600	167,050	448,483	461,200
Internal Services	97,596	100,608	50,117	96,719	97,516
Professional Services	4,899,585	4,761,176	2,413,356	5,935,842	5,935,842
Operating Costs	4,116	6,240	9,573	6,240	6,240
Transfer to Other County Funds	30,543	28,169	13,638	27,276	27,276
Total	5,319,868	5,306,793	2,653,733	6,514,560	6,528,074

PUBLIC HEALTH & SOCIAL SERVICES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	1,748,791	2,324,142	851,827	2,656,079	2,716,245
Internal Services	962,188	716,541	352,078	872,453	868,190
Professional Services	31,583,811	13,832,591	14,676,856	5,727,188	5,727,188
Operating Costs	133,742	47,208	72,492	49,708	47,708
Debt Services	6,743	2,957	2,908	2,957	2,957
Capital Expenses	0	0	0	0	0
Transfer to Other County Funds	7,000	3,062	3,500	69,318	71,690
Total	34,442,274	16,926,501	15,959,662	9,377,703	9,433,978

REVENUE BY DEPARTMENT

Social Services	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	34,913,115	12,858,563	10,896,942	13,497,105	13,502,901
Taxes	850,504	576,116	474,876	517,517	597,517
General Fund Contribution	135,607	140,607	70,304	140,607	140,607
From Other Funds	1,189,041	372,202	0	0	0
Intergovernmental Revenue	60,949	13,750	60,774	(26,250)	(26,250)
Miscellaneous Revenue	281,380	76,312	21,734	76,312	76,312
Grants	10,183,306	9,046,498	4,177,338	9,716,198	9,718,683
Transfer in	(89,973)	0	0	0	0
Total	47,523,929	23,084,048	15,701,966	23,921,489	24,009,770

REVENUE BY FUND AND TYPE

HOUSING & COMMUNITY RENEWAL	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	1,953,549	1,448,946	1,079,901	1,926,216	1,926,216
General Fund Contribution	108,607	113,607	56,804	113,607	113,607
Miscellaneous Revenue	3,965	25,000	4,520	25,000	25,000
Grants	3,532,154	3,634,785	1,552,892	4,312,819	4,312,819
Total	5,598,275	5,222,338	2,694,117	6,377,642	6,377,642

PUBLIC HEALTH & SOCIAL SERVICES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	32,959,566	11,409,617	9,817,040	11,570,889	11,576,685
Taxes	850,504	576,116	474,876	517,517	597,517
General Fund Contribution	27,000	27,000	13,500	27,000	27,000
From Other Funds	1,189,041	372,202	0	0	0
Intergovernmental Revenue	60,949	13,750	60,774	(26,250)	(26,250)
Miscellaneous Revenue	277,415	51,312	17,213	51,312	51,312
Grants	6,651,151	5,411,713	2,624,446	5,403,379	5,405,864
Total	42,015,627	17,861,710	13,007,849	17,543,847	17,632,128

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,809,387	1,809,387	1,809,387
Program: A472 - INT LT DEBT-SEWER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	14,100	0	0
Program: B660 - VETERAN'S ADMIN			
Description: Responsible for providing assistance to eligible Thurston County veterans and their families who are experiencing financial hardship. The assistance provided includes rent, utilities, food, clothing, transportation and burial services. Homeless veterans receive assistance with shelter costs. The Veterans' Assistance Fund is funded by a portion of county property tax per RCW 73.08.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	48,912	45,345	46,047
Revenue	351,195	377,335	397,335
Program: B661 - VETERAN'S HOUSING			
Description: Responsible for providing assistance to eligible Thurston County veterans and their families who are experiencing financial hardship. The assistance provided includes rent, utilities, food, clothing, transportation and burial services. Homeless veterans receive assistance with shelter costs. The Veterans' Assistance Fund is funded by a portion of county property tax per RCW 73.08.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	37,880	37,880	37,880
Program: B662 - VETERAN'S ASSISTANCE			
Description: Responsible for providing assistance to eligible Thurston County veterans and their families who are experiencing financial hardship. The assistance provided includes rent, utilities, food, clothing, transportation and burial services. Homeless veterans receive assistance with shelter costs. The Veterans' Assistance Fund is funded by a portion of county property tax per RCW 73.08.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	135,046	135,046	135,046
Program: B663 - VETERAN'S SERVICES			
Description: Responsible for providing assistance to eligible Thurston County veterans and their families who are experiencing financial hardship. The assistance provided includes rent, utilities, food, clothing, transportation and burial services. Homeless veterans receive assistance with shelter costs. The Veterans' Assistance Fund is funded by a portion of county property tax per RCW 73.08.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	100,229	101,285	102,097
Program: D200 - GENERAL PUBLIC HEALTH			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	48,936	50,643

Revenue	2,083,631	2,083,631	2,083,631
Program: D201 - SYRINGE EXCHANGE PROGRAM			
Description: Syringe exchange program			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	136,634	138,768
Revenue	0	135,937	135,937
Program: D210 - ADMINISTRATION-HEALTH OFFICER			
Description: The position of Health Officer is mandated by RCW 70.24.024. The Health Officer is the lead role in assessing public health needs of the community and assuring efforts are taken to meet those needs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	356,968	324,061	333,674
Revenue	43,308	43,308	43,308
Program: D211 - ADMIN-PH ADMIN			
Description: Management and oversight of both Public Health and Social Services to include planning, monitoring, evaluation and policy development. Community leadership and planning in development of systems and processes to facilitate community involvement.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,441,199	1,728,606	1,749,445
Program: D212 - ADMIN-PHSS CENTRAL RECEPTION			
Description: Services and activities in this program represent the central infrastructure support section for the Lilly Road building. Activities include central reception, records and client registration.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	28,993	23,288	23,453
Program: D213 - ADMIN-DISEASE CONTROL PREVENT			
Description: Personal Health Administration is responsible for overall operation of the division programs. Activities include assuring program and services are consistent with public health standards, meeting and setting department goals and policies and assuring that the needs of the community are met.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	164,435	146,653	148,464
Program: D215 - ADMINISTRATION-ENVIRON HEALTH			
Description: Environmental Health Administration is responsible for the overall operation of the division's programs and activities. Activities include: assuring programs and services are consistent with public health standards; setting and meeting county and department goals and policies; assuring appropriate response to consumer requests and services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	236,177	235,140	236,487
Revenue	82,800	82,800	82,800
Program: D216 - ADMINISTRATION-FISCAL			
Description: This program provides overall financial management and policy development for both Public Health and Social Services to include budget development, budget monitoring, grants and contract management, accounts payable, accounts receivable, payroll, fixed assets and information technology.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	276,428	226,878	231,153

Program: D222 - MATERNAL CHILD HEALTH			
Description: Activities in this program promote healthy pregnancies and positive birth and parenting outcomes. Services include home visitation to high-risk populations (Nurse Family Partnership), maternity support and case management, early intervention services to families at high risk for child abuse and provision of resource information and referrals.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,174,245	1,072,753	1,107,867
Revenue	867,837	767,026	771,762
Program: D232 - IMMUNIZATIONS			
Description: This program provides services to administer and distribute vaccine for vaccine preventable diseases for individuals of all ages. Activities include administration of vaccine to individuals who do not have access to healthcare due to financial barriers, provision of adult vaccines and travel vaccine services. Staff works in cooperation with private and public agencies to provide mass clinics in assuring those groups at risk are immunized.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	66,159	99,806	100,781
Revenue	106,670	106,670	106,670
Program: D233 - SEXUALLY TRANSMITTED DISEASE			
Description: Services in the STD program include contact follow-up of individuals with sexually transmitted diseases to prevent disease transmission. We work with local providers to assure appropriate treatment and education for exposed individuals.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	91,177	73,824	74,424
Program: D234 - TUBERCULOSIS/CD			
Description: Services in Communicable Disease include controlling the spread of TB and other communicable diseases through surveillance, tracking, prevention and treatment. This section receives all communicable disease reports for the county and responds to inquiries from the media, general public and medical professionals.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	500,339	450,836	459,626
Revenue	276,431	276,431	276,431
Program: D235 - HIV/AIDS PREVENTION			
Description: This program provides prevention services for persons infected with the HIV virus. Activities include counseling and testing high risk populations, syringe exchange, community awareness/outreach, surveillance of infected individuals, clinical care and intervention and community planning.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	68,718	42,750	42,750
Revenue	47,500	47,500	47,500
Program: D249 - CHRONIC DISEASE PREVENTION			
Description: This program has created innovative, effective and integrated community driven programs to promote healthy lifestyle choices and emphasize early detection, prevention, control and reduction of chronic diseases, particularly diabetes, asthma and obesity in Thurston County.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	462,858	499,422	503,819
Revenue	337,573	337,573	337,573

Program: D252 - DRINKING WATER			
Description: The Drinking Water Program includes services and activities related to the planning, development and on-going operation of safe drinking water systems. Activities include review of proposed drinking water supplies for all land use and building projects to assure compliance; siting of wells or other drinking water sources, water system plans and routine water quality monitoring.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	185,200	116,096	117,646
Revenue	143,299	143,299	143,299
Program: D253 - SOLID WASTE			
Description: Solid waste enforcement activities are the responsibility of local health departments. Program objectives include overseeing all permitted solid waste facilities in the county, providing technical and regulatory interpretations about disposal and responding to citizen complaints on illegal waste disposal.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	332,618	347,895	353,992
Revenue	398,450	398,450	398,450
Program: D254 - OSS & LAND DEVELOPMENT			
Description: This program provides services/activities related to the planning and provision of safe collection, treatment and disposal of residential sewage and services/activities related to planning and the provision of environmentally sound uses of land. The program also provides educational opportunities for sewage system owners and assures that both small and large sewage disposal systems are properly operated.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	908,129	937,434	1,648,437
Revenue	1,354,750	1,823,956	2,580,823
Program: D256 - FOOD			
Description: Services and activities include assuring that safe food is provided to the public. Includes educational efforts directed toward the public and food service operators/handlers, implementing applicable state and local regulations governing retail food establishments, public education, food handler permits, inspection of food establishments, investigating complaints of unsafe food handling practices and taking enforcement action as needed.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	713,923	672,797	681,844
Revenue	842,096	842,096	842,096
Program: D257 - CHEMICAL & PHYSICAL HAZARDS			
Description: This program is responsible for implementing the county's Hazardous Waste Plan, participating in implementation of Pesticide Use Policy; providing assistance to other county departments on hazardous waste issues; evaluating properties suspected of contamination with hazardous materials; providing site analysis, soil sampling, ground and surface water sampling of contaminated sites; participating in drug lab investigations; providing spill response and conducting initial investigations of suspected contaminated sites, and developing outreach and education programs for the general public.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	692,369	774,269	788,140
Revenue	842,266	842,266	842,266

Program: D258 - LIVING ENVIRONMENT			
Description: This program provides services and activities to decrease risk or injury from environmental risks. Activities include reviewing plans and inspections of schools, camps, shelters, temporary housing, swimming pools, spas, and water parks. The program also provides response to noise complaints and animal-to-human disease control.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	129,219	187,971	171,947
Revenue	207,313	207,313	207,313
Program: D259 - GRAVEL MINING			
Description: Activities include review of new and existing gravel mines based on standards established by ordinance of the Board of County Commissioners.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	16,830	16,830	16,830
Program: D260 - ENVIRONMENTAL WATER QUALITY			
Description: Services and activities include assessment and protection of overall water resources in the community's ground and surface waters. Includes investigations, collection and analysis of data, identifying pollution sources, developing pollution prevention plans, undertaking remedial actions, responding to contamination incidents, promoting water resource protection in the community, monitoring surface waters including swimming, boating and shellfish growing areas.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	876,121	847,267	860,919
Revenue	1,238,687	1,238,687	1,238,687
Program: D271 - VITAL RECORDS			
Description: The Vital Records program registers, certifies and issues certificates for births and deaths. Vital Records staff (Deputy Registrars) have access to birth and death records for any occurrence in Washington State.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	81,251	64,453	65,003
Revenue	90,000	90,000	90,000
Program: D272 - LABORATORY			
Description: The Environmental Health Laboratory is certified by the state Department of Ecology and Department of Health. The lab conducts bacterial analyses of drinking water, surface water, and samples suspected of contamination by sewage and nitrate analysis.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	144,572	152,458	156,210
Revenue	200,354	200,354	200,354
Program: D279 - EPIDEMIOLOGY			
Description: Epidemiology is the science upon which public health practice is built. The epidemiology section provides assessment, disease surveillance and program evaluation services for the department.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	85,717	77,841	78,571
Revenue	5,000	5,000	5,000

Program: D288 - EMERGENCY RESPONSE-BT			
Description: Provision of infrastructure for public health preparedness and response to bioterrorism, outbreaks of infectious disease, public health threats and emergencies and coordination of Medical Reserve Corps. As of 2010 Thurston County no longer has regional lead responsibilities. Thurston County remains a member of the five-county group and lead responsibilities are shared among all counties.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	405,544	328,557	341,305
Revenue	412,354	412,354	412,354
Program: D290 - OTHER MISC PH			
Description: Provision of technical expertise and administrative support for the evaluation of services performed with tax revenue collected from the Treatment Sales Tax and Fund 1500 cost allocation of administrative costs to Funds 1200 and 1400.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	41,388	33,748	34,317
Revenue	40,763	40,763	40,763
Program: D294 - O&M-OSS			
Description: This program provides services/activities related to the planning and provision of safe collection, treatment and disposal of residential sewage and services/activities related to planning and the provision of environmentally sound uses of land. The program also provides educational opportunities for sewage system owners and assures that both small and large sewage disposal systems are properly operated.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	184,476	352,687	360,502
Program: D299 - SURFACE WATER ER&R			
Description: This program records user fees and replacement/maintenance costs of ground and surface water monitoring equipment			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	8,595	8,595	8,595
Revenue	6,335	6,335	6,335
Program: D300 - TECHNOLOGY REPLACEMENT			
Description: Planned expenditures for technology that allows staff to have up-to-date and appropriate tools to support their work. This replacement schedule was modified in 2009 from four-year replacement to five-year replacement.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	31,913	31,769	31,781
Revenue	32,800	32,800	32,800
Program: D310 - STATE REVOLVING FUND LOAN			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	185,100	185,100	185,100
Program: D313 - STATE REVOLVING LOAN PROF SRVS			
Description: This program administers several low interest loan and grant programs to help those who need financial assistance to repair failing septic systems.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	150,607	150,607	150,634

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,259,974	1,259,974	1,259,974
Program: C600 - LEAVE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	176,413	10,162	10,518
Program: C620 - COMMUNITY RELATIONS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	4,500	5,653	5,699
Program: C626 - HOMELESS GRANT ASST PROG-HGAP			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	987,611	987,611
Program: C627 - HPRP			
Description: Provides assistance to non-profit service providers to serve the homeless population within Thurston County. (State grants, RCW 36.22.179 and 36.22.1791)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	255,141	255,141
Program: C628 - CHG HEN GRANT			
Description: Provides assistance to non-profit service providers to serve the homeless population within Thurston County. (State grants, RCW 36.22.179 and 36.22.1791)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,179,246	1,220,627	1,220,627
Revenue	1,179,246	2,208,238	2,208,238
Program: C640 - ADMINISTRATION			
Description: Costs associated with overall operation and ensuring state and federal regulatory compliance of the Housing program. Activities include: planning, coordination, contracting, monitoring, financial, data and project management, and staffing activities for meetings.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	367,804	553,003	566,115
Revenue	475,062	475,062	475,062

Program: C650 - HB 2060			
Description: Preserve and maintain the existing rental and homeowner housing and promote new rental affordable housing stock to low income populations within Thurston County. (State and federal grant contracts, RCW 36.22.178)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	139,235	199,900	199,900
Revenue	139,235	139,235	139,235
Program: C654 - HOME			
Description: Preserve and maintain the existing rental and homeowner housing and promote new rental affordable housing stock to low income populations within Thurston County. (State and federal grant contracts, RCW 36.22.178)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,302,600	100,000	100,000
Revenue	1,302,600	902,600	902,600
Program: C656 - END HOMELESSNESS 60%			
Description: Provides assistance to non-profit service providers to serve the homeless population within Thurston County. (State grants, RCW 36.22.179 and 36.22.1791)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	684,311	1,154,081	1,154,081
Revenue	684,311	1,161,581	1,161,581
Program: C659 - COMMUNITY DEVLPMNT BLOCK GRANTS			
Description: Administers State Community Development Block Grant program activities that may include public facilities such as water/wastewater and streets, community centers, homeless shelters, childcare centers, public infrastructure and micro enterprise assistance.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	818,684	867,726	867,726
Program: C661 - CDBG ENTITLEMENT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	818,684	867,726	867,726
Program: C664 - SHELTER SERVICES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	506,354	506,354
Program: C665 - RHHSC (REG HLTH & HUMAN SVS CN			
Description: Thurston County's contribution to RHHSC, a council comprised of elected officials and citizen representatives that provides funding recommendations to the cities of Lacey, Olympia, Tumwater, and Thurston County, to address human service needs in the community.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	634,000	654,302	654,302
Revenue	623,200	623,200	623,200

Program: C800 - PARKS - ADMINISTRATION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	27,000	27,000	27,000
Program: C828 - SWSA			
Description: Recreating activities serving persons with physical and developmental disabilities ages 8 through adult conducted year-round. This program includes costs incurred for planned, structured activities for the purpose of providing or improving job-related knowledge and skills of staff, providers and volunteers in the provision of developmental disability services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	9,142	9,292	9,618
Program: C845 - 023 INVESTMENT INTEREST			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,000	1,000	1,000
Program: C858 - SHELTER/LODGE RENTALS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	8,000	8,000	8,000
Program: C946 - DISABLED REC ACTIVITIES			
Description: Recreating activities serving persons with physical and developmental disabilities ages 8 through adult conducted year-round. This program includes costs incurred for planned, structured activities for the purpose of providing or improving job-related knowledge and skills of staff, providers and volunteers in the provision of developmental disability services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	240,687	239,267	243,165
Revenue	84,900	84,900	84,900
Program: D402 - RSN THURSTON TAX			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	1,441	1,498
Revenue	51,685	(84,252)	(84,252)
Program: D403 - RSN MASON TAX			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	19,763	19,763	19,763
Program: D404 - RSN FEDERAL FUNDS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	130,017	130,017	130,017

Program: D405 - RSN STATE FUNDS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,319,369	2,319,369	2,319,369
Program: D407 - RSN MENTALLY III OFFENDER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	4,035	(132,633)	(132,633)
Program: D409 - RSN INTEREST			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	27,750	27,750	27,750
Program: D410 - RSN TIMBER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,162	2,162	2,162
Program: D411 - RSN ADMINISTRATION			
Description: This program is responsible for overall operation of the RSN. Activities include planning, coordination, contracting, fiscal and contract monitoring, general clerical support and provision of oversight in all RSN programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,488,495	1,807,743	1,829,162
Revenue	1,880,486	2,033,976	2,039,772
Program: D412 - RSN PHP PAYMENT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	7,305,514	7,305,514	7,305,514
Program: D413 - RSN FOREST BOARD			
Description: This program is responsible for overall operation of the RSN. Activities include planning, coordination, contracting, fiscal and contract monitoring, general clerical support and provision of oversight in all RSN programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Program: D422 - RSN RESIDENTIAL SERVICES			
Description: Contractual services for specialized rehabilitation service for individuals that can succeed in a residential setting.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	19,839	0	0
Revenue	0	0	0

Program: D424 - RSN INPATIENT TREATMENT			
Description: Contractual services, funding and utilization monitoring for mental health treatment in an inpatient psychiatric hospital or the Evaluation and Treatment (E&T) facility, available 24 hours a day for evaluation, diagnostic and therapeutic purposes.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,167,366	95,793	95,793
Program: D425 - ITA CRISIS & COMMITMENT			
Description: Contractual services related to involuntary commitments (WAC 388-865-0452 through 454, 71.05 RCW and 71.35 RCW) including county designated mental health professional costs. Services include Designated Mental Health Professional (DMHP) evaluation, commitment and detention.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	221,556	221,556	221,556
Program: D426 - RSN ITA JUDICIAL SERVICES			
Description: This program includes judicial costs related to involuntary commitments including required expert witness costs, Court Commissioner, Clerk, Prosecuting Attorney, Assigned Counsel and facility expenses.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	50,628	0	0
Program: D428 - MEDICAID PERSONAL CARE			
Description: These are funds that are provided to Aging and Disability Services for costs related to providing Medicaid Personal Care used by the RSN for consumers who are disabled due solely to psychiatric disability.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	62,476	62,476	62,476
Program: D429 - STATE HOSPITAL			
Description: Costs associated with utilization of state hospital beds over the number of allocated beds.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	18,750	18,750	18,750
Program: D431 - RSN UTILIZATION MGMT & QA			
Description: This program includes costs for activities designed to ensure that adequate quality care is provided to eligible clients. Activities include development of placement criteria, determination of eligibility, authorization of treatment services, conducting utilization management activities, an independent quality review team function and other quality assurance functions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	394,806	309,564	315,096
Program: D432 - RSN INFORMATION SERVICES			
Description: This program includes costs incurred for the maintenance of a patient and encounter data tracking system for service recipients per RCW 71.24.035 and development and report functions. Includes information services staff, equipment, software, data lines and all costs associated with the mental health information services system.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	214,629	324,929	328,907
Program: D433 - RSN PUBLIC INFORMATION			
Description: Contractual services for the provision of consultation, education and public information activities related to mental health services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,930	3,930	3,930

Program: D434 - OTHER SUPPORT COSTS			
Description: This program includes direct services that do not fit in any other program category. This budget includes Intensive Tenant Support, Consumer Affairs and Mental Health Forum costs that are necessary to maintain the mental health treatment system.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	11,280	11,280	11,280
Program: D438 - RSN OMSBUDMAN			
Description: This program represents the costs to provide an independent ombudsman service consistent with RCW 388-865-250 to help consumers and family members resolve conflicts arising during treatment services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	65,526	188,706	193,246
Program: D441 - CRISIS SERVICES			
Description: Contractual services for the provision of evaluation and treatment of individuals experiencing a mental health related crisis. Crisis services are available on a 24 hour basis and are intended to stabilize the person in crisis, prevent further deterioration and provide immediate treatment and intervention.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	530,434	73,500	73,500
Program: D442 - E&T TREATMENT SERVICES			
Description: Contractual services for the provision of treatment provided in a freestanding, inpatient, residential (non-hospital) facility for medically necessary evaluation and treatment to the individual who would otherwise meet hospital admission criteria. Services are provided for individuals who pose an actual or imminent danger to self, others, or property due to a mental illness or who have experienced a marked decline in their ability to care for themselves due to the onset or exacerbation of a psychiatric disorder. Services may be voluntary or involuntary and funded with both Medicaid and state funding.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,190,802	208,469	208,469
Revenue	150,000	150,000	150,000
Program: D443 - MH SERVICES IN RESIDENTIAL			
Description: Contractual services for specialized rehabilitation service for individuals that can succeed in a residential setting.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	140,124	130,746	130,746
Program: D444 - OTHER STATE OUTPATIENT			
Description: Contractual services for the provision of other outpatient services not categorized in specific outpatient program that offer individuals appropriate and cost-effective care. Costs can include Brief Intervention Treatment, Day Support, Family Treatment, Group Treatment, Medication Management, High Intensity Treatment, Rehabilitation Case Management and Stabilization Services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,500,293	37,380	37,380
Revenue	168,417	80,917	80,917
Program: D445 - 3(B) WAIVER SERVICES			
Description: Contractual services for the provision of providing Supported Employment services, Respite Care and mental health consumer support through a consumer operated Clubhouse.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	57,372	1,633	1,633

Program: D451 - JAIL SERVICES			
Description: Contractual services for the provision of mental health services for mentally ill offenders while confined in county or city jail. These services are for both adults and juveniles. These services are intended to facilitate transition to mental health services, re-establish disability benefits and access to programs upon offender release from confinement.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	191,633	99,160	99,160
Revenue	61,001	0	0
Program: D453 - PROGRAM FOR ACTIVE COMM TRMNT			
Description: Contractual services for the provision of high intensity programs for community treatment teams. These teams offer services in the community that allow individuals to receive care in a least restrictive environment that allows for successful integration into the community.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	172,501	172,501	172,501
Revenue	43,437	43,437	43,437
Program: D454 - OTHR DIRECT SRVCE PILOT PROGRM			
Description: Contractual services for the provision of promising practices and evidence-based prevention and treatment programs. This budget includes Tribal Services, Children’s Evidence-Based Practice and Mental Health Access Project.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	96,597	3,246	3,246
Revenue	93,351	0	0
Program: D455 - PROG/ADAPTED LIVING SKILLS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	(12)	(12)	(12)
Program: D458 - PATH			
Description: To provide contractual services under the PATH			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	67,559	15,841	15,841
Program: D464 - MENTAL HEALTH CAPITAL EXP			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,320,000	0	0
Program: D550 - CHILDREN & FAMILY SERVICES			
Description: The department provides fiscal agent services for the Thurston Community Network.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	100,000	100,000	100,000
Program: D553 - CFS NETWORK			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	100,000	100,000	100,000

Program: D601 - CD THURSTON COUNTYG			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	22,333	22,333	22,333
Program: D602 - CD MASON TAX			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	4,338	4,338	4,338
Program: D603 - CD FEDERAL			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	115,000	115,000	115,000
Program: D604 - CD STATE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	312,842	312,842	312,842
Program: D606 - CD INTEREST EARNINGS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	450	450	450
Program: D608 - CD LIQUOR PROFITS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	10,000	(30,000)	(30,000)
Program: D611 - CD ADMINISTRATION			
Description: This program is responsible for implementing the program agreement between the county and the Division of Alcohol and Substance Abuse (DASA). Activities include administrative support, contract monitoring, program planning, budgeting and evaluation, plan implementation and program coordination.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	321,836	339,234	346,669
Revenue	5,961	0	0
Program: D612 - CONTINUING EDUCATION/TRAINING			
Description: Contractual services to support educational programs, training projects and / or other professional development programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	6,800	6,800	6,800

Program: D621 - PREV-COMM BASED COORD			
Description: Contractual prevention services are designed to delay or reduce the use of alcohol and other drug abuse in children who have not yet begun to use and abuse, and those who are experimenting. The goal of prevention services is to reduce the negative consequences of alcohol and drug abuse in society and thus reduce the need for future treatment services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	30,952	0	0
Program: D622 - CD PREVENTION			
Description: Contractual prevention services are designed to delay or reduce the use of alcohol and other drug abuse in children who have not yet begun to use and abuse, and those who are experimenting. The goal of prevention services is to reduce the negative consequences of alcohol and drug abuse in society and thus reduce the need for future treatment services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	139,773	30,501	30,501
Revenue	109,272	109,272	109,272
Program: D631 - COMMUNITY INTERVENTION REFERL			
Description: Contractual services to provide outreach and intervention to hard-to-reach individuals (abusers and addicts) and to link these individuals with assessments and treatment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	30,952	1,668	1,668
Program: D637 - OUTREACH			
Description: Contractual services offered by mobile or outreach staff at community sites to identify hard-to-reach youth who are abusing alcohol and other drugs and to link these individuals with assessment and referral to treatment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	59,219	28,528	28,527
Program: D641 - CD CRISIS SERVICES			
Description: Contractual services which provide community phone referral resource for substance abuse issues. Phone workers refer clients to all chemical dependency services in Thurston and Mason Counties.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	15,000	15,000	15,000
Program: D642 - CD DETOXIFCAITON SRVICES			
Description: Contractual services for the care and treatment in a residential setting of persons intoxicated or incapacitated by alcohol or drugs during the period in which the person recovers from the transitory effects of acute alcoholism or drug dependence. Detoxification services are available to individuals experiencing alcohol and/or drug withdrawal symptoms 24 hours a day.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Revenue	0	0	0
Program: D644 - CD INVOLUNTARY COMMITMENT			
Description: Contractual services employed to identify and evaluate alcohol and drug involved individuals to determine if they are gravely disabled and requiring protective custody, detention, or involuntary commitment services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	18,500	18,500	18,500

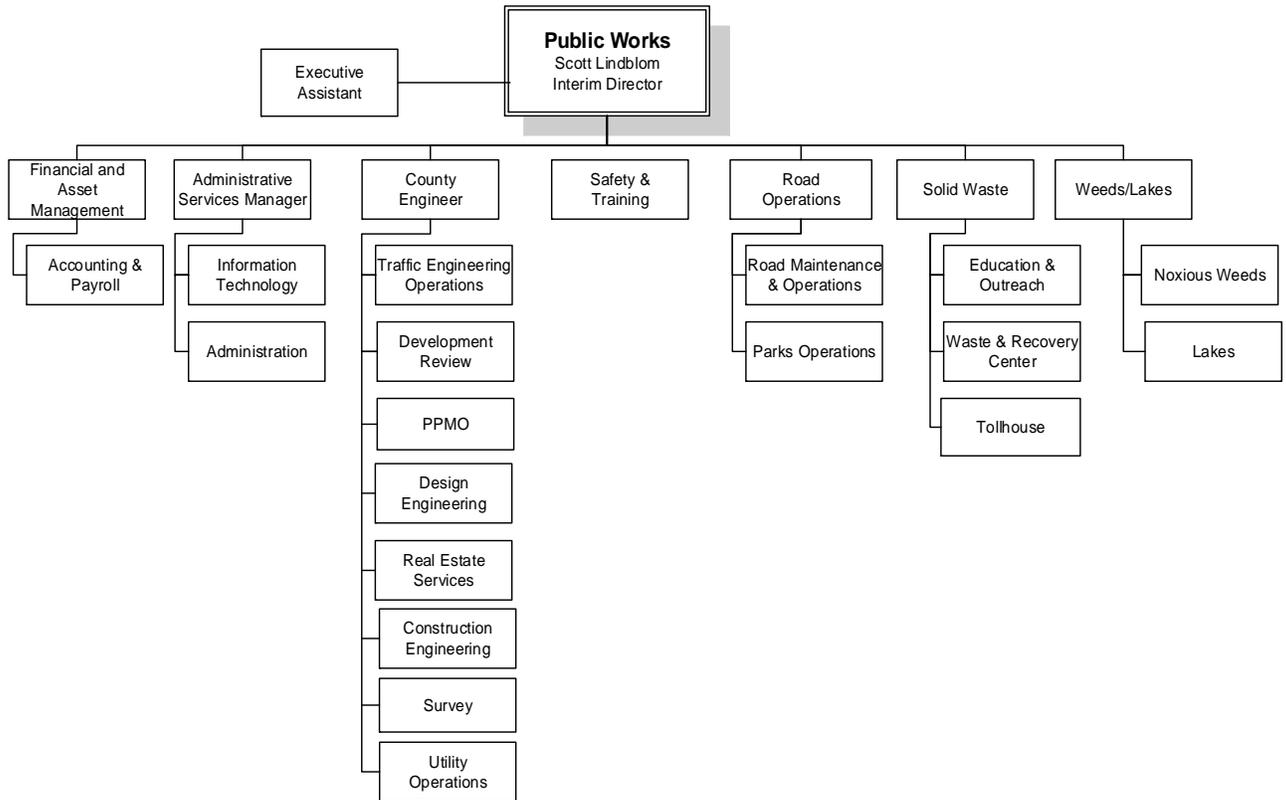
Program: D646 - INTENSIVE CASE MANAGEMENT			
Description: Contractual services employed to identify and evaluate alcohol and drug involved individuals to determine if they are gravely disabled and requiring protective custody, detention, or involuntary commitment services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	39,627	0	0
Revenue	39,627	0	0
Program: D651 - ADATSA OUTPATIENT GROUP			
Description: Contractual services for the provision of outpatient treatment services following a residential treatment program for those qualified for ADATSA services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Program: D653 - OUTPATIENT ADULT-GROUP			
Description: Contractual services providing outpatient treatment for the addiction of alcohol and other drugs. Eligible adults receive an assessment and referral to inpatient and/or outpatient treatment services as appropriate to their need.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	114,977	2,000	2,000
Revenue	9,737	0	0
Program: D655 - PPW OUTPATIENT GROUP			
Description: Contractual services designed for pregnant, parenting and postpartum women with custody of children 17 years or younger who are attempting to regain custody. Eligible clients may receive outpatient treatment, assistance with childcare and transitional housing services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Program: D657 - YOUTH OUTPATIENT GROUP			
Description: Contractual services providing treatment for the misuse, abuse or addiction of alcohol and other drugs. Eligible youth, ages 10 through 20, receive an assessment and inpatient and/or outpatient treatment services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	109,412	2,000	2,000
Revenue	37,500	0	0
Program: D659 - CD OPIATE SUBSTITUTION			
Description: Contractual services for outpatient methadone treatment and rehabilitative services for opiate dependent individuals. Services include methadone treatment, detoxification, counseling, HIV education and testing, drug screen urinalysis and medical evaluation.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	23,860	23,860	23,860
Program: D662 - ADATSA TRANSPORTATION			
Description: Contractual services for the provision of transportation to and from chemical dependency treatment programs for eligible ADATSA clients.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,000	1,000	1,000

Program: D663 - CD ADATSA LIVING STIPENDS			
Description: Contractual services for the disbursement of funds to eligible clients authorized through an ADATSA assessment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	55,000	55,000	55,000
Program: D664 - CASE MANAGEMENT ADULT			
Description: Contractual services provided by chemical dependency professionals who assist clients in gaining access to needed medical, social, education and other services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	29,743	0	0
Revenue	29,743	0	0
Program: D666 - CASE MANAGEMENT/YOUTH			
Description: Contractual services to provide case management to youths.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Program: D667 - CD CHILD CARE SERVICES			
Description: Contractual services providing licensed childcare for alcohol or drug addicted parents while receiving chemical dependency treatment services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Program: D677 - SCREENING TESTS & UA'S			
Description: Contractual services for the provision of screening tests, such as urinalysis or breathalyzers to identify a patient's use of drugs or alcohol.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	34,000	32,000	32,000
Program: D681 - INTENSIVE INPATIENT			
Description: Contractual services for a concentrated program of chemical dependency treatment, counseling, education and related activities in an inpatient facility.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Program: D699 - MISCELLANEOUS			
Description: This program is responsible for implementing the program agreement between the county and the Division of Alcohol and Substance Abuse (DASA). Activities include administrative support, contract monitoring, program planning, budgeting and evaluation, plan implementation and program coordination.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	24,500	24,500	24,500
Program: D701 - MCDD MASON TAX			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	96,405	96,405	96,405

Program: D801 - TCDD THURSTON TAX			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	381,592	458,930	538,930
Program: D802 - TCDD STATE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	4,194,335	4,322,669	4,325,154
Program: D803 - TCDD INTEREST EARNINGS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	7,200	7,200	7,200
Program: D804 - TCDD TIMBER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	3,750	3,750	3,750
Program: D805 - TCDD FOREST BOARD			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	3,750	3,750	3,750
Program: D810 - TCDD ADMINISTRATION			
Description: This program is responsible for the administration of developmental disability programs. Activities include program planning, budgeting, contracting, monitoring, evaluation and coordination.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	339,571	489,278	497,990
Program: D830 - TCDD TRAINING			
Description: Recreating activities serving persons with physical and developmental disabilities ages 8 through adult conducted year-round. This program includes costs incurred for planned, structured activities for the purpose of providing or improving job-related knowledge and skills of staff, providers and volunteers in the provision of developmental disability services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	65,000	65,000	65,000
Program: D840 - TCDD COMMUNITY INFORMATION			
Description: This program includes costs incurred for activities to inform and/or educate the general public about developmental disabilities and related services. Includes information and referral services, activities aimed at promoting public awareness and involvement, community consultation and capacity building.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	20,000	20,000	20,000

Program: D862 - TCDD GROUP SUPPORTED SERVICES			
Description: Contractual services for the provision of employment and training opportunities in regular business and industry settings leading to an individual with developmental disabilities being able to secure gainful employment earning a living wage.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	276,388	276,388	276,388
Program: D864 - TCDD INDIVIDUAL EMPLOYMENT			
Description: Contractual services for the provision of placement and follow-up services necessary to help persons with developmental disabilities obtain and continue integrated, living wage employment in the community either in business or industry.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,373,734	3,373,734	3,373,734
Program: D865 - TCDD INDIVIDUAL TECHNICAL ASSIST			
Description: Services for the provision of assessment and consultation to the employment provider, client and their support system to identify and address existing barriers to employment.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	13,000	13,000	13,000
Program: D867 - TCDD COMMUNITY ACCESS			
Description: Contractual services for the provision of services for people with developmental disabilities aged 62 and older who have retired and choose not to work. Services will assist individuals to participate in activities, events and organizations in the community in ways similar to others of retirement age.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	72,392	72,392	72,392
Program: D890 - TCDD OTHER ACTIVITIES			
Description: Contractual services for the provision of an array of Millage funded activities geared toward persons with developmental disabilities that meet requirements of necessary service enhancement, promising practices, or evidence-based programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	260,744	260,744	260,744
Program: D894 - PARTNERSHIP PROJECT-THURSTON			
Description: Development of collaborative partnerships with schools districts, employment providers, Division of Vocational Rehabilitation, families, employers and other community collaborators needed to provide the employment supports and services young adults with developmental disabilities require to become employed during the school year until they turn 21.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	114,096	89,373	89,752

Organization:



Vision:

Public Works strives for accountability and transparency in all services we provide to our community.

Mission:

To provide quality public services in all areas of our business.

Values:

TEAM: We believe in working together as a team—safely, responsibly and productively.

- ❖ **Public Service:** We are committed to providing the highest level of service to all Thurston County residents and visitors.
- ❖ **Respect:** We believe that respect for the public, the environment, our resources, and our colleagues defines our organization.

- ❖ **Innovation:** We believe that no challenge is too great if we work together using innovative methods and ideas.
- ❖ **Dedication:** We are dedicated to creating and maintaining safe and cost-effective public works systems for the people of Thurston County.
- ❖ **Excellence:** We strive to provide outstanding service by using the county's resources efficiently, while protecting and preserving our environment for generations to come.

2017 - 2018 Goals:

The accomplishment of the following goals is fiscally constrained by the current economic reality.

- ❖ Development Review will continue to deliver permitting services in the most efficient way possible while maintaining excellent customer service.
- ❖ Operate and maintain utilities at a high standard meeting all regulatory requirements while providing customers with high quality water and collecting and treating sewage in an environmentally sound manner.
- ❖ Construct and maintain a safe, efficient transportation network in an environmentally sound manner that provides ease and safe transport of freight and people throughout the county, taking into account important traffic generators and key destinations.
- ❖ Develop and implement strategies and capital projects that encourage bicycling, walking, and other alternate modes of transportation in a safe and efficient manner.
- ❖ Public Works Public Web Site/Social Media – Increase distribution of documents and information relevant to common public requests on our web site. Continue to utilize, and further develop, social media solutions such as Twitter and Blog tools. We are working with staff to update their procedures and practices to accommodate these popular methods of information distribution.
- ❖ Identify mitigation requirements is for projects and operations that lie within habitat of protected or listed species.
- ❖ Complete ADA transition plan with assistance from local special interest groups.
- ❖ Reduce the spread of noxious weeds and to continue to educate the public on the identification and control of noxious weeds on private property.
- ❖ Eradicate Brazilian elodea from Long Lake.
- ❖ Continue to work with the Lakes Management District to protect water quality and provide high quality habitat for wildlife and recreational uses.
- ❖ Yellow flag iris control at Long Lake, monitor and evaluate the phosphorus levels in Long Lake.
- ❖ Maintain a responsive and efficient IT division for the varied specializations and needs of Public works. Minimize staff downtime via rapid response to daily service calls and emergencies. Advance new technological solutions appropriate to the mission, goals and needs of the Public Works department.
- ❖ Provide, and continue implementing, wireless in-field access solutions for staff as it benefits staff time, vehicle trip reduction and efficient information access needs.

- ❖ Continue development of our asset management software, including areas of Sidewalks, ADA compliance, Pot Holes, Pavement Markings and utilities.
- ❖ Pursue and implement network upgrades at the WARC. This includes upgrading the existing security camera network to facilitate additional camera coverage, higher resolutions, and longer storage. Upgrade the link between the WARC and the main campus.
- ❖ Continue to expand use of digital document options whenever appropriate as a method to curb printing and paper use.
- ❖ Refine process to prioritize transportation projects to select new projects for the 2018-2023 CFP.
- ❖ Continue to have at least one staff from each team involved in a committee of a relevant professional organization, aligned with the department's mission/vision and the employee's professional interests.
- ❖ Review and refine performance measures developed in 2016. Examine options to provide dashboard on PW website.
- ❖ Host semiannual all-department meetings.
- ❖ Improve emergency communications between campus buildings.
- ❖ Continue to offer a high quality recreational experience in the safest manner possible in the parks and trails system.
- ❖ Work with Central Services to complete the Tilley Campus Truck wash system.
- ❖ Complete and begin to implement the Public Works communications plan.
- ❖ Complete Lean Six Sigma training for selected management team.

2017 - 2018 Challenges:

ROADS

- ❖ Sand Shed at Tilley Campus - Shed critical to responding snow/ice emergencies, existing shed is damaged and needs to be moved out of the wetland buffer
- ❖ Aging infrastructure - Higher maintenance and replacement costs
- ❖ Fixed revenue & increasing costs - Most revenue tied to property tax and gas tax
- ❖ Grants – Competition increases, grants decrease
- ❖ Climate change - may affect frequency & severity of natural disasters, water supply, etc.
- ❖ More stringent regulations to protect critical areas & species – Projects require additional studies & mitigation, increase project timelines and costs and reduces response time for maintenance.
- ❖ Increasing reporting requirements from funding agencies – Requires additional contract administration.
- ❖ ADA Transition Plan – Required to ensure programs and services available to all citizens.
- ❖ Pavement Preservation – At current funding level, pavement condition will continue to deteriorate.

- ❖ Many staff nearing retirement age and with their retirement, department loses institutional knowledge.
- ❖ Fish barrier removals becoming higher priority with resource agencies.

SOLID WASTE

- ❖ The ongoing challenge of educating and changing our communities understanding and behaviors towards the prevention and reduction of food waste.
- ❖ Ensuring sufficient capacity in the County's solid waste system to manage the increasing number of system users and quantity of solid waste and recyclable materials received.

WEEDS

- ❖ New species continue to be discovered each year - Increases staff workload
- ❖ Other invasive species impacting control efforts -Equipment used in some aquatic environments must undergo extensive decontamination procedures
- ❖ Grants are becoming more competitive
- ❖ Climate change - Changing weather patterns are increasing season growth patterns -New species are adapting to the new climate

LAKES

- ❖ Climate Change - Affects weather patterns, shallow lakes, high nutrient levels, Increased plant & algae growth, degraded habitat, anoxic conditions as plants decay, and new noxious species
- ❖ Curly Leaf Pondweed – Long Lake - Harvesting not recommended, IPM prescription required to treat additional areas, prescription ready for review in 2015.

UTILITIES

- ❖ Grand Mound– Providing infrastructure to meet the growth. Private development projects anticipated, utilities will require upgrades, including the need of a new reservoir.
- ❖ Aging infrastructure - Higher maintenance and replacement cost. Lack of funding for capital projects.
- ❖ More stringent rules and regulations to protect customers and the environment increase management complexities and capital project costs.
- ❖ Difficulty finding appropriately certified staff when vacancies occur.
- ❖ Annual increase in maintenance and operations costs, in addition to expensive capital projects, impacts rates.

PARKS & TRAILS

- ❖ Increased park and trail usage by over 25% - providing maintenance with limited staff.

Funds:

The Public Works department operates with a variety of funds.

Road Fund 1190. This fund receives property tax and fuel tax revenues dedicated to road maintenance and improvements.

Noxious Weed Control Fund 1350. This is a special revenue assessment fund established to educate, consult and help landowners to protect lands from the impact of invasive noxious weeds.

Transportation Benefit District Fund 1600. This fund collects funds generated by financial actions taken by the Thurston County Transportation Benefit District Board. For the purpose to preserve, enhance safety, and improve technology of the transportation system in the unincorporated areas of the County.

Long Lake LMD Fund 1720. This is a special revenue fund established to provide a long-term vegetation lake management program that balances use of this natural resource between recreational users and wildlife through the control of aquatic vegetation (native and non-native invasive species) in Long Lake.

Lake Lawrence LMD Fund 1740. This is a special revenue fund established to provide a long-term vegetation lake management program that balances use of this natural resource between recreational users and wildlife through the control of aquatic vegetation (native and non-native invasive species) in Lake Lawrence.

Roads Construction in Progress Fund 3010. This fund tracks capital projects for road improvements.

Transportation Impact Fees Fund 3190. This fund collects the Road Fund impact fees received from building permits issued.

Parks Impact Fees Fund 3200. This fund collects the Parks Fund impact fees received from residential building permits issued.

Solid Waste M&O Fund 4030. This enterprise fund accounts for the administration of the county's solid waste programs and provides solid waste disposal and recycling facilities for residential and commercial use. The principal operating revenues are from charges to customers for services.

Solid Waste Reserves Fund 4040. This enterprise fund accounts for the administration of the county's solid waste programs and provides solid waste disposal and recycling facilities for residential and commercial use. The principal operating revenues are from charges to customers for services.

Boston Harbor Water and Sewer Fund 4200. This fund accounts for the maintenance and operations of the Boston Harbor Water and Wastewater Systems, including operation of the Wastewater Treatment Plant.

Boston Harbor Reserve Fund 4210. This fund accounts for revenues and expenditures of activities related to design and construction of water and sewer utility facilities in Boston Harbor, as well as establishing reserve monies in connection with the operations of the water and sewer system.

Tamoshan/Beverly Beach Sewer Fund 4300. This fund accounts for the maintenance and operations of a sewer system, including operation of a wastewater treatment plant for the Tamoshan and Beverly Beach homeowners.

Grand Mound Sewer M&O Fund 4340. This fund accounts for the maintenance and operations of the Grand Mound sewer system, including operation of a Wastewater treatment plant.

Grand Mound Water M&O Fund 4350. This fund accounts for the maintenance and operations of the Grand Mound Water System.

Tamoshan Water M&O Fund 4400. This fund accounts for the maintenance and operations of the Tamoshan Water System.

Olympic View M&O Fund 4410. This fund accounts for the maintenance, operations, and capital projects of the sewer utility in in the Olympic View subdivision.

Tamoshan Reserve Fund 4420. This fund accounts for reserve monies in connection with the capital projects in the Tamoshan/Beverly Beach water and wastewater systems.

Grand Mound Wastewater Capital Reserve Fund 4440. This fund accounts for reserve monies in connection with the capital projects in the Tamoshan/Beverly Beach water and wastewater systems.

Grand Mound Water Capital Reserve Fund 4450. This fund accounts for reserve monies in connection with the capital projects in the Grand Mound water system.

EXPENDITURES & FTEs BY DEPARTMENT

Public Works	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	178.00	182.25	182.25	182.27	181.27
Personnel	15,133,682	15,574,505	6,703,384	16,311,117	16,568,022
Internal Services	8,646,406	10,008,610	4,320,778	10,335,445	10,444,297
Professional Services	16,807,717	18,154,021	5,650,787	19,084,204	19,355,213
Operating Costs	5,711,336	7,890,440	2,391,490	6,769,848	6,545,798
Debt Services	106,326	105,684	53,799	18,034	18,034
Capital Expenses	538,348	18,942,031	2,648,181	16,482,922	18,229,903
Transfer to Other County Funds	3,863,357	9,048,521	238,940	13,204,519	8,238,715
Total	50,807,172	79,723,812	22,007,359	82,206,089	79,399,982

EXPENDITURES BY FUND AND TYPE

ROADS & TRANSPORTATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	10,448,260	11,196,885	4,759,340	11,296,766	11,499,985
Internal Services	6,671,565	7,567,482	3,570,655	7,524,432	7,594,252
Professional Services	2,026,173	2,978,565	299,933	1,770,772	1,288,176
Operating Costs	4,468,552	5,809,599	1,659,279	4,326,729	4,230,287
Debt Services	104,543	105,684	52,343	18,034	18,034
Capital Expenses	33,932	4,949,982	853,889	3,442,840	3,350,972
Transfer to Other County Funds	2,029,843	4,101,641	118,940	3,266,876	2,172,126
Total	25,782,868	36,709,838	11,314,378	31,646,449	30,153,832

NOXIOUS WEED	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	418,308	427,868	184,997	379,325	383,644
Internal Services	120,997	147,603	72,145	156,420	160,594
Professional Services	28,270	57,216	2,655	17,000	17,000
Operating Costs	31,576	40,587	5,466	35,500	35,500
Transfer to Other County Funds	0	99,654	0	20,000	20,000
Total	599,151	772,928	265,262	608,245	616,738

LONG LAKE-LMD	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	81,559	103,504	18,919	95,852	98,591
Internal Services	12,120	23,254	6,865	34,063	34,627
Professional Services	85,595	155,600	32,253	103,000	125,300
Operating Costs	9,950	16,600	8,382	17,800	16,600
Transfer to Other County Funds	0	6,147	0	0	0
Total	189,224	305,105	66,418	250,715	275,118

LAKE LAWRENCE-LMD	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	33,625	41,044	23,249	43,114	44,363
Internal Services	5,610	6,689	3,205	9,702	10,217
Professional Services	71,101	53,332	40,674	55,032	55,032
Operating Costs	433	3,772	3,398	2,750	2,750
Transfer to Other County Funds	0	3,700	0	0	0
Total	110,769	108,537	70,526	110,598	112,362

ROADS CONSTRUCTION IN PROGRESS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	615,374	6,207	5,513	0	0
Internal Services	308,481	250,832	124,416	146,531	149,420
Professional Services	107,284	0	0	0	0

Operating Costs	37,312	0	0	0	0
Capital Expenses	504,416	6,560,079	392,334	9,235,068	9,346,093
Transfer to Other County Funds	75,755	0	0	0	0
Total	1,648,621	6,817,118	522,264	9,381,599	9,495,513

REAL ESTATE EXCISE TAX	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Capital Expenses	0	875,000	0	875,000	0
Total	0	875,000	0	875,000	0

TRANSPORTATION IMPACT FEES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Capital Expenses	0	50,000	0	200,000	450,000
Transfer to Other County Funds	0	0	0	150,000	150,000
Total	0	50,000	0	350,000	600,000

PARKS IMPACT FEES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Transfer to Other County Funds	0	250,000	0	120,000	0
Total	0	250,000	0	120,000	0

SOLID WASTE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	2,571,018	2,713,389	1,228,853	3,254,891	3,256,229
Internal Services	1,198,040	1,641,480	355,670	2,026,607	2,042,025
Professional Services	14,144,617	14,155,500	5,167,749	16,490,400	17,289,400
Operating Costs	909,431	1,156,848	459,220	1,444,728	1,436,728
Debt Services	1,784	0	1,456	0	0
Capital Expenses	0	2,509,914	592,564	900,000	3,100,000
Transfer to Other County Funds	1,019,251	1,214,657	120,000	1,909,750	1,872,900
Total	19,844,141	23,391,788	7,925,512	26,026,376	28,997,282

SOLID WASTE RESERVE FOR CLOSURE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	240,154	356,038	133,289	350,807	361,076
Internal Services	0	63,528	32,635	50,890	54,770
Professional Services	144,866	392,800	40,036	252,100	260,300
Operating Costs	(144,866)	281,950	76,169	337,250	291,250
Capital Expenses	0	3,003,732	781,451	1,260,000	625,000
Transfer to Other County Funds	85,949	2,441,250	0	5,883,130	0
Total	326,103	6,539,298	1,063,580	8,134,177	1,592,396

BOSTON HARBOR WATER/SEWER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	187,345	193,153	98,906	227,341	239,678
Internal Services	58,054	53,829	26,769	64,655	67,230
Professional Services	34,307	40,779	10,459	30,432	30,432
Operating Costs	128,069	83,299	41,444	91,931	91,991
Capital Expenses	0	7,000	6,907	0	0
Transfer to Other County Funds	20,000	21,594	0	80,000	80,000
Total	427,774	399,654	184,485	494,359	509,331

BOSTON HARBOR RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	0	0	0	3,582	0
Internal Services	1,118	1,379	690	896	914
Professional Services	1,171	40,000	0	50,556	40,000
Operating Costs	0	110,000	0	90,000	0
Capital Expenses	0	5,000	0	105,000	0
Total	2,289	156,379	690	250,034	40,914

TAMOSHAN/BEVERLY BCH SEWER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	70,367	70,322	36,788	76,902	78,652

Internal Services	30,413	25,606	13,458	25,696	26,537
Professional Services	12,800	16,847	6,144	15,742	16,847
Operating Costs	21,177	38,102	7,805	38,373	35,936
Transfer to Other County Funds	10,000	10,000	0	15,000	15,000
Total	144,757	160,877	64,196	171,713	172,972

GRAND MOUND SEWER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	305,108	272,328	129,250	331,768	348,184
Internal Services	131,588	125,579	63,133	132,719	136,766
Professional Services	128,769	117,001	41,334	80,000	80,000
Operating Costs	146,636	149,579	77,568	178,380	178,380
Capital Expenses	0	20,000	0	0	0
Transfer to Other County Funds	250,000	344,439	0	375,963	520,783
Total	962,101	1,028,926	311,285	1,098,830	1,264,113

GRAND MOUND WATER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	114,195	146,965	58,324	176,855	190,491
Internal Services	80,687	76,238	38,290	85,584	88,678
Professional Services	8,311	40,000	824	26,726	26,726
Operating Costs	86,708	113,246	42,042	164,720	164,720
Capital Expenses	0	14,842	8,000	6,842	6,842
Transfer to Other County Funds	358,900	544,439	0	375,963	420,783
Total	648,801	935,730	147,480	836,690	898,240

TAMOSHAN WATER/SEWER COLLECTN	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	35,321	36,517	20,411	40,179	40,788
Internal Services	17,971	16,009	8,298	17,725	18,423
Professional Services	12,767	80,000	8,023	60,000	55,000

Operating Costs	12,784	22,735	7,352	30,083	29,616
Capital Expenses	0	2,000	2,000	0	0
Transfer to Other County Funds	10,000	10,000	0	15,000	15,000
Total	88,842	167,261	46,083	162,987	158,827

OLYMPIC VIEW SEWER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	11,942	10,285	4,097	16,963	17,272
Internal Services	7,450	7,521	3,761	7,694	7,977
Professional Services	1,685	26,381	703	28,000	5,000
Operating Costs	3,575	14,123	3,366	11,604	7,640
Transfer to Other County Funds	2,000	1,000	0	0	0
Total	26,653	59,310	11,926	64,261	37,889

TAMOSHAN RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	0	0	0	0	4,534
Internal Services	745	417	209	201	205
Professional Services	0	0	0	2,777	6,000
Total	745	417	209	2,978	10,739

GRAND MOUND WASTEWATER CAP RES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	1,107	0	1,448	11,944	2,267
Internal Services	1,292	922	461	819	835
Professional Services	0	0	0	80,000	55,000
Operating Costs	0	50,000	0	0	20,000
Capital Expenses	0	20,000	0	110,000	0
Transfer to Other County Funds	1,659	0	0	0	0
Total	4,058	70,922	1,909	202,763	78,102

GRAND MOUND WATER CAPITAL RES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	0	0	0	4,828	2,268
Internal Services	275	242	121	811	827
Professional Services	0	0	0	21,667	5,000
Capital Expenses	0	260,000	11,036	348,172	1,350,996
Total	275	260,242	11,157	375,478	1,359,091

GRAND MOUND DEBT SERVICE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Operating Costs	0	0	0	0	4,400
Total	0	0	0	0	4,400

TRANSPORTATION BENEFIT DISTRICT	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	0	0	0	50,000	50,000
Total	0	0	0	50,000	50,000

SOLID WASTE RESERVES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Transfer to Other County Funds	0	0	0	992,837	2,972,123
Total	0	0	0	992,837	2,972,123

REVENUE BY DEPARTMENT

Public Works	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	26,654,536	24,683,321	11,060,718	25,445,342	26,149,740
Taxes	18,214,551	18,596,065	9,769,929	20,240,000	21,890,000
General Fund Contribution	0	30,000	0	96,000	0
From Other Funds	3,543,686	7,840,166	121,614	13,771,009	10,736,705
Intergovernmental Revenue	5,373,193	5,347,998	2,914,930	5,347,998	5,347,998
Miscellaneous Revenue	(1,373,257)	1,091,545	1,567,570	1,144,406	1,490,546
Grants	1,968,159	872,126	209,966	838,807	579,407
Transfer in	1,267,052	0	0	0	0
Total	55,647,921	58,461,221	25,644,728	66,883,562	66,194,396

REVENUE BY FUND AND TYPE

ROADS & TRANSPORTATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	1,046,899	1,150,681	560,038	1,175,581	1,209,183
Taxes	18,214,551	18,596,065	9,769,929	19,340,000	20,090,000
General Fund Contribution	0	0	0	67,200	0
From Other Funds	549,014	920,038	0	670,116	552,116
Intergovernmental Revenue	5,372,576	5,347,628	2,914,930	5,347,628	5,347,628
Miscellaneous Revenue	526,105	196,100	817,402	196,100	196,100
Grants	838,086	579,407	200,202	679,407	579,407
Transfer in	1,267,052	0	0	0	0
Total	27,814,283	26,789,919	14,262,501	27,476,032	27,974,434

NOXIOUS WEED	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	84,682	89,205	2,893	15,632	15,632
From Other Funds	878	0	0	0	0
Intergovernmental Revenue	616	370	0	370	370
Miscellaneous Revenue	427,122	523,429	295,641	523,429	523,429
Grants	79,213	80,519	0	29,400	0
Total	592,512	693,523	298,534	568,831	539,431

LONG LAKE-LMD	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	4,340	4,340	5,572	5,575	5,575
From Other Funds	233	0	0	0	0
Miscellaneous Revenue	166,775	169,550	107,779	169,848	169,848
Total	171,348	173,890	113,351	175,423	175,423

LAKE LAWRENCE-LMD	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	78	0	0	0	0
Miscellaneous Revenue	92,223	91,950	59,997	99,015	100,981
Total	92,301	91,950	59,997	99,015	100,981

ROADS CONSTRUCTION IN PROGRESS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	251,803	0	309,516	0	0
From Other Funds	1,094,596	2,350,000	1,614	3,650,000	3,350,000
Intergovernmental Revenue	0	0	0	0	0
Miscellaneous Revenue	16,041	5,000	9,802	5,000	5,000
Grants	853,718	0	(255)	0	0
Total	2,216,158	2,355,000	320,678	3,655,000	3,355,000

TRANSPORTATION IMPACT FEES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	1,100,826	500,000	374,052	500,000	500,000
Miscellaneous Revenue	11,204	0	9,836	0	0
Total	1,112,030	500,000	383,889	500,000	500,000

PARKS IMPACT FEES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	329,703	250,000	155,847	250,000	250,000
Miscellaneous Revenue	4,009	0	3,292	0	0
Total	333,712	250,000	159,139	250,000	250,000

SOLID WASTE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	21,837,043	20,649,836	8,802,863	21,377,208	21,881,134
General Fund Contribution	0	30,000	0	28,800	0
From Other Funds	101,224	2,441,250	0	992,837	2,972,123
Miscellaneous Revenue	(1,894,615)	35,142	179,250	41,782	41,782
Grants	186,220	187,200	10,020	130,000	0
Total	20,229,873	23,343,428	8,992,133	22,570,627	24,895,039

SOLID WASTE RESERVE FOR CLOSE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	1,020,388	1,200,000	120,000	240,000	240,000
Miscellaneous Revenue	(250,268)	0	(332)	0	0
Total	770,120	1,200,000	119,668	240,000	240,000

BOSTON HARBOR WATER/SEWER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	372,448	377,117	148,177	419,235	461,090
From Other Funds	588	0	0	0	0
Miscellaneous Revenue	(137,437)	3,500	2,732	3,500	3,500

Total	235,599	380,617	150,909	422,735	464,590
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BOSTON HARBOR RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	1,056	0	0	0	0
From Other Funds	20,000	20,000	0	80,000	80,000
Miscellaneous Revenue	53,009	2,000	14,973	2,400	2,400
Total	74,065	22,000	14,973	82,400	82,400

TAMOSHAN/BEVERLY BCH SEWER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	158,281	161,123	56,858	169,179	177,633
From Other Funds	182	0	0	0	0
Miscellaneous Revenue	(53,109)	1,100	526	1,300	1,300
Total	105,353	162,223	57,385	170,479	178,933

GRAND MOUND SEWER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	800,418	819,582	352,169	837,598	919,315
From Other Funds	2,392	0	0	0	0
Miscellaneous Revenue	(231,624)	30,000	14,693	51,500	242,750
Total	571,186	849,582	366,862	889,098	1,162,065

GRAND MOUND WATER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	543,744	555,863	243,015	563,358	591,526
From Other Funds	327	0	0	0	0
Miscellaneous Revenue	(63,155)	28,890	48,446	44,982	197,906
Total	480,916	584,753	291,461	608,340	789,432

TAMOSHAN WATER/SEWER COLLECTN	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	94,883	95,579	37,287	100,481	105,582

From Other Funds	96	0	0	0	0
Miscellaneous Revenue	(24,723)	1,300	1,130	1,500	1,500
Grants	10,922	25,000	0	0	0
Total	81,178	121,879	38,417	101,981	107,082

OLYMPIC VIEW SEWER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	28,410	29,995	12,430	31,495	33,070
From Other Funds	46	0	0	0	0
Miscellaneous Revenue	(8,930)	434	295	500	500
Total	19,526	30,429	12,725	31,995	33,570

TAMOSHAN RESERVE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	20,000	20,000	0	30,000	30,000
Miscellaneous Revenue	241	150	173	150	150
Total	20,241	20,150	173	30,150	30,150

GRAND MOUND WASTEWATER CAP RES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	1,668	0	0	0	0
Miscellaneous Revenue	(4,012)	2,000	1,315	2,400	2,400
Total	(2,344)	2,000	1,315	2,400	2,400

GRAND MOUND WATER CAPITAL RES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	15,076	0	0	300,000	1,350,000
Miscellaneous Revenue	(2,112)	1,000	619	1,000	1,000
Total	12,964	1,000	619	301,000	1,351,000

GRAND MOUND DEBT SERVICE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	716,900	888,878	0	951,926	1,141,566

Total	716,900	888,878	0	951,926	1,141,566
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TRANSPORTATION BENEFIT DISTRICT	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	0	0	0	900,000	1,800,000
Total	0	0	0	900,000	1,800,000

SOLID WASTE RESERVES	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	0	0	0	6,856,130	1,020,900
Total	0	0	0	6,856,130	1,020,900

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	4,400
Revenue	68,305,140	54,055,608	43,215,584
Program: A469 - PRIN LT DEBT DOE LOAN-SEWER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	52,600	0	0
Program: A472 - INT LT DEBT-SEWER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	35,050	0	0
Program: C500 - NOXIOUS WEED			
Description: The Thurston County Noxious Weed Control Board carries out the mandates of the Washington State Noxious Weed Control Law, RCW 17.10. The noxious Weed Control program educates, consults with and provides services to landowners to protect and preserve lands from the degrading impact of exotic, invasive noxious weeds. It is funded primarily by an annual assessment on properties.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	772,928	608,245	616,738
Revenue	693,523	568,831	539,431
Program: R001 - ROADS REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	25,134,300	26,038,335	26,621,135
Program: R010 - DIRECTOR			
Description: This provides costs associated with the Directors office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	210,796	248,768	251,549
Program: R012 - ADMINISTRATION			
Description: This provides for the road fund clerical, accounting, and overhead costs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	6,106,860	5,239,117	4,942,098
Program: R014 - TRAINING			
Description: This provides travel and training for personnel.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	502,503	545,565	551,284

Program: R015 - INFORMATION TECHNOLOGY			
Description: This division provides IT support.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	926,292	945,108	952,625
Program: R017 - EMERGENCY REPAIRS			
Description: To respond to emergency situations that jepodize the safe travel of the public.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	957,976	9,682	9,839
Program: R052 - REAL ESTATE SERVICES			
Description: Provides support and management to the real estate services team. To include Franchise agreements, access permits etc.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	283,000	225,601	287,211
Program: R120 - ENGINEERING SVS-ADMIN			
Description: To manage the operations of the Office of the County Engineer			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,326,631	1,263,261	1,297,065
Program: R121 - ENGINEERING CAPITAL			
Description: This is where the Woodland Creek Debt is paid out of each year and it is reimbursed from REET.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	81,116	81,116	81,116
Program: R122 - RURAL COMMUNITY SUPPORT PROGRM			
Description: This program is for the de-federalized dollars that we spend for work done in cities and towns in Thurston County to get additional money on capital projects from the federal government.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	282,609	282,609	0
Program: R124 - SURVEY SECTION			
Description: Provides survey services that support maintenance projects and road operations.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	111,634	277,888	285,229
Program: R130 - CONSTRUCTION ADMIN			
Description: Provides non -project administration of the construction program			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	50,552	279,076	296,631
Program: R135 - MAINT/TECHNICAL SUPPORT			
Description: To support the road operations and maintenance for permitting and technical assistance.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	50,567	364,956	361,371

Program: R140 - ROADS CIP-REVENUE			
Description: This is the org, that all the roads capital revenue is received in.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,355,000	3,655,000	3,355,000
Program: R141 - PRELIMINARY ENGINEERING			
Description: Provides Preliminary engineering of road fund capital projects			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,000	2,000	2,000
Program: R142 - CONSTRUCTION ENGINEERING			
Description: Provides construction engineering for Road fund projects			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Program: R143 - RIGHT OF WAY ACQUISITION			
Description: Provides acquisition of real estate to facilitate road fund projects.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	2,000,000	2,000,000
Program: R144 - FINAL ENGINEERING			
Description: Produces final engineering for all Road fund projects.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Program: R146 - ROADS CONSTR-INTERNAL COSTS			
Description: Administrative internal costs to Road construction fund, including indirect costs, insurance risk, etc.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	255,039	144,531	147,420
Program: R150 - TRAFFIC			
Description: This program tracks maintenance of the county traffic operations, to include maintenance, street lighting, Signs and Roadway markings and delineation.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,130,876	2,728,049	2,522,107
Program: R155 - ROAD OPS-BRIDGE			
Description: This program pays for all expenses relating to bridge maintenance activities including, superstructure and sub structure repairs, log jam removals, washing and painting gas well as beaver dam management.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	340,486	613,631	634,587
Program: R160 - DRAINAGE			
Description: This program pays for culvert and catch basin repairs and installation/replacement as well as ditch maintenance.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,132,924	1,194,819	1,200,389

Program: R165 - EMERGENCY RESPONSE			
Description: This program pays for any response relating to an emergency including salaries, sand and deicer.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	213,655	318,627	320,200
Program: R170 - ROAD SURFACES			
Description: All repairs relating to the road surface are paid for out of this fund including potholes patching, dig outs, crack sealing, pre-level and fog sealing.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,056,835	1,706,745	1,596,544
Program: R171 - ROAD SURFACES-CHIP SEAL			
Description: This program pays the salaries of the staff developing the chip seal contract, the contract administration and the professional services contract relating to the actual chip seal.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	147,444	62,468	69,484
Program: R172 - ROAD SURFACES-OVERLAY			
Description: This program pays the salaries of the staff developing the overlay contract, the contract administration and the professional services contract relating to the actual overlay.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,500,000	128,265	129,329
Program: R175 - STORMWATER MAINT			
Description: This program pays for NPDES work which includes sweeping, and cleaning of Stormwater structures.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	95,300	832,290	845,495
Program: R180 - VEGETATION			
Description: This program pays for all vegetation management mowing, brushing and hazardous tree removal. Maintenance o gravel roads is also housed here.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	241,122	1,189,422	1,200,413
Program: R200 - LITTER CONTROL			
Description: Cleans county transportation systems, public areas, illegal dumpsites and, Washington State Department of Transportation (WSDOT) right-of-way in order to keep Thurston County clean and free of litter.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	63,267	58,524	58,840
Program: R205 - FACILITES M&O			
Description: This budget includes operational cost for communications, equipment rentals and building maintenance for the Tilley site as well as the outlying bull pens. It also includes Capital Expenditures for improvements such as the new sand shed and wheel wash system.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,499,488	1,664,994	1,020,011

Program: R210 - MAINT ADMIN			
Description: The purpose of this fund is to cover cost for other Road Maintenance Activities that fall outside other programs. Items in this fund are uniforms and clothing for staff, CDL license costs, Small tools and Equipment and Interfund costs for Storm water and ER and R.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	10,352,181	6,385,584	6,329,922
Program: R220 - PITS & QUARRIES			
Description: Pays for any issues with the public works owned pits and permits			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	14,701	14,701	14,701
Program: R225 - ROAD DEPUTY			
Description: Pays for two deputies assigned to Public Works through a MOU including limited equipment and training.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	141,850	141,850	141,850
Program: R230 - SAFETY/TRAINING			
Description: Promote, educate and provide oversight and assistance to Public Works safety operations in an effort to reduce employee injuries and prevent damage to county and public property			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	161,377	161,306	162,210
Program: R252 - ROADS DEVELOPMENT REVIEW			
Description: Permitting of developments in compliance with Public Works standards.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	635,273	653,480	665,253
Revenue	640,000	672,000	705,602
Program: R260 - TRANSPORTATION IMPACT FEES			
Description: This program tracks maintenance of the county road system. Activities include the following: roadway, bridge and drainage maintenance; vegetation management; traffic operations; and emergency response.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	150,000	150,000
Revenue	500,000	500,000	500,000
Program: R700 - ROAD EXP MAINT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	50,000	50,000
Revenue	0	900,000	1,800,000
Program: R802 - MAINTENANCE-ADMIN			
Description: This program provides management of the Parks Division, personnel, clerical, and budget management.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	107,635	159,745	162,544

Revenue	500	500	500
Program: R804 - TRAILS			
Description: Program tracks maintenance of the County Trails system. Activities include the following: asphalt surface, bridge and drainage maintenance, vegetation management, operations.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	197,888	219,339	228,683
Revenue	268,000	138,000	18,000
Program: R805 - MAINTENANCE & OPER			
Description: Maintenance and repair of park buildings, grounds, and equipment, as well as a major maintenance program for park facilities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	224,558	205,526	207,374
Revenue	249,922	255,000	257,000
Program: R806 - STORMWATER POND MAINT			
Description: This program is a contracted service provided to the Stormwater Division for the maintenance and repair of stormwater ponds, sites, and structures.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	16,426	13,763	14,048
Revenue	16,081	16,081	16,081
Program: R820 - PARKS IMPACT FEES			
Description: Parks will be using Impact Fees to improve or add amenities or facilities within the Parks and Trails systems. Impact Fees are envisioned to allow for capital improvements within the Parks system that are a result of growth in the community. Although the REET fund is used in much the same capacity, the Impact Fees will more clearly be used in areas and on projects that are a direct need as a result of development. An example of an Impact Fee inspired project would be the construction of a restroom and/or trail head where an adjacent housing development has been added to the community.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	250,000	120,000	0
Revenue	250,000	250,000	250,000
Program: R971 - PARKS-MAJOR MAINT			
Description: Program manages and provides for the capital projects system-wide in the parks and trails programs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	645,415	620,539
Revenue	400,000	275,000	275,000
Program: W001 - TRANSFER STATION EQUIPMENT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	63,607	0
Revenue	0	63,607	0

Program: W002 - ANTICIPATED EXPENSES RESERVE			
Description: These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,795,911	777,459	242,273
Revenue	1,795,911	777,459	242,273
Program: W003 - RESERVE FOR CONSTRUCTION			
Description: These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,605,339	7,007,901	3,750,750
Revenue	1,605,339	7,007,901	3,750,750
Program: W005 - POST CLOSURE RESERVE			
Description: These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	240,000	240,000	240,000
Revenue	240,000	240,000	240,000
Program: W006 - SW REVENUES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	20,293,178	20,993,190	21,338,316
Program: W007 - ENV HEALTH-SW ENFORCMENT			
Description: These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	242,509	242,509	242,509
Program: W008 - ENV HEALTH-TIPPING FEES			
Description: These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	450,593	450,593	450,593
Program: W009 - INDIRECT COSTS			
Description: These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	373,483	418,302	426,668
Program: W010 - PW DIRECTOR			
Description: This provides costs associated with the Directors office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	220,939	223,844

Program: W020 - SOLID WASTE ADMINISTRATION			
Description: These programs provide the majority of overhead, operating transfers, and some indirect costs to solid waste, such as engineering administration and insurance services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	845,784	1,288,933	1,054,773
Program: W021 - GENERAL RECYCLING ADMINISTRATION			
Description: Provides for the supervision and coordination of solid waste education and outreach activities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	156,635	118,744	121,704
Program: W050 - SOLID WASTE CONSTRUCTION			
Description: This program provides for the construction activities as identified in the Capital Facilities Plan project. Costs include administration, design and engineering, outside professional assistance, and construction.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	7,183	181,212	156,605
Program: W051 - COMPREHENSIVE PLAN			
Description: This program currently covers the ongoing maintenance of the Solid Waste Comprehensive Plan.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	99,799	90,276	69,528
Program: W052 - REGIONAL SOLID WASTE PROGRAM			
Description: Provides for coordination, including meetings and events, with other jurisdictions and agencies on regional solid waste issues and activities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	4,999	11,689	11,751
Program: W053 - RATE REVIEW/ANALYSIS			
Description: Work associated with annual review of rates.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,430	2,598	2,620
Program: W054 - CURBSIDE RECYCLING			
Description: Provides education and outreach for countywide residential curbside recycling, including multi-family pursuant to RCW 70.95, the Thurston County Solid Waste Management Plan, Ordinance No. 13696, and Section 8.24.020 of the Thurston County Code.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	47,127	46,868	46,900
Revenue	62,000	67,600	67,600
Program: W055 - MODERATE RISK WASTE			
Description: This program includes Solid Waste staff time associated with general planning and information of hazardous waste not directly associated with the county's HazoHouse and WasteMobile collection programs. This includes policy or regulatory development that affects solid waste, such as disposal of fluorescent lights, home electronics and computer monitors, and latex and oil-based paint.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	20,900	18,350	18,800

Program: W057 - SWAC			
Description: Provides for the administration of Thurston County's Solid Waste Advisory Committee (SWAC) as directed by RCW 70.95.165 and Section 8.22 of the Thurston County Code.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	4,521	3,059	3,150
Program: W101 - POST CLOSURE ADMINISTRATION			
Description: Funding for the overall administration of the closed landfill activities pursuant to the financial assurance requirement of RCW 173.350.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	266,288	117,317	122,050
Program: W102 - POST CLOSURE GAS SYSTEM			
Description: Provides for the management of the methane gas collection system associated with the closed landfill.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	274,510	240,709	191,845
Program: W103 - POST CLOSURE LEACHATE SYSTEM			
Description: Provides for management of the leachate collection system associated with the closed landfill.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	181,532	183,889	182,644
Program: W104 - POST CLOSURE STORMWATER SYSTEM			
Description: Provides for the management of the stormwater collection system associated with the closed landfill.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	66,700	85,960	77,040
Program: W105 - POST CLOSURE GROUNDWATER SYSTE			
Description: Provides for the management of the groundwater monitoring system associated with the closed landfill.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	356,260	206,442	215,489
Program: W106 - POST CLOSURE LANDSCAPING			
Description: Provides for the management of the soil cover and vegetation associated with the closed landfill.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	202,360	256,339	215,230
Program: W120 - SOLID WASTE TRAINING			
Description: These programs provide the training for the solid waste staff.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	100,357	120,754	122,832
Program: W121 - POST CLOSURE TRAINING			
Description: Training for staff associated with management of the closed landfill.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	36,733	52,767	53,272

Program: W125 - POST CLOSURE CONSTRUCTION			
Description: Provides funding for construction projects associated with the closed landfill.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	(1,197,611)	(1,193,974)
Program: W150 - WARC MAINTENANCE			
Description: Provides for ongoing operation and maintenance of Waste and Recovery Center service activities and building and grounds maintenance.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	446,584	515,301	567,272
Program: W151 - SW DOG PARK MAINTENANCE			
Description: Covers the costs to maintain the dog park at the Waste and Recovery Center.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	19,963	25,300	25,700
Program: W175 - TRANSFER STATION OPERATIONS			
Description: Provides for the operation and maintenance of the Transfer Station and includes the disposal and long-haul contract.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	12,740,321	15,119,130	16,027,382
Revenue	10,000	10,000	10,000
Program: W177 - BLUE BOX RECYCLING PROGRAM			
Description: Provides for the hauling and service of the existing recycling containers at the County's Rainier and Rochester Collection Sites.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	72,000	72,000	72,000
Program: W178 - COMPOST CENTER OPERATIONS			
Description: Provides for the administration and operation of the County's yard waste collection area located at the Waste and Recovery Center.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,623,229	1,612,990	1,713,103
Program: W179 - RECYCLE CENTER OPERATIONS			
Description: This program includes operation of the WARC recycling center operations, including contract administration, staffing of the facility, maintenance and hauling of material for processing.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	38,100	90,031	91,866
Program: W200 - TOLLHOUSE OPERATIONS			
Description: Provides for tollhouse operations at the Waste and Recovery Center.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,169,031	1,190,744	1,194,271
Program: W201 - RAINIER DROP BOX PROGRAM			
Description: Provides for tollhouse operations at the Rainier Collection Site.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	167,918	175,942	179,348

Revenue	240,000	240,000	240,000
Program: W202 - ROCHESTER DROP BOX PROGRAM			
Description: Provides for tollhouse operations at the Rochester Collection Site.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	190,149	194,765	196,908
Revenue	240,000	240,000	240,000
Program: W203 - SUMMIT LAKE DROP BOX PROGRAM			
Description: Funds the property taxes associated with the closed Summit Lake Collection Site.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	20	20	20
Program: W205 - HAZOHOUSE PROGRAM			
Description: Provides for the County's Household Moderate Risk Waste collection facility operations and maintenance and disposal expenditures.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	521,187	540,590	545,104
Revenue	27,000	27,000	27,000
Program: W206 - MOBILE HAZARDOUS WASTE PROGRAM			
Description: The WasteMobile provides convenient collection of household hazardous waste to underserved portions of the county and provides an opportunity to distribute toxic waste reduction information and education.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	35,000	5,000	5,000
Program: W250 - COMMUNITY LITTER PROGRAM			
Description: The Community Litter Program is a recommended program under Title 70 RCW: Public Health and Safety, Section 70.93.200. It is administered through the Solid Waste Division of the County Public Works Department.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	117,250	113,036	114,529
Program: W302 - COMMERCIAL WASTE ASSISTANCE			
Description: Provides for technical assistance to public (external) and private organization on waste reduction, recycling, environmental preferable purchasing, food diversion, and policy development pursuant to applicable sections of RCW 70.95 and the Thurston County Solid Waste Management Plan			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	159,803	72,367	74,244
Program: W303 - SCHOOL RECYCLING PROGRAM			
Description: Provides education and outreach to Thurston County schools to include: classroom presentations, presentation materials, printing and distribution of youth educational materials, and tours of the Waste and Recovery Center (WARC) pursuant to RCW 70.95 and the Thurston County Solid Waste Management Plan.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	129,911	111,743	112,789

Program: W304 - IN-HOUSE RECYCLING PROGRAM			
Description: Provides internal efforts for environmentally sustainable operations and practices, source reduction and recycling, energy conservation, environmentally preferable purchasing, reporting, employee education, and policy development as directed by Thurston County Resolution No. 13755.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	112,000	81,349	81,895
Revenue	30,000	0	0
Program: W305 - PUBLIC OUTREACH PROGRAM			
Description: Provides for general countywide solid waste education and outreach to include: production and distribution of newsletters, production of general purpose publications, database maintenance, events, press releases and articles, speaking engagements and presentations, social media maintenance, and volunteer training and coordination pursuant to applicable portions of RCW 70.95 and the Thurston County Solid Waste Management Plan.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	776,576	422,971	425,398
Program: W308 - ORGANICS MANAGEMENT			
Description: Provides education and outreach for residential curbside organics, backyard composting, and residential food diversion to include: production and distribution of printed materials, advertising, Master Composter Recycler program support and supplies, and Closed Loop Park maintenance pursuant to applicable portions of RCW 70.95 and the Thurston County Solid Waste Management Plan.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	127,725	175,974	178,944
Program: W311 - SOLID WASTE GRANTS			
Description: Provides for solid waste grants issued by Public Works.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	305,478	134,196	55,162
Program: W313 - SCHOOL TECHNICAL ASSISTANCE			
Description: Provides for technical assistance to schools on waste reduction, recycling, environmental preferable purchasing, food diversion, and policy development in accordance with the Thurston County Solid Waste Management Plan.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	117,242	50,336	51,970
Program: W400 - LMD ADMIN/PRGM DVLPMNT			
Description: The Long Lake Management District is a self-funded district formed to protect the water quality, fish and wildlife habitat, and recreation and aesthetic values of Long Lake.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Revenue	0	7,065	7,065
Program: W410 - LONG LAKE LMD ADMIN			
Description: This program encompasses all administrative activities needed to support the Long Lake Management District (LMD). This a self funded district formed to protect the water quality, fish and wildlife habitat, and recreation and aesthetic values of Long Lake.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	73,273	91,876	89,712
Revenue	4,340	5,575	5,575

Program: W411 - LILY CONTROL PROGRAM			
Description: Fragrant Waterlilies are Noxious Weeds in Washington State. They have large rhizomes and their floating leaves decrease oxygen in the water when they reach sufficient densities. A multi-year effort to completely remove the waterlilies has reduced their coverage from >80 acres in 2004 to <3 acres in 2016.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	22,647	14,748	14,911
Program: W412 - LMD AQUATIC WEED OPERATIONS			
Description: As part of the LMD's integrated pest management program, large mechanical harvesters are used to cut and remove nuisance levels of plants. This is similar to mowing, in that the plants will likely grow back. The harvester can, however, significantly reduce biomass that will degrade in the fall and open up channels quickly.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	26,935	40,248	40,411
Program: W413 - WATER QUAL, ED, & OUTREACH			
Description: This Program encompasses the LMD's education & outreach activities, these have included water quality monitoring, community open houses, and a billboard kiosk at the WDFW Boat Launch.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	23,019	21,848	22,011
Program: W414 - LL SUBMERGED NOXIOUS PLANTS			
Description: This Program targets the complete removal of submerged Noxious plants in the water. Curly Pondweed and Brazilian Elodea are currently in the lake; the lake has a long history of Eurasian Watermilfoil, which has been eradicated from the lake. It also includes development of new Integrated Pest Management Prescriptions for Noxious plants.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	94,827	14,897	55,684
Program: W415 - NRFP (ALUM TREATMENT)			
Description: This Program provides for scuba divers who conduct surveys and remove Noxious submerged weeds, including Eurasian Watermilfoil and Curly Pondweed, and hand remove Brazilian Elodea.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	18,259	3,000	3,000
Program: W416 - NATIVE NUISANCE CONTROL PROGRM			
Description: This Program reduces the level of native aquatic plants when they reach Nuisance levels. Native aquatic plants are essential to the lake's ecosystem until they reach high densities that impair water quality, impede boaters' use of the lake, and exclude fish from desirable habitat. When dense vegetation breaks in the fall, oxygen levels are decreased in the lake.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	41,497	54,350	39,478
Program: W418 - IAVMP IMPLEMENTATION			
Description: This Program is for smaller projects suggested in the Long Lake Integrated Aquatic Vegetative Management Plan (IAVMP). These projects change from year to year and are not assigned specific Program Codes. The proposed projects for 2017 include amending and updating portions of the plan, and developing new management techniques for plants and animals.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	4,648	9,748	9,911

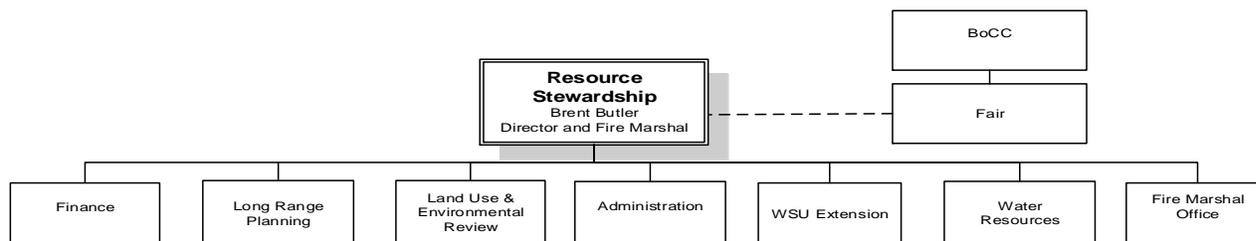
Program: W419 - LMD LONG LAKE REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	169,550	169,848	169,848
Program: W420 - LAKE LAWR LMD ADMIN			
Description: This program encompasses all administrative activities needed to support the Lawrence Lake Management District. This a self funded district formed to protect the water quality, fish and wildlife habitat, and recreation and aesthetic values of Long Lake.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	42,478	44,313	45,723
Program: W421 - IVAMP IMPLEMENTATION			
Description: This program includes small projects suggested in the Lawrence Lake Integrated Aquatic Vegetative Management Plan (IAVMP). These projects change from year to year so are not assigned specific Program Codes. The proposed projects for 2017 include amending and updating portions of the plan.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,859	1,901	1,965
Program: W422 - LAKE LAWR AQUATIC WEED OPS			
Description: This program develops mechanical techniques to remove plants and decaying rhizomes from the lake.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,859	1,901	1,965
Program: W425 - NATIVE NUISANCE CONTROL PROG			
Description: This Program reduces the level of native aquatic plants when they reach Nuisance levels. Native aquatic plants are essential to the lake's ecosystem until they reach high densities that impair water quality, impede boaters' use of the lake, and exclude fish from desirable habitat. When dense vegetation breaks in the fall, oxygen levels are decreased in the lake.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	45,572	43,681	43,779
Program: W426 - LILY CONTROL PROGRAM			
Description: Fragrant Waterlilies are Noxious Weeds in Washington State. They have large rhizomes and their floating leaves decrease oxygen in the water when they reach sufficient densities. A multi-year effort to completely remove the waterlilies has reduced their coverage from >150 acres in 1995 to less than 1 acre in 2016.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	1,901	1,965
Program: W427 - YELLOW FLAG IRIS			
Description: Yellow Flag Iris is a Noxious Weed in Washington State. They are toxic to animals and may cause painful skin rashes if handled improperly. They form large rhizome mats that exclude native wetland plants oxygen in the water when they reach sufficient densities. Mats over 7 feet deep and 3,000 square feet broke away during high wind events in 2016, lodging against docks and creating unsafe boating conditions. A multi-year effort to completely remove the Yellow Flag Iris began in 2014.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	16,769	16,901	16,965

Program: W429 - LMD LK LAWR REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	91,950	91,950	93,916
Program: W810 - SEWER TREATMENT ADMIN			
Description: This program involves management of the Boston Harbor, Tamoshan/Beverly Beach, and Grand Mound sewer utilities at the standards enforced by the Washington State Department of Ecology and Washington State Department of Health.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,409,786	1,568,376	1,744,819
Revenue	10,000	15,000	15,000
Program: W811 - SEWER COLLECTION ADMIN			
Description: This program involves management of the Olympic View sewer Large On Site Septic System utility at the standards enforced by the Washington State Department of Health.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	59,310	64,261	37,889
Revenue	0	66	66
Program: W813 - SEWER CFP ADMIN			
Description: This program involves management of the Boston Harbor, Tamoshan/Beverly Beach, Grand Mound, and Olympic View sewer utilities capital projects to ensure proper service to the utility customers and compliance with regulations. This includes saving money over several years to pay for large projects.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,339	81,020	56,040
Revenue	10,000	40,000	40,000
Program: W814 - SEWER DEBT TRANSFER			
Description: This program involves management of the debt that the Grand Mound sewer utility has.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	888,878	920,402	1,065,222
Program: W816 - WATER PRODUCTION ADMN			
Description: This program involves management of the Boston Harbor, Tamoshan/Beverly Beach, and Grand Mound water utilities at the standards enforced by the Washington State Department of Health.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,230,041	1,234,264	1,274,646
Revenue	10,000	15,000	15,000
Program: W818 - WATER CFP ADMIN			
Description: This program involves management of the Boston Harbor, Tamoshan/Beverly Beach, and Grand Mound water utilities' capital projects to ensure proper service to the utility customers and compliance with regulations. This includes saving money over several years to pay for large projects.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	242	5,811	5,827
Revenue	10,000	40,000	40,000

Program: W819 - WATER DEBT TRANSFER			
Description: This program involves management of the debt that the Grand Mound water utility has.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	31,524	76,344
Program: W850 - SEWER TREATMENT MAINTENANCE			
Description: This program involves the management of the wastewater treatment plants in the Boston Harbor, Tamoshan/Beverly Beach, and Grand Mound sewer utilities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	50,000	0	20,000
Program: W854 - SEWER CFP CONSTRUCTION			
Description: This program involves construction of the Boston Harbor, Tamoshan/Beverly Beach, Grand Mound and Olympic View sewer utilities' capital projects to ensure proper service to the utility customers and compliance with regulations. This includes saving money over several years to pay for large projects.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	80,000	48,361	40,000
Program: W859 - WATER CFP-CONSTRUCTION			
Description: This program involves construction of the Boston Harbor, Tamoshan/Beverly Beach, and Grand Mound water utilities' capital projects to ensure proper service to the utility customers and compliance with regulations. This includes saving money over several years to pay for large projects.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	60,000	4,828	(89,999)
Revenue	25,000	300,000	1,350,000
Program: W880 - SEWER TREATMENT OPERATIONS			
Description: This program involves management of the Boston Harbor, Tamoshan/Beverly Beach, Olympic View and Grand Mound water and sewer utilities at the standards enforced by the Washington State Department of Health (for water) and the Washington State Department of Ecology (for sewer). The program also includes current capital projects and reserve funds for future capital projects in each utility.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	110,000	90,000	90,000
Program: W886 - WATER PRODUCTION OPERATIONS			
Description: This program involves management of the Boston Harbor, Tamoshan/Beverly Beach, Olympic View and Grand Mound water and sewer utilities at the standards enforced by the Washington State Department of Health (for water) and the Washington State Department of Ecology (for sewer). The program also includes current capital projects and reserve funds for future capital projects in each utility.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	9,000	0	0
Program: W890 - SEWER PROGRAMS			
Description: This program manages the revenue collected by Boston Harbor, Tamoshan/Beverly Beach, Grand Mound and Olympic View sewer utilities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,304,153	1,379,470	1,691,122

Program: W896 - WATER PROGRAMS			
Description: This program manages the revenue collected by Boston Harbor, Tamoshan/Beverly Beach, and Grand Mound water utilities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	800,330	845,092	1,044,484
Program: W930 - W/S COMBINED INTEREST			
Description: Utility revenue Org.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,150	2,550	2,550
Program: W942 - GM WW INTEREST			
Description: Utility revenue Org.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,000	2,400	2,400
Program: W955 - GM WATER INTEREST			
Description: Utility revenue Org.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,000	1,000	1,000

Organization:



Mission:

To enhance public health, safety, environmental protection and sustainable development, with an integrated community education and engagement process.

2017 - 2018 Goals:

- ❖ Complete the Draft 8 year update of Thurston County’s Comprehensive Plan
- ❖ Present for the Board of County Commissioners the revised Shoreline Master Plan
- ❖ Present to the Board of County Commissioners a Habitat Conservation Plan that meets United States Fish and Wildlife Service requirements
- ❖ Develop a strategy to address water availability in areas where the Growth Management Act requires a protection of instream flow levels
- ❖ Provide professional development opportunities that will enhance customer service utilizing LEAN and Six Sigma methodology to further support professionalism and efficiency.
- ❖ Develop quantifiable measures of performance and effectiveness for the land use and permitting section based on Six Sigma and LEAN.
- ❖ Develop a fiscally sustainable plan that implements the vision of the Board and the community for the Thurston County Fairgrounds and Event Center.
- ❖ Develop a design, remodel Benoschek Hall and physically move the Washington State University Extension operations to the Fairgrounds.
- ❖ Develop a robust emergency management and accident prevention program so that staff know their roles and responsibilities during a major storm, flood or earthquake.
- ❖ Provide leadership to ensure that the county implements the new drainage manual, implementing the National Pollution Discharge Elimination System (NPDES) permit.
- ❖ Implement new Low Impact Development (LID) land use regulations as required by the NPDES permit.

- ❖ Implement new capital construction program for Storm Water retrofits to improve water quality from existing developments.

2017 - 2018 Challenges:

Long Range Planning: The County has multiple statutorily required projects for the 2017-18 biennium. This includes the need to review and revise the eight year update of the Thurston County Comprehensive Plan, joint plans with the cities, and all development regulations as required by the Growth Management Act. Other significant projects include completing the update of the Shoreline Management Program and developing a Prairie Habitat Conservation Plan. Even though the Comprehensive Plan was not adopted by the June 30, 2016 statutory deadline, using the funding and FTEs approved last year, Thurston County continues its good faith efforts to comply with the requirements as illustrated by the hiring of staff to update the plan, and moving ahead with technical studies to more fully develop the plan. These studies will require a level of expertise and resources not available at the County.

Significant updates to the development codes have been accomplished in 2016, including the Impact Fee deferral revisions, urban agriculture amendments and overall development code revisions that have been essential in assisting staff in interpreting codes consistently and predictably.

A major effort in 2016 has been the interim Mazama pocket gopher review and permitting process which has progressed concurrently with the development of a Prairie Habitat Conservation Plan (HCP) which includes a financing plan. The development of the plan and fiscal support of staff has come from federal grants. Under the current timeline, we anticipate having the HCP submitted to USFWS for the NEPA/SEPA process and for that process to have begun by the end of 2017. At that time we will need to address staffing needed for implementing the HCP.

Land Use and Environmental Review: Current work load continues to exceed staff capacity due to recessionary staff reductions and increasingly complex regulatory review requirements. Additionally, the upturn in the U.S. economy is driving the number of permit applications towards pre-recession levels. In order to address staff capacity issues, the Division is adding additional regular staff in 2017, with a request for additional staff in 2018 to address backlogs, respond to a projected continuation of increased permit activity, and to allow for our program to address in a timely manner compliance issues and requests from the Board. Additionally, increasingly complex regulations suggest that the County needs to review and amend the development review processes, provide training to staff, and improve technologies where appropriate.

Thurston County Fairgrounds & Event Center: The sustainability of the Fair Fund operating under the current model continues to have some challenges. However, the improving U.S. economy along with increased focus and promotion of the fairgrounds' rental facilities has improved its position significantly. Also, the Fair event has had consistent, direct management over the last three years, which has improved stability. All of these items, plus increased community support have improved the Fair Fund's position and current projections suggest that the Fair will begin 2017 with a fund balance of \$20,000. The County will continue this positive growth trajectory and exploring options for the fairgrounds long-term sustainability.

Washington State University Extension: To advance programming consistent with the Board of County Commissioners' direction, in 2017-18 the Washington State University (WSU) Extension service envisions

extension programming in the following areas: 4-H youth development, outreach to rural landowners and agricultural businesses, water resources programing, nutrition for at-risk populations, and waste diversion. Extension programming will advance crime reduction efforts (4-H activities for underserved youth in south Thurston County), assist the Water Resources Division meet NPDES permitting and other requirements in the urbanized area of the unincorporated county (water resources programming), and reduce the potential for litigation by aggrieved rural landowners and agricultural business owners (agricultural outreach and education). Waste reduction programming through the MRC program will support the volunteer base of MRC programs. WSU Thurston County Extension will also work with Thurston County in relocating the extension office, securing minimum functionality of new office space, and establishing reliable internet capacity to enable citizens to pursue distance degree education through Thurston County Extension.

Water Resources – Stormwater Utility: The Stormwater program will continue to implement a broad range of programs to improve and protect water quality countywide. Some of these programs include education and outreach, coordinating the National Pollutant Discharge Elimination System Phase II Stormwater Permit compliance throughout the county departments, monitoring ground and surface waters, inspection, maintenance and infrastructure management of the drainage facilities, and the administration of the 2016 Drainage Design and Erosion Control Manual. Also, significant is the Stormwater program's leadership of the County's Community Rating System Team (Stormwater, Emergency Management, Flood Plain Management, Public Works).

In 2017 and 2018, the Capital Facilities Plan program will implement projects by retrofitting existing pre-1990 stormwater facilities to reduce localized flooding and improve stormwater treatment before it is discharged into our ground and surface waters. The implementation of the Capital Facilities Plan is a recommendation of the Storm and Surface Water Advisory Board. The funding for these projects in the 2017-2022 Capital Facilities Plan are supported by the 2015-2019 Stormwater rates adopted in 2014 by Ordinance No. 15057. Additionally, the Stormwater Utility will continue to monitor groundwater and streams to evaluate the connection between stream flow, water quality and the infiltration of stormwater.

Parallel to evaluating the link between stormwater infiltration, ground water recharge and stream water quality needed for meeting the Total Maximum Daily Load requirement, is an emerging need to develop a model that closely evaluates the impacts of drinking water withdrawal on streams where the minimum instream flow levels are impaired. Currently there is no specific source of funding identified in the 2017/2018 biennium for this work. The Division will need to seek funding options including grants to address this emerging issue.

Changes from 2016 Budget:

Land Use and Planning Fund 4124

Building Permit activity is recovering from the recession, resulting in stronger revenues and an increase in the division's fee generated fund balance. The Department estimates beginning 2016 with a fund balance of \$1,752,800. The fund balance provides the Department with a 3 month operating reserve as well as funds to hire 2 Regular FTE's and add temporary FTE's in inspection as needed. The addition of these positions should assist the Department in reducing permit backlogs, provide timely customer service and ensure a thorough review of development applications.

Stormwater Utility Fund 4060 – Stormwater Operations

The increase in operating transfer of \$252,000 to the Stormwater Capital program. This increase transfer results from the approved 2015-2019 stormwater rates approved by the 2014 Ordinance No. 15057. The funds are dedicated to improving water quality through retrofits of stormwater facilities across the County.

All other stormwater operations programs to preserve and enhance water quality remain consistent with the 2016 activity levels.

In 2018 there no proposed changes to the 2017 stormwater operations program. The activities remain at the same level as 2017.

In 2017, new drainage system and low impact development requirements will take effect.

Funds:

The majority of the units making up Resource Stewardship operate as fee-based enterprise funds. Revenues are generated by service fees, including building and land use permits, and special revenue assessments. The WSU Extension, Fair and Long Range Planning programs receive General Fund support. WSU Extension engages people, organizations and communities to advance knowledge, economic well-being and quality of life by fostering inquiry, learning, and the application of research. Long Range Planning includes the maintenance and updating of plans and codes required under the Washington State Growth Management Act, Shorelines Management Act and other state and federal mandates.

Thurston County Fair Fund 1030. This is a special revenue fund which supports a five-day county fair and off-season events, facility rentals and an RV storage operation.

Basin Planning and Enhancement Projects Fund 1780. This is a special revenue fund established to account for grant activity related to water quality.

Storm and Surface Water Utility Fund 4060. This enterprise fund is supported by dedicated revenue assessment that enables storm water management and water quality improvements through programs such as the administration of the Drainage Design and Erosion Control Manual, education and outreach, water quality and quantity monitoring, facility inspection and maintenance, drainage infrastructure

mapping and illicit discharge detection elimination and planning and coordinating compliance with the county's National Pollution Discharge Elimination System permit.

Storm and Surface Water Capital Fund 4070. This enterprise fund was established to support storm water capital facilities projects that provide local flood reduction, habitat and water quality improvement. Revenue is provided through operating transfers from the Storm and Surface Water Utility Fund.

Land Use and Permitting Fund 4124. This fund supports the review of land use proposals and building permit applications to ensure compliance with Thurston County Codes and operates as a fee-based enterprise fund with General Fund support for non-permit related technical assistance, Code Compliance, and administrative support for the Boundary Review Board and the Historic Commission.

EXPENDITURES & FTEs BY DEPARTMENT

Resource Stewardship	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	55.20	60.20	59.20	61.23	62.23
Personnel	4,978,240	5,782,010	2,421,247	6,177,082	6,368,934
Internal Services	2,641,561	3,416,099	1,177,337	3,459,456	3,455,982
Professional Services	450,275	1,181,066	100,077	1,107,786	1,107,786
Operating Costs	568,202	1,049,443	337,854	1,051,443	1,051,443
Debt Services	6,432	8,156	2,339	8,156	8,156
Capital Expenses	0	2,158,440	13,018	2,292,340	1,512,200
Transfer to Other County Funds	991,400	1,608,858	731,600	1,479,600	1,647,300
Total	9,636,109	15,204,072	4,783,472	15,575,863	15,151,801

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	102,940	130,523	59,472	68,349	70,224
Internal Services	101,032	95,488	47,730	126,638	132,920
Professional Services	97,472	127,136	1,317	137,136	137,136
Operating Costs	7,867	26,798	3,787	26,798	26,798
Debt Services	3,303	3,032	1,652	3,032	3,032
Total	312,614	382,977	113,956	361,953	370,110

FAIR	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	210,732	255,798	94,053	262,407	266,949
Internal Services	126,854	84,797	41,474	137,838	132,607
Professional Services	81,444	92,100	6,839	92,100	92,100
Operating Costs	97,609	109,440	36,495	109,440	109,440
Transfer to Other County Funds	0	720	0	0	0
Total	516,639	542,855	178,863	601,785	601,096

BASIN PLANNING & ENHANCEMENTS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	0	9,000	0	0	0
Internal Services	7,212	0	0	0	0
Professional Services	294	0	0	0	0
Capital Expenses	0	1,427,140	0	1,427,140	0
Total	7,506	1,436,140	0	1,427,140	0

STORM & SURFACE WATER UTILITY	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	2,099,101	2,504,993	1,048,895	2,723,595	2,771,839
Internal Services	1,341,756	1,801,472	613,268	1,847,033	1,827,108
Professional Services	198,898	397,950	52,204	397,950	397,950
Operating Costs	382,090	814,526	265,121	814,526	814,526
Debt Services	400	15	279	15	15
Capital Expenses	0	2,500	0	2,500	2,500
Transfer to Other County Funds	991,400	1,593,035	731,600	1,479,600	1,647,300
Total	5,013,646	7,114,491	2,711,367	7,265,219	7,461,238

STORM & SURFACE WATER CAPITAL	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	46,334	166,973	27,090	65,244	66,122
Internal Services	14,396	498,996	6,748	277,550	277,692

Professional Services	2,125	463,200	1,339	401,200	401,200
Operating Costs	0	500	199	500	500
Capital Expenses	0	728,800	13,018	862,700	1,509,700
Total	62,855	1,858,469	48,393	1,607,194	2,255,214

LAND USE & PERMITTING	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	2,519,132	2,714,723	1,191,737	3,057,487	3,193,800
Internal Services	1,050,310	935,346	468,118	1,070,397	1,085,655
Professional Services	70,042	100,680	38,377	79,400	79,400
Operating Costs	80,636	98,179	32,252	100,179	100,179
Debt Services	2,729	5,109	409	5,109	5,109
Transfer to Other County Funds	0	15,103	0	0	0
Total	3,722,850	3,869,140	1,730,893	4,312,572	4,464,143

REVENUE BY DEPARTMENT

Resource Stewardship	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	3,605,319	3,250,890	1,709,954	3,167,600	3,167,600
General Fund Contribution	928,319	529,065	6,111	614,893	617,931
From Other Funds	1,041,206	1,486,200	731,600	1,502,600	1,670,300
Intergovernmental Revenue	40,763	35,000	40,900	35,000	35,000
Miscellaneous Revenue	2,783,595	6,671,377	5,789,325	6,671,377	6,671,377
Grants	43,557	21,280	0	0	0
Total	8,442,759	11,993,812	8,277,891	11,991,470	12,162,208

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	138,988	155,290	29,232	72,000	72,000
Miscellaneous Revenue	1,456	8,000	0	8,000	8,000

Total	140,444	163,290	29,232	80,000	80,000
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FAIR	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	98,816	113,000	7,344	113,000	113,000
General Fund Contribution	105,000	166,839	0	166,839	166,839
From Other Funds	20,408	0	0	0	0
Intergovernmental Revenue	40,763	35,000	40,900	35,000	35,000
Miscellaneous Revenue	252,627	252,100	87,417	252,100	252,100
Total	517,614	566,939	135,661	566,939	566,939

BASIN PLANNING & ENHANCEMENTS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Miscellaneous Revenue	207	0	125	0	0
Grants	8,389	0	0	0	0
Total	8,596	0	125	0	0

STORM & SURFACE WATER UTILITY	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	(34,057)	101,000	662	101,000	101,000
From Other Funds	6,240	0	0	0	0
Miscellaneous Revenue	4,428,559	6,397,077	5,680,806	6,397,077	6,397,077
Grants	6,938	0	0	0	0
Total	4,407,680	6,498,077	5,681,468	6,498,077	6,498,077

STORM & SURFACE WATER CAPITAL	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	991,400	1,463,200	731,600	1,479,600	1,647,300
Miscellaneous Revenue	(18,995)	10,000	13,377	10,000	10,000
Grants	28,231	0	0	0	0
Total	1,000,636	1,473,200	744,977	1,489,600	1,657,300

LAND USE & PERMITTING	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	3,401,572	2,881,600	1,672,717	2,881,600	2,881,600
General Fund Contribution	823,319	362,226	6,111	448,054	451,092
From Other Funds	23,158	23,000	0	23,000	23,000
Miscellaneous Revenue	(1,880,259)	4,200	7,600	4,200	4,200
Grants	0	21,280	0	0	0
Total	2,367,790	3,292,306	1,686,427	3,356,854	3,359,892

EXPENDITURES & FTEs BY DEPARTMENT

Planning Department	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	9.80	13.30	13.30	14.02	11.52
Personnel	891,632	1,256,814	449,813	1,306,470	1,060,842
Internal Services	150,469	167,660	79,933	186,127	192,177
Professional Services	349,426	1,064,841	148,577	1,124,841	923,193
Operating Costs	175,675	102,278	38,707	97,803	69,834
Capital Expenses	0	0	0	0	0
Total	1,567,202	2,591,593	717,030	2,715,241	2,246,046

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	891,632	1,256,814	449,813	1,306,470	1,060,842
Internal Services	150,469	167,660	79,933	186,127	192,177
Professional Services	349,426	1,064,841	148,577	1,124,841	923,193
Operating Costs	175,675	102,278	38,707	97,803	69,834
Total	1,567,202	2,591,593	717,030	2,715,241	2,246,046

REVENUE BY DEPARTMENT

Planning Department	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	55,870	87,900	33,195	87,900	87,900
Grants	872,112	1,374,295	191,468	1,374,295	1,194,678
Total	927,982	1,462,195	224,664	1,462,195	1,282,578

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	55,870	87,900	33,195	87,900	87,900
Grants	872,112	1,374,295	191,468	1,374,295	1,194,678
Total	927,982	1,462,195	224,664	1,462,195	1,282,578

Program: P100 - LONG RANGE PLANNING

Description: County wide planning includes the maintenance and updating of plans and codes required under the Washington State Growth Management Act, Shorelines Management Act and other state and federal mandates. Long Range planning provides in house GIS support for all of Resource Stewardship. The annual work program includes analysis and review of pending legislation impacting local government. General Fund supports Capital Facilities Planning, Conservation Futures, Open space Tax Programs, Low Impact development code update coordination, development code updates, county wide planning policies, staff support of the Board of County Commissioners, committees, work groups and advisory groups including; Agriculture Advisory Committee, Shellfish Advisory Committee, Planning Commission; Puget Sound salmon recovery coordination, South Sound Technical group, Nisqually River Council, Chehalis Basin Partnership and Chehalis Flood Authority; Grant match for state and federal grants. Grant and fiscal management of state and federal grants.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,261,650	1,446,697	1,427,275
Revenue	87,900	87,900	87,900

Program: P199 - LRP-BOCC SPECIAL PROJECTS

Description: Federal and State grants: Habitat Conservation Plan Phase II, Habitat Conservation Plan Phase III, Prairie Biologist Field support, HCP public information and outreach, EPA-Deschutes Watershed evaluation, Voluntary Stewardship Program, In-lieu Fee program, Shoreline High Resolution Computer Data project in cooperation with Washington Department of Fish and Wildlife, and Puget Sound Partnership Alliance for a Healthy South Sound-Lead Implementing Organization.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,329,943	1,268,544	818,771
Revenue	1,374,295	1,374,295	1,194,678

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	9,918,462	9,963,562	9,931,562
Program: B500 - ADMINISTRATION			
Description: Administrative operating expenses include: county-owned facility rent, utilities, internal service costs, county vehicle, insurance, supplies, leased copy equipment, administrative supervisor position (0.50 FTE) and a portion of the director’s salary (0.50 FTE), which provides administrative support and oversight to all programs and services.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	157,077	221,422	229,579
Revenue	8,000	8,000	8,000
Program: B520 - 4-H			
Description: 4-H Youth Development provides hands-on teaching, leadership development and outreach to youth, grades K-12 in many subject areas. The 4-H Adventure Program creates problem-solving activities that build cohesive, effective teams and assists in improving skills such as communication, critical thinking, and trust building within those teams.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	64,736	64,736	64,736
Program: B540 - MASTER GARDENER			
Description: The Master Gardener and Master Composter Programs provide a wide array of formal and informal education opportunities for the public. Full training courses in gardening and composting are offered annually. After intensive training, gardening and composting volunteers fulfill sixty and forty hours of volunteer work, respectively, at the Master Gardener demonstration gardens, diagnostic clinics and workshops. These are regularly staffed with volunteers who answer questions on soils, plants, insects, composting and gardening techniques. Clinics are located at Olympia Farmers Market and the WSU Extension office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	95,369	0	0
Revenue	93,290	0	0
Program: B542 - MG-ANNUAL TRAINING PROGRAM			
Description: The Master Gardener/Master Composter training courses are provided annually. Revenue covers expenses for training local community members to become official Master Gardeners or Master Composters by WSU standard practices. Any revenue collected beyond training expenses is returned to support the program, demonstration gardens and clinics.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	11,795	11,795	11,795
Revenue	12,000	12,000	12,000

Program: B565 - NATIVE PLANT SALVAGE			
Description: The Native Plant Salvage Project helps protect water quality and wildlife habitat through action-based educational activities. Volunteer opportunities include rescuing plants from areas slated for new development, streamside vegetation projects, installing and maintaining learning landscapes at area schools, fundraising and assisting with public workshops on plant identification, naturescaping and propagation. WSU Extension's Native Plant Salvage and Water Resources/Environmental Education program is fully funded by fees, grants or WSU sources in order to provide programs and services to county residents.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	35,000	45,000	45,000
Revenue	35,000	45,000	45,000
Program: B580 - FOOD SAFETY			
Description: The WSU Extension Food Safety and Nutrition Program provides information on nutrition, healthy food choices, safe food handling and storage, preventing food borne illnesses, hand washing and assisting low-income residents with food budget-stretching ideas. Training for Public Health's Food and Beverage Worker permits is overseen by the WSU Thurston County faculty. Additional funds are provided as a small contribution in support of the WSU Food Safety faculty member's salary.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	19,000	19,000	19,000
Revenue	15,000	15,000	15,000
Program: C230 - ADMINISTRATION			
Description: The Administrative Services division provides support to all divisions of Resource Stewardship. Within this section, accounting support (daily cash deposits and accounts receivable and payable, payroll, and budget) and IT support is provided to all Amanda users.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	671,461	446,848	456,229
Revenue	115,346	94,066	94,066
Program: C232 - ADMIN EMERGENCY MGMT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	17,400	0
Program: C233 - ADMIN FLOOD MGMT			
Description: The Administrative Services division provides support to all divisions of Resource Stewardship. Within this section, accounting support (daily cash deposits and accounts receivable and payable, payroll, and budget) and IT support is provided to all Amanda users.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	100	100	100
Revenue	8,400	8,400	8,400
Program: C235 - PERMIT ASSISTANCE CENTER			
Description: The Permit Assistance Center provides one-stop assistance to citizens, contractors, and property owners seeking property information, permits and authorizations to develop land and coordinate projects that require intradepartmental review.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	455,016	538,838	630,830
Revenue	282,000	282,000	282,000

Program: C245 - PLANNING & ENVIRONMENTAL SRVCS			
Description: The Planning and Environmental Review division reviews proposed land-use actions for their consistency with the Thurston County Comprehensive Plan and related zoning and development standards.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,411,440	1,631,753	1,667,296
Revenue	600,000	600,000	600,000
Program: C247 - HEARINGS EXAMINER			
Description: This program is contracted out and issues decisions on land use proposals, oversees the public hearing process and hears appeals of administrative decisions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	50,000	50,000	50,000
Revenue	50,000	50,000	50,000
Program: C250 - SOLID WASTE COMPLIANCE			
Description: The Compliance Unit investigates complaints related to building without permits, critical areas and zoning violations, grading violations, and junk vehicle complaints.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	255,458	371,246	383,392
Revenue	285,009	370,837	373,875
Program: C255 - BUILDING INSPECTIONS			
Description: The Building and Fire Safety Division inspects all new construction within unincorporated Thurston County for compliance with building and fire codes.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	433,066	559,005	568,914
Revenue	1,111,200	1,111,200	1,111,200
Program: C260 - BUILDING PLAN REVIEW			
Description: The Building and Fire Safety division reviews building plans for all new construction within unincorporated Thurston County for compliance with building, flood and fire codes.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	377,616	451,368	457,996
Revenue	660,000	660,000	660,000
Program: C270 - FIRE CODE INSPECTIONS			
Description: The Fire Code Inspection division reviews building plans and inspects all non-residential new construction within unincorporated Thurston County for compliance with state and local fire codes. This division conducts regular inspections on all non-residential structures for compliance with state and local fire codes.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	169,821	187,245	189,923
Revenue	157,000	157,000	157,000
Program: C282 - BOUNDARY REVIEW BOARD			
Description: Land Use and Permitting provides staff support for this voluntary board, which reviews annexation proposals and issues recommendations on these proposals.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	12,635	17,280	17,541
Revenue	351	351	351

Program: C283 - HISTORIC COMMISSION			
Description: Administrative staff provides support for activities related to the conservation, preservation and support of historical locations within Thurston County and assists the citizen commission with projects related to conservation and preservation of historic sites within rural Thurston County.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	32,527	41,489	41,922
Revenue	23,000	23,000	23,000
Program: C300 - GENERAL OPERATING REVENUE			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	10,000	12,237	12,237
Revenue	232,839	232,839	232,839
Program: C301 - ADMISSION TICKETS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	84,600	84,600	84,600
Program: C302 - ANIMAL ENTRY FEE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	400	400	400
Program: C303 - CAMPING REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	7,000	7,000	7,000
Program: C304 - RENTAL REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	129,800	129,800	129,800
Program: C305 - PARKING REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	22,000	22,000	22,000
Program: C306 - RV STORAGE REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	35,500	35,500	35,500
Program: C307 - FOOD VENDOR FEES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	25,000	25,000	25,000

Program: C308 - CARNIVAL REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	27,500	27,500	27,500
Program: C312 - NON-FAIR CAMPING REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,300	2,300	2,300
Program: C320 - GENERAL OPERATIONS			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	301,432	308,666	314,980
Program: C321 - FAIR OPERATIONS			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	73,860	73,860	73,860
Program: C324 - ROADS PAYMENTS			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	13,770	24,948	17,945
Program: C330 - OFFICE SUPPLIES			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,500	1,500	1,500
Program: C331 - FAIR SUPPLIES			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	4,000	4,000	4,000
Program: C333 - MAINTENANCE			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	22,023	60,304	60,304
Program: C335 - CLEANING/CUSTODIAL SUPPLIES			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	7,000	7,000	7,000
Program: C341 - ELECTRICAL			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	13,500	13,500	13,500

Program: C342 - WATER/SEWER/GARBAGE			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	8,000	8,000	8,000
Program: C343 - NATURAL GAS			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	5,500	5,500	5,500
Program: C344 - UTILITY/INTERNET SERVICE			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,700	1,700	1,700
Program: C350 - PROFESSIONAL SERVICES			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,800	1,800	1,800
Program: C351 - JUDGES			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	4,400	4,400	4,400
Program: C352 - GARBAGE/PARKING/PORTABLES			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	5,250	5,250	5,250
Program: C353 - ENTERTAINMENT			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	26,000	26,000	26,000
Program: C354 - JANITORIAL			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	800	800	800
Program: C361 - MISC PROMOTIONS			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	300	300	300
Program: C362 - FAIR PREMIUMS			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	15,000	15,000	15,000

Program: C363 - PRINTING AND BINDING			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	500	500	500
Program: C364 - SUBSCRIPTION FEES			
Description: Off-season activities including facility rentals, storage, camping, and off-season events.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	650	650	650
Program: C370 - FAIR MAINTENANCE			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	7,000	7,000	7,000
Program: C371 - FAIR CLEANING			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,010	3,010	3,010
Program: C372 - FAIR ELECTRICAL			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,050	2,050	2,050
Program: C373 - FAIR WATER/SEWER/GARBAGE			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	7,100	7,100	7,100
Program: C374 - FAIR NATURAL GAS			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	220	220	220
Program: C375 - FAIR PROFESSIONAL SERVICES			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,500	3,500	3,500
Program: C377 - FAIR MISC PROMOTIONS			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	900	900	900
Program: C378 - FAIR PRINTING & BINDING			
Description: Annual agricultural county fair as per RCW 36.37.010.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,090	2,090	2,090

Program: W437 - WRIA 13/DOE TMDL GRANT			
Description: Water Resources staff will use a \$1.8 million Department of Ecology grant to develop an in lieu fee program and purchase and permanently protect land containing wetland habitat in the Deschutes River watershed. Other grants will help fund efforts to implement the Black Lake Integrated Aquatic Vegetation Management Plan.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	9,000	0	0
Program: W600 - SSWU-PIE			
Description: Education and outreach services include focused programs for youth and adults. Youth programs include school programs and field activities to restore sites and monitor for macro invertebrates (Stream Team). Adult outreach programs include partnerships with WSU Extension, Chehalis River Partnership, and the Nisqually River Council and other county departments such as Public Health - Environmental Health division. In addition, 2016 increases focus on outreach programs that are linked to the NPDES permit, such as illicit discharge detection elimination, reduction in bacteria and nutrients for residential areas.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	676,556	724,314	731,628
Revenue	46,000	46,000	46,000
Program: W601 - SSWU-PLANNING & POLICY			
Description: This program coordinates all county actions toward compliance with the National Pollution Discharge Elimination System (NPDES) Phase II Stormwater Permit and the planning activities for resource preservation and protection. The Thurston County Drainage Design and Erosion Control Manual is administered under these activities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	488,606	417,821	420,694
Revenue	18,500	18,500	18,500
Program: W602 - SS GENERAL MONITORING			
Description: This program includes monitoring ground water elevations in flood-prone areas, stream flow stations for flood-prone streams, and precipitation gages throughout the county. Additionally, the program provides contracted services to the cities of Olympia, Lacey and Tumwater. The program also provides ambient water quality data.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	600,552	624,331	629,313
Program: W603 - SSWU-MAINTENANCE			
Description: This program involves inspecting and maintaining public facilities, ensuring that private facilities are inspected and maintained, collecting data to manage county-owned assets, and developing a map of the county's storm water infrastructure. The program also provides technical assistance for ratepayers.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,646,055	1,563,429	1,580,867
Program: W604 - ILA MONITORING			
Description: This program includes monitoring ground water elevations in flood-prone areas, stream flow stations for flood-prone streams, and precipitation gages throughout the county. Additionally, the program provides contracted services to the cities of Olympia, Lacey and Tumwater. The program also provides ambient water quality data.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	82,949	98,620	98,982
Revenue	36,500	36,500	36,500

Program: W605 - SSWU DATA MANAGEMENT			
Description: Utility administration provides staff management, develops program priorities, implements fiscal controls, and develops data for the customer billing system and the NPDES compliance tracking system			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	104,179	107,065	108,038
Program: W606 - SSWU ADMINISTRATION			
Description: Utility administration provides staff management, develops program priorities, implements fiscal controls, and develops data for the customer billing system and the NPDES compliance tracking system			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,699,114	1,852,777	1,844,927
Revenue	116,500	116,500	116,500
Program: W607 - SSWU DRAINAGE MANUAL			
Description: This program coordinates all county actions toward compliance with the National Pollution Discharge Elimination System (NPDES) Phase II Stormwater Permit and the planning activities for resource preservation and protection. The Thurston County Drainage Design and Erosion Control Manual is administered under these activities.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	65,869	165,468	166,447
Program: W608 - SSW INFRASTRUCTURE MAPPING			
Description: This program involves inspecting and maintaining public facilities, ensuring that private facilities are inspected and maintained, collecting data to manage county-owned assets, and developing a map of the county's storm water infrastructure. The program also provides technical assistance for ratepayers.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	226,034	177,059	178,113
Program: W609 - SSW IDDE & ASSET MANAGEMENT			
Description: The illicit discharge detection elimination program involves inspecting and investigating any unauthorized discharges or connections to the storm water systems, and taking appropriate corrective action which may range from awareness education to enforcement.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	61,377	54,735	54,929
Program: W634 - SSWU-OP TRANSFRS			
Description: Utility administration provides staff management, develops program priorities, implements fiscal controls, and develops data for the customer billing system and the NPDES compliance tracking system			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,463,200	1,479,600	1,647,300
Program: W699 - SSWU REVENUE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	6,280,577	6,280,577	6,280,577

Program: W700 - ADMIN SUPPORT COSTS

Description: This program focuses on retrofitting, replacing, or installing new infrastructure. In many cases, the program installs new or additional drainage infrastructure in subdivisions that were built before storm water standards were adopted.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	261,469	58,798	59,648

Program: W720 - STORMWATER CFP PROJECTS

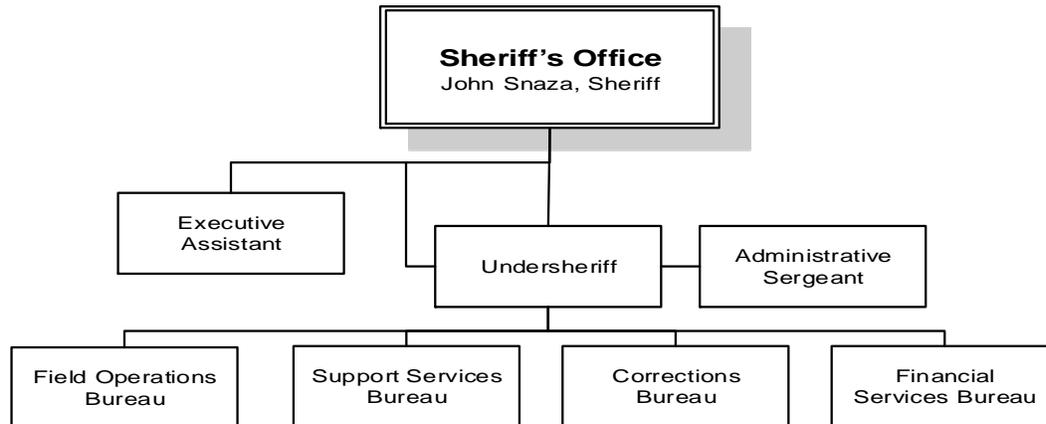
Description: This program focuses on retrofitting, replacing, or installing new infrastructure. In many cases, the program installs new or additional drainage infrastructure in subdivisions that were built before storm water standards were adopted.

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	914,500	639,396	639,566

Program: W779 - SW CFP REVENUE

Description:

Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,473,200	1,489,600	1,657,300

Organization:**Mission:**

In partnership with our citizens, we are committed to protecting life, property and individual rights while providing professional and ethical service to our community.

Purpose:

The Sheriff's Office provides emergency response and law enforcement in unincorporated Thurston County and operates the adult corrections facility, providing detention for pre-trial and convicted individuals and offers alternative programs that afford offenders opportunities for successful reintegration into the community.

2017-2018 Goals:

- ❖ Work to become the first accreditation for Corrections/Law Enforcement
- ❖ Reduction in response time for priority 1 and 2 calls for service
- ❖ Continue to work with other agencies to combine resources to investigate local crime within cities and unincorporated Thurston County
- ❖ Continue to work with schools to provide safety for youth
- ❖ Design and development of the Thurston County Flex Unit

2017-2018 Challenges:

- ❖ Find new ways to maintain or enhance technology within the Sheriff's Office
- ❖ Work with county law and justice partners to stabilize the inmate population within the Correction Facility
- ❖ Develop plans to deal with reduced budgets in Corrections and Operations

- ❖ Develop and implement Priority Based Budgeting philosophy and standards

Funds:

The Sheriff's Office operates primarily from the General Fund. It also uses the following special revenue funds for specific purposes.

Special Programs Fund 1440. This fund was established to record vessel registration fees received from the state to support the boating enforcement program and any grants received for boating safety.

Prisoners Concession Fund 1450. This fund was established to contribute to the projects, activities and well-being of inmates and their environment by using the revenue from the sale of inmate commissary and telephone commissions.

EXPENDITURES & FTEs BY DEPARTMENT

Sheriff-Corrections	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	120.00	121.00	121.00	121.25	121.25
Personnel	12,829,542	13,646,581	5,883,257	13,709,522	13,904,838
Internal Services	2,195,809	2,272,036	1,136,288	2,763,693	2,777,305
Professional Services	2,334,041	2,322,498	1,093,922	2,696,798	2,721,398
Operating Costs	838,202	892,859	518,665	915,558	915,558
Debt Services	18,448	18,821	9,056	18,821	18,821
Capital Expenses	13,044	8,891	8,891	0	0
Transfer to Other County Funds	0	55,000	0	0	0
Total	18,229,086	19,216,686	8,650,078	20,104,392	20,337,920

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	12,754,034	13,639,185	5,883,481	13,682,926	13,877,560
Internal Services	2,184,467	2,259,138	1,129,839	2,751,555	2,764,924
Professional Services	2,169,097	2,143,844	977,321	2,446,244	2,470,844
Operating Costs	792,970	862,625	503,489	865,324	865,324
Debt Services	18,448	18,821	9,056	18,821	18,821
Capital Expenses	13,044	8,891	8,891	0	0
Transfer to Other County Funds	0	55,000	0	0	0
Total	17,932,059	18,987,504	8,512,076	19,764,870	19,997,473

PRISONER'S CONCESSIONS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	75,508	6,496	(225)	26,596	27,278
Internal Services	11,342	12,797	6,399	12,138	12,381
Professional Services	164,832	168,654	116,601	250,554	250,554
Operating Costs	45,231	30,234	15,176	50,234	50,234
Total	296,914	218,181	137,951	339,522	340,447

REVENUE BY DEPARTMENT

Sheriff-Corrections	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	536,403	584,801	298,241	633,800	633,800
From Other Funds	1,752,178	1,974,910	472,234	1,704,212	1,709,694
Miscellaneous Revenue	131,739	93,591	63,632	118,700	118,700
Grants	25,500	0	0	0	0
Total	2,445,819	2,653,302	834,107	2,456,712	2,462,194

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	341,934	391,400	171,860	391,400	391,400
From Other Funds	1,752,178	1,974,910	472,234	1,704,212	1,709,694
Miscellaneous Revenue	13,510	9,591	9,141	700	700
Grants	25,500	0	0	0	0
Total	2,133,122	2,375,901	653,236	2,096,312	2,101,794

PRISONER'S CONCESSIONS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	194,314	182,400	126,380	242,400	242,400
Miscellaneous Revenue	118,228	84,000	54,490	118,000	118,000
Total	312,542	266,400	180,871	360,400	360,400

EXPENDITURES & FTEs BY DEPARTMENT

Sheriff-Operations	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	107.00	107.00	107.00	106.75	106.75
Personnel	12,145,143	13,098,828	5,731,910	13,276,297	13,448,474
Internal Services	3,536,471	3,342,485	1,666,832	3,594,210	3,719,776
Professional Services	46,058	47,230	31,052	47,230	47,230
Operating Costs	484,382	568,487	318,478	535,990	535,990
Debt Services	11,951	11,946	6,364	11,946	11,946
Capital Expenses	5,180	13,500	19,454	5,000	5,000
Transfer to Other County Funds	0	12,000	0	0	0
Total	16,229,186	17,094,476	7,774,090	17,470,673	17,768,416

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	12,092,407	13,025,184	5,726,085	13,256,172	13,428,349
Internal Services	3,535,360	3,341,275	1,666,227	3,592,880	3,718,419
Professional Services	46,058	47,230	31,052	47,230	47,230
Operating Costs	477,041	552,111	314,239	527,314	527,314
Debt Services	11,951	11,946	6,364	11,946	11,946
Capital Expenses	5,180	13,500	19,454	5,000	5,000
Total	16,167,997	16,991,246	7,763,422	17,440,542	17,738,258

SHERIFF'S SPECIAL PROGRAMS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	52,737	73,644	5,825	20,125	20,125
Internal Services	1,111	1,210	605	1,330	1,357
Operating Costs	7,341	16,376	4,239	8,676	8,676
Transfer to Other County Funds	0	12,000	0	0	0
Total	61,189	103,230	10,669	30,131	30,158

REVENUE BY DEPARTMENT

Sheriff-Operations	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	874,545	835,336	312,204	835,336	835,336
Intergovernmental Revenue	60,923	61,789	68,046	61,789	61,789
Miscellaneous Revenue	224,355	228,453	63,757	208,175	208,175
Grants	111,745	131,210	44,760	102,261	102,261
Total	1,271,569	1,256,788	488,766	1,207,561	1,207,561

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	874,545	835,336	312,204	835,336	835,336
Miscellaneous Revenue	222,561	226,853	62,733	206,575	206,575
Grants	111,745	131,210	44,760	102,261	102,261
Total	1,208,851	1,193,399	419,697	1,144,172	1,144,172

SHERIFF'S SPECIAL PROGRAMS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Intergovernmental Revenue	60,923	61,789	68,046	61,789	61,789
Miscellaneous Revenue	1,795	1,600	1,023	1,600	1,600
Total	62,718	63,389	69,069	63,389	63,389

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	53,457	53,377	53,377
Program: B110 - PATROL			
Description: Uniformed personnel provide 24 hour a day 7 days a week response to emergency and non-emergency calls for service, conduct initial crime scene investigations, investigate traffic collisions, provide traffic enforcement, and respond to and resolve civil complaints. The Sheriff's Office currently maintains four substations within Thurston County, one each in the Rochester, Yelm, Amtrak and Martin Way areas.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	11,001	0	0
Revenue	11,001	0	0
Program: B200 - CORRECTIONS ADMINISTRATION			
Description: Administrative staff develop policies and procedures for the Corrections Bureau, oversee the Accountability and Restitution Center (ARC) planning process; recruit, hire and train new staff; and provide budget oversight and overall administration of the Corrections Bureau.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,067,977	1,082,202	1,092,233
Program: B201 - INMATE MEDICAL			
Description: Provides medical and dental health services within the facility and transports inmates to outside medical appointments when necessary.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,277,306	1,433,878	1,435,388
Revenue	44,400	44,400	44,400
Program: B203 - MAIN FACILITY			
Description: Staff provide custody and security for incarcerated adult prisoners in a humane fashion while providing a secure facility for staff, provide a variety of inmate services and programs, such as the Chemical Dependency Program, Domestic Violence Offender Program, Educational, Vocational and others.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	6,857,592	6,914,772	7,071,635
Revenue	54,591	45,700	45,700
Program: B204 - CORRECTIONS DEDICATED FUNDING			
Description: Criminal Justice Tax, Road Diversion and Detention Sales Tax funding to support providing custody and security for incarcerated adult prisoners in a humane fashion while providing a secure facility for staff, providing a variety of inmate services and programs, such as the Chemical Dependency Program, Domestic Violence Offender Program, Educational, Vocational and others.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,942,810	2,959,952	2,961,628
Revenue	870,080	870,080	870,080

Program: B205 - FACILITIES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,278,546	2,716,689	2,729,874
Program: B206 - OPTIONS			
Description: Staff monitor those inmates court ordered, and appropriate for, alternative jail programs such as electronic home monitoring (EHM), work release (WR), day jail (DJ) and day reporting (DR).			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,663,922	1,679,602	1,687,518
Revenue	302,000	302,000	302,000
Program: B207 - COURT			
Description: Staff provide safe and secure movement of prisoners from the jail to the courts, as well as security for the courts during trials.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,215,265	1,227,027	1,237,546
Program: B209 - JAIL KITCHEN			
Description: Provides all meals for jail inmates and the juvenile detention facility.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	588,400	718,300	737,900
Program: B211 - DUI PROGRAM			
Description: This fund was established to help contribute to the projects/activities and well-being of inmates and their environment by using revenue from the sale of inmate commissary and inmate telephone commissions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	15,608	15,727	15,727
Revenue	5,400	5,400	5,400
Program: B212 - PRISONERS' CONCESSION-ADMIN			
Description: This fund was established to help contribute to the projects/activities and well-being of inmates and their environment by using revenue from the sale of inmate commissary and inmate telephone commissions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	193,429	274,670	274,913
Revenue	182,000	276,000	276,000
Program: B214 - OTHER-INMATE PHONE COMMISSION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	79,000	79,000	79,000
Program: B215 - TREATMENT SALES TAX			
Description: Improves the quality of life for county residents and decreases the criminal justice system costs by reducing negative outcomes associated with substance abuse and untreated mental illness. Provides service to include re-entry and transition services for incarcerated people who are mentally ill and have chemical dependency issues.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	631,321	566,966	573,495

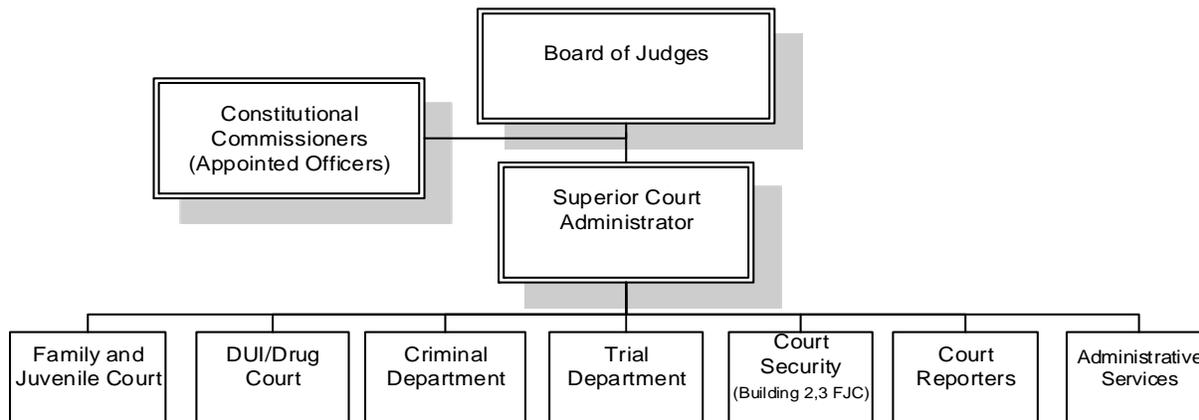
Revenue	631,321	339,720	339,720
Program: B216 - CORR MENTAL HEALTH			
Description: This fund was established to help contribute to the projects/activities and well-being of inmates and their environment by using revenue from the sale of inmate commissary and inmate telephone commissions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	208,156	223,056	228,056
Revenue	208,156	223,056	228,056
Program: B217 - TST COORDINATOR			
Description: Improves the quality of life for county residents and decreases the criminal justice system costs by reducing negative outcomes associated with substance abuse and untreated mental illness. Provides service to include re-entry and transition services for incarcerated people who are mentally ill and have chemical dependency issues.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	137,521	141,019	141,475
Revenue	137,521	140,824	141,306
Program: B218 - PREP			
Description: Improves the quality of life for county residents and decreases the criminal justice system costs by reducing negative outcomes associated with substance abuse and untreated mental illness. Provides service to include re-entry and transition services for incarcerated people who are mentally ill and have chemical dependency issues.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	115,976	118,676	118,676
Revenue	115,976	118,676	118,676
Program: B219 - TURNING POINT			
Description: Improves the quality of life for county residents and decreases the criminal justice system costs by reducing negative outcomes associated with substance abuse and untreated mental illness. Provides service to include re-entry and transition services for incarcerated people who are mentally ill and have chemical dependency issues.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	11,856	11,856	11,856
Revenue	11,856	11,856	11,856
Program: B221 - CORRECTIONS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	20,000	20,000

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	229,356	229,356	229,356
Program: B100 - ADMINISTRATION			
Description: Provides overall administrative support for the Sheriff's Office, including the budget, labor relations and policy development.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	633,902	648,339	650,773
Revenue	4,300	4,300	4,300
Program: B101 - ACCOUNTING SERVICES			
Description: Provides accounting services for all fiscal aspects of the office. Responsible for budget development, all office revenue and expenditure tracking, the Telestaff scheduling program, inmate medical and all other duties associated with accounting and budgeting within the office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	377,350	373,714	376,985
Program: B102 - SPECIAL OPERATIONS			
Description: Specialty teams (SWAT, Riot and Dive Teams) are necessary to respond efficiently and effectively to special situations that may arise. Without these teams, needed responses would be greatly delayed and could cause needless injury or loss of life to a member of the agency and/or to county citizens.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	74,519	74,519	74,519
Program: B105 - INVESTIGATION			
Description: The Investigation Unit conducts follow-up investigations on felony crimes that require additional time and/or expertise above what can be offered by a first responding Patrol Deputy. Crimes include, but are not limited to: homicide, assault, sex offenses, arson, kidnapping, fraud/forgery, computer crimes, burglary and auto theft. The Sex Offender Unit monitors all registered sex offenders within Thurston County, investigates sex offenders that fail to register, verifies residency of sex offenders and performs several other tasks associated with sex offender registration. The Evidence Unit collects, processes and preserves evidence associated with criminal activity. This includes processing crime scene evidence and working with the Washington State Crime Lab.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,752,275	2,101,976	2,121,214
Revenue	1,500	1,500	1,500
Program: B110 - PATROL			
Description: Uniformed personnel provide 24 hour a day 7 days a week response to emergency and non-emergency calls for service, conduct initial crime scene investigations, investigate traffic collisions, provide traffic enforcement, and respond to and resolve civil complaints. The Sheriff's Office currently maintains four substations within Thurston County, one each in the Rochester, Yelm, Amtrak and Martin Way areas.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	4,933,818	4,891,913	5,017,806

Program: B111 - BOAT PATROL			
Description: Uniformed staff patrol Thurston County waterways, educate the public on safe boating and enforce boating laws.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	103,220	30,001	30,001
Revenue	61,789	61,789	61,789
Program: B112 - PATROL-DEDICATED FUNDING			
Description: Criminal Justice Tax and Road Diversion funding to support uniformed personnel providing 24 hour a day 7 days a week response to emergency and non-emergency calls for service, conducting initial crime scene investigations, investigating traffic collisions, providing traffic enforcement, and responding to and resolving civil complaints.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2,678,240	2,696,557	2,697,186
Program: B113 - TRAFFIC UNIT			
Description: Thurston County Sheriff's Office receives many grants from various entities including the Washington Traffic Safety Commission, Department of Commerce, towns of Rainier and Bucoda to name a few. All of these grants help maintain public safety.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,034,675	987,407	988,314
Revenue	1,040,299	991,072	991,072
Program: B114 - DRUG UNIT			
Description: Uniformed staff work with the Thurston County Narcotics Task Force to interdict narcotic dealers and supplies at the mid and upper level.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	123,487	128,598	129,423
Program: B121 - STAFF SERVICES			
Description: The Staff Services Unit is responsible for ordering supplies, all inter-fund accounts, collective bargaining unit required purchases and additional staff support for operation of the office. The Civil Unit receives, processes and serves all manner of civil service matters. The Front Desk Unit handles complaints, receives and processes applications for concealed weapon permits and gun transfers, answers phones and performs a multitude of other assigned duties. The Warrants Unit receives, processes and enters warrants into state and national databases and arranges all warrant extraditions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,439,864	1,313,703	1,326,596
Revenue	144,400	144,400	144,400
Program: B125 - RECORDS			
Description: Staff receive, review, process and store all records associated with the Sheriff's Office.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	240,820	250,510	254,907
Revenue	4,500	4,500	4,500

Program: B131 - K-9 UNIT			
Description: Uniformed staff respond to incidents where a K-9 application is necessary to apprehend wanted subjects, locate missing people or articles of evidence, provide public demonstration on the unit's capabilities, and provide care and custody of K-9s.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	383,262	404,284	406,507
Program: B132 - INTERFUNDS			
Description: Payments made for interfund costs.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,319,044	3,569,152	3,694,185

Organization:



Mission and Purpose:

The purpose of Superior Court is to serve the public through the prompt resolution of civil and criminal cases in a manner that ensures access and fair treatment.

Superior Court’s Mission is to provide a neutral environment where all can safely and easily access the court, its programs and services, and have an opportunity to be heard. Through well-trained judicial officers and court staff, the court strives to use innovative techniques and manage public resources responsibly. The court seeks community input to ensure public confidence in the judiciary and to reflect the diverse community needs.

2017 - 2018 Goals:

- ❖ Work with County officials, other interested parties, and the public to develop next steps, based on prior studies conducted at the direction of the County Commissioners, for the construction of a non-obsolete and appropriate Courthouse facility.
- ❖ Until a courthouse facility with appropriate integrated security is completed, work with county officials to improve the safety of county staff and the public, consistent with the 2015 Security Study, conducted at the direction of the County Commissioners, by prioritizing and seeking funding for physical improvements and staffing adjustments.
- ❖ Continue implementation of changes to organizational structure to ensure that all functions and staff are appropriately supported, supervised, and accountable.
- ❖ Continue to implement transition of many criminal court sessions involving in-custody defendants to video appearances and electronic documents.
- ❖ Continue to serve all users of court services and the public by increasing capacity for access to domestic, civil, and criminal calendars.

- ❖ Continue to improve security for the public and staff by remodeling the entry way for Building 2 Superior Court.

2017 - 2018 Challenges:

- ❖ After a professional architectural review found that the current Superior Court facility at Building 2 is inadequate, County Leadership commissioned a Feasibility Study to address options to build and maintain a facility that contains safe and adequate space for staff, attorneys, jurors, in-custody parties, and the public. Superior Court will continue to work with county officials and others to stress the need to plan for, seek funding, and build an appropriate courthouse facility. Additionally, the court will continue to address security and space needs short term as best it can with existing resources.
- ❖ Many years of budget cuts have severely impacted the organizational structure of Superior Court. Most staff directly reports to one supervisor, and that restricts the time for support, communication, and training for our very busy staff which sometimes results in inconsistent services to the public. In order to maintain the basic services required of the court, adequate organizational structure will continue to be a priority, and non-mandatory functions must be funded by other sources.
- ❖ With a significant increase in criminal cases and trials as well as certain civil cases, the implementation of the new Case Management System, electronic courtroom documents and video proceedings, and the interaction between all of those systems given the limitations of the courthouse buildings, the IT needs of Superior Court have dramatically increased. The dependence on IT systems for our basic functions means that the court cannot operate without adequate systems and backups, which have not been developed. The court's limited staff who are not sufficiently trained in IT systems are forced to address urgent needs daily, taking them away from required tasks and decreasing the court's overall performance. While emergencies are addressed by county IT, court staff, and other partners daily, there is no staff to develop solutions and back up plans.
- ❖ Dependency cases, which by statute must be prioritized, have increased significantly. Criminal and Domestic Calendars are often overbooked which has resulted in parties having to wait weeks for important matters to be heard in court. Even with this protracted wait, at both courthouses, calendars are often heard well into the lunch hour, staff break time, or after 5 p.m. In addition to these needs, the caseloads for all judicial officers have increased, and judicial staffing is apparently needed at the new Triage center. The impact to the public is significant, including frustrating court users which further increases security concerns. Superior Court has worked with its criminal justice partners to try to restructure the criminal calendars to allow for earlier resolutions which should also assist in reducing the jail population. The proposal agreed to by the justice partners cannot be implemented without additional judicial resources. The implementation of the proposal is necessary to ensure adequate times for all proceedings as well as preparation time, timely resolving civil and criminal matters, stabilizing families, and better serving the public.

Funds:

The Superior court operates primarily within the General Fund. However, it also uses two additional funds:

Family Court Fund 1080. Revenue for this fund comes from the \$15 marriage license surcharge and is split with the Clerk's Office. Per statute, these funds pay for professional services for children and families.

Law Library Fund 1040. Funded by a portion of the civil case filing fees, this fund pays for library subscriptions for the county law library. This is a statutory requirement; however, we are exploring moving to electronic library resources as current space for the books is not sufficient.

EXPENDITURES & FTEs BY DEPARTMENT

Superior Court	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	41.80	37.80	37.80	39.30	39.30
Personnel	3,664,980	3,563,725	1,576,662	3,743,763	3,771,992
Internal Services	988,498	842,063	419,335	1,055,710	1,184,040
Professional Services	533,459	645,507	252,849	645,507	645,507
Operating Costs	393,184	374,757	141,574	374,757	374,757
Debt Services	7,980	7,923	3,993	7,923	7,923
Capital Expenses	0	0	0	0	0
Total	5,588,101	5,433,975	2,394,414	5,827,660	5,984,219

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	3,664,126	3,562,725	1,576,376	3,742,763	3,770,992
Internal Services	976,158	829,240	412,923	1,042,426	1,170,113
Professional Services	500,851	593,352	226,352	593,352	593,352
Operating Costs	333,695	284,799	129,015	284,799	284,799
Debt Services	7,980	7,923	3,993	7,923	7,923
Total	5,482,810	5,278,039	2,348,659	5,671,263	5,827,179

LAW LIBRARY	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	854	1,000	287	1,000	1,000
Internal Services	11,974	11,216	5,608	12,070	12,689
Operating Costs	59,489	89,958	12,559	89,958	89,958
Total	72,317	102,174	18,454	103,028	103,647

SUP CT-FAMILY CT SVS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Internal Services	366	1,607	804	1,214	1,238
Professional Services	32,608	52,155	26,498	52,155	52,155
Total	32,974	53,762	27,301	53,369	53,393

REVENUE BY DEPARTMENT

Superior Court	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	238,262	244,000	151,945	336,461	337,278
From Other Funds	623,312	673,200	80,332	756,672	767,074
Intergovernmental Revenue	0	0	331,572	0	0
Miscellaneous Revenue	21,430	11,200	682	11,200	11,200
Grants	556,921	584,531	(332,199)	584,531	584,531
Total	1,439,924	1,512,931	232,333	1,688,864	1,700,083

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	116,897	110,000	71,189	202,461	203,278
From Other Funds	623,312	673,200	80,332	756,672	767,074
Intergovernmental Revenue	0	0	331,572	0	0
Miscellaneous Revenue	20,130	11,200	253	11,200	11,200
Grants	556,921	584,531	(332,199)	584,531	584,531
Total	1,317,260	1,378,931	151,148	1,554,864	1,566,083

LAW LIBRARY	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	87,688	107,000	66,320	107,000	107,000
Miscellaneous Revenue	500	0	0	0	0
Total	88,188	107,000	66,320	107,000	107,000

SUP CT-FAMILY CT SVS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	33,676	27,000	14,436	27,000	27,000
Miscellaneous Revenue	800	0	429	0	0
Total	34,476	27,000	14,865	27,000	27,000

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	185,211	185,211	185,211
Program: A600 - JURY			
Description: Summons, processes and manages jurors for trials in the superior, district and Olympia Municipal courts. Processes jury fees for superior and municipal			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	339,437	261,342	264,190
Program: A610 - FAMILY JUVENILE COURT			
Description: Provides office, courtroom, and judicial support for family related matters including adoptions, dissolutions, dependencies, guardianships, and probate matters.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	384,099	691,281	702,394
Program: A611 - FJC - GRANTS & CONTRACTS RESTR			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	91,447	35,133	5,199
Revenue	91,447	91,447	91,447
Program: A612 - FJC - OTHER RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	132,667	136,883	139,820
Revenue	132,667	136,105	139,072
Program: A620 - BUILDING 2			
Description: Superior Court salaries (exclusive of security, judges, commissioners, court reporters), mental illness commissioner, supplies, leases (copiers), witness			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	547,481	1,096,691	1,205,594
Revenue	118,200	210,661	211,478
Program: A621 - ARBITRATION			
Description: Mandatory arbitration for cases where the amount in controversy is under \$50,000.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	25,000	25,000	25,000

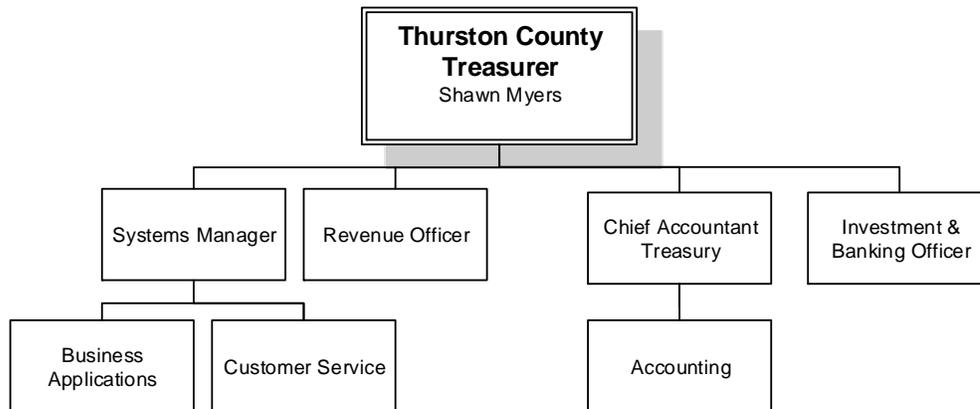
Program: A622 - SC GUARDIAN AD LITEM			
Description: Guardian ad Litem(s) are appointed at court expense to represent the best interest of children when/where the parent(s) are involved in the dissolution of marriage or there are post-decree issues with parenting plans. The parents or a parent must be found indigent before the court makes such an appointment. (RCWs: 13.34.100, 13.32A.190, 11.88.090(10), 26.33.070)			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	20,000	20,000	20,000
Program: A623 - SC-SAFE 2B AT LARGE			
Description: Safe 2B at Large services are ordered by the court when a judge determines more information regarding a defendants' mental stability and propensity for violence is needed before setting release conditions. These types of assessments require professional credentials not held by staff in our Pre-Trial Services Unit and require significant time on the part of the defendant and evaluator.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,200	1,200	1,200
Program: A624 - SC-INTERPRETERS			
Description: Mandated by Title VI of the Civil Rights Act of 1964; 45 CFR Sect. 80 and RCW 2.42 and 2.43, requiring all level of courts to make accessible proceedings to those with no or limited English proficiency. Interpreters are appointed at court expense for criminal matters and in limited civil cases, notably child dependency actions. (RCWs: 2.43.040 & 2.43.040(2))			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	30,000	30,000	30,000
Program: A625 - SC-PSYCH EVAL			
Description: Funds court-ordered psychological evaluations which may be ordered to determine competency to stand trial.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	200	200	200
Program: A626 - BUILDING 2 - GRANTS & CONTRACT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	247,751	0	0
Revenue	247,748	247,748	247,748
Program: A627 - BUILDING 2 - OTHER RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,627	4,174	4,217
Revenue	3,627	4,148	4,192
Program: A630 - FAMILY COURT SERVICES			
Description: This fund is financed per RCW 26.12.220 by a portion of marriage license fees and provides mediation, investigation, evaluation and other services a family court professional may consider necessary.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	103,762	103,369	103,393
Revenue	27,000	27,000	27,000

Program: A633 - JUV-GUARDIAN AD LITEM			
Description: Juvenile Guardian ad Litem appointments; A635 - Interpreters for dependencies and Juvenile Criminal/Civil matters; A634 – Juvenile dependency expenses; A636 – Juvenile Safe 2B at Large – Contract for evaluation services to determine mental health/issues of violence for release decisions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	20,000	20,000	20,000
Program: A635 - JUVENILE INTERPRETERS			
Description: Juvenile Guardian ad Litem appointments; A635 - Interpreters for dependencies and Juvenile Criminal/Civil matters; A634 – Juvenile dependency expenses; A636 – Juvenile Safe 2B at Large – Contract for evaluation services to determine mental health/issues of violence for release decisions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	25,000	25,000	25,000
Program: A636 - JUVENILE SAFE 2B AT LARGE			
Description: Juvenile Guardian ad Litem appointments; A635 - Interpreters for dependencies and Juvenile Criminal/Civil matters; A634 – Juvenile dependency expenses; A636 – Juvenile Safe 2B at Large – Contract for evaluation services to determine mental health/issues of violence for release decisions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,500	1,500	1,500
Program: A640 - SECURITY			
Description: Superior Court provides security screening services for building two, building three and the Family and Juvenile Court facility. This service is mandated by RCW 36.28.010(5) which directs the county sheriff to attend each session of the court.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	354,422	429,974	439,123
Program: A641 - SECURITY - GRANTS & CONTRACTS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	50,775	0	0
Revenue	50,775	50,775	50,775
Program: A650 - DRUG COURT			
Description: The Drug/DUI Court program is a diversion program that assists defendants with addiction problems that are either the underlying cause of criminal acts or the criminal act itself that has led to arrest. This program reduces costs in jail and court time and is effective in reducing recidivism			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	89,250	89,261	89,283
Revenue	110,000	110,000	110,000
Program: A651 - DRUG COURT - OTHER RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	504,166	585,000	592,312
Revenue	504,166	583,244	590,635

Program: A652 - DRUG COURT - GRANTS & CONTRACT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	30,000	30,000	30,000
Revenue	30,000	30,000	30,000
Program: A660 - COURT REPORTER			
Description: Court Reporters are authorized by RCW 2.32.180 and are the official reporter of the court or judicial district. Reporter transcripts are the record for appeal purposes. The statute provides that "Such reporter in each court is hereby declared to be a necessary part of the judicial system of the State of Washington." There are six reporters working with eight judges. An eighth reporter was not authorized when the eighth judicial position was funded in 2007. The seventh position was lost in the 2008 budget reductions.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	594,352	645,815	651,881
Program: A661 - COURT REPRTER - GRANTS CONTRACT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	41,784	0	0
Revenue	41,784	41,784	41,784
Program: A665 - PRE-TRIAL SERVICES			
Description: Pre-Trial Services, formerly a part of District Court, moved to the Superior Court budget in June 2009. This three person unit interviews jail inmates prior to first appearances before a judge and prepares a release review report consisting of the criminal history, risk assessment score, and verified personal information used by the court to make release decisions. The unit also provides pre-trial supervision for defendants who require monitoring. The Pre-Trial Services Unit was the focus of a significant multi-department Lean Project, culminating its recommendations to the Board of County Commissioners that are currently pending.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	733	0	0
Program: A670 - INTRAFUNDS			
Description: These costs include insurance risk, Central Services, fixed and variable internal charges.			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	784,507	932,357	970,433
Program: A680 - JUDGES			
Description: Thurston County has eight elected superior court judges to whom the state pays half of the salaries and all of the benefits while the county pays half			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	499,291	630,305	630,305
Program: A681 - JUDGES - GRANTS & CONTRACTS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	122,777	0	0
Revenue	122,777	122,777	122,777

Program: A682 - JUDGES - OTHER RESTRICTED			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	32,740	33,175	33,175
Revenue	32,740	33,175	33,175
Program: A690 - SC GRANTS & CONTRACTS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	2	0	0
Program: A692 - SC FJC CRIMINAL JUSTICE RESTRC			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	356,005	0	0

Organization:



Mission:

Manage public funds with professionalism and integrity while providing excellent customer service by being responsive, knowledgeable, efficient and courteous.

2017 - 2018 Goals:

- ❖ Operate cost effective tax collection service.
- ❖ Maximize return on cash management operations.

2017 - 2018 Challenges:

Maintaining optimum service with current FTEs.

Funds:

The Treasurer operates within the General Fund. The Treasurer also pays debt service and handles investments for other fund, but these are not Treasurer operating funds.

Treasurers M&O Fund 1010. These funds are collected and expended for the foreclosure process which may include: filing fees, service, publication, title search, notice fees, sale expenses, postage, staff time, phone calls, and any reasonable office operations costs, including supplies and equipment such as a computer, which, by accepted accounting records, can be traced to the delinquent taxpayer and property.

Investment Administration Fund 1120. These funds are fees from pool participants which reimburse the Treasurer’s Office for the actual expenses incurred in administering the investment function under a local pooling program.

EXPENDITURES & FTEs BY DEPARTMENT

Treasurer	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
<i>FTEs</i>	12.50	12.50	12.50	12.50	12.50
Personnel	1,272,333	860,701	567,375	884,311	897,078
Internal Services	195,114	190,407	95,557	229,830	236,278
Professional Services	147,715	48,000	35,794	48,000	48,000
Operating Costs	103,469	58,819	65,539	58,819	58,819
Debt Services	8,926,481	8,886,200	1,696,201	8,876,865	6,683,030
Capital Expenses	0	0	0	0	0
Transfer to Other County Funds	0	0	0	27,500	0
Total	10,645,112	10,044,127	2,460,467	10,125,325	7,923,205

EXPENDITURES BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	893,034	860,701	386,194	884,311	897,078
Internal Services	180,336	190,407	91,446	229,830	236,278
Professional Services	31,010	38,000	11,102	38,000	38,000
Operating Costs	50,571	58,819	40,985	58,819	58,819
Total	1,154,951	1,147,927	529,726	1,210,960	1,230,175

REET TECHNOLOGY FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Professional Services	6,724	10,000	6,993	10,000	10,000
Total	6,724	10,000	6,993	10,000	10,000

ROADS & TRANSPORTATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	0	0	0	87,700	87,700
Total	0	0	0	87,700	87,700

TAX REFUNDS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Operating Costs	9,068	0	0	0	0
Total	9,068	0	0	0	0

GO BONDS 2004	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	822,457	0	0	0	0
Total	822,457	0	0	0	0

GO BONDS 2005	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	2,218,585	0	0	0	0
Total	2,218,585	0	0	0	0

GO BONDS 2007	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	366,296	362,580	68,509	244,900	500
Total	366,296	362,580	68,509	244,900	500

GO BONDS 2009	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	3,061,546	3,159,700	807,022	1,570,825	1,674,900
Total	3,061,546	3,159,700	807,022	1,570,825	1,674,900

GO BONDS 2010	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	2,156,734	2,196,100	398,854	2,186,750	2,071,900
Total	2,156,734	2,196,100	398,854	2,186,750	2,071,900

GO BONDS 2015	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	0	2,905,980	296,360	2,933,180	818,080
Total	0	2,905,980	296,360	2,933,180	818,080

RID #2	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Transfer to Other County Funds	0	0	0	27,500	0
Total	0	0	0	27,500	0

GRAND MOUND WATER	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	930	900	0	800	700
Total	930	900	0	800	700

OLYMPIC VIEW DEBT SERVICE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	251	200	137	0	0
Total	251	200	137	0	0

GRAND MOUND DEBT SERVICE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	221,115	167,340	95,415	135,560	99,750
Total	221,115	167,340	95,415	135,560	99,750

COMMUNITY LOAN REPAYMENT #1	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	0	0	0	18,750	14,300
Total	0	0	0	18,750	14,300

ER&R-MAINTENANCE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	78,568	93,400	29,904	90,600	87,400
Total	78,568	93,400	29,904	90,600	87,400

TREASURER'S M&O	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	130,861	0	62,715	0	0

Internal Services	14,733	0	4,086	0	0
Professional Services	88,413	0	10,590	0	0
Operating Costs	11,257	0	5,498	0	0
Total	245,264	0	82,890	0	0

INVESTMENT ADMINISTRATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Personnel	248,437	0	118,467	0	0
Internal Services	45	0	25	0	0
Professional Services	21,569	0	7,109	0	0
Operating Costs	32,573	0	19,056	0	0
Total	302,624	0	144,657	0	0

GO BONDS 2016	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	0	0	0	1,297,800	1,507,800
Total	0	0	0	1,297,800	1,507,800

2017 INTERGOVERNMENTAL DEBT	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Debt Services	0	0	0	310,000	320,000
Total	0	0	0	310,000	320,000

REVENUE BY DEPARTMENT

Treasurer	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	632,646	398,000	290,397	402,000	402,000
Taxes	81,746	47,000	32,283	50,000	50,000
From Other Funds	2,000	27,940	1,422	1,027,500	1,000,000
Intergovernmental Revenue	20,704	17,000	10,137	20,000	20,000
Miscellaneous Revenue	1,278,249	683,360	731,006	792,835	900,400
Grants	279,640	289,700	138,565	284,250	276,370
Total	2,294,984	1,463,000	1,203,809	2,576,585	2,648,770

REVENUE BY FUND AND TYPE

GENERAL FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	369,354	376,000	218,201	377,000	377,000
Taxes	72,790	47,000	32,249	50,000	50,000
Miscellaneous Revenue	864,912	636,200	555,873	758,200	875,200
Grants	16,995	15,900	17,937	15,900	15,900
Total	1,324,051	1,075,100	824,259	1,201,100	1,318,100

REET TECHNOLOGY FUND	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	24,150	22,000	12,395	25,000	25,000
Intergovernmental Revenue	20,704	17,000	10,137	20,000	20,000
Miscellaneous Revenue	888	500	610	700	700
Total	45,741	39,500	23,142	45,700	45,700

TAX REFUNDS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Taxes	8,956	0	34	0	0
Miscellaneous Revenue	43	0	42	0	0
Total	8,999	0	76	0	0

GO BONDS 2010	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Grants	245,736	240,800	120,628	236,050	229,220
Total	245,736	240,800	120,628	236,050	229,220

GO BONDS 2015	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	0	26,940	1,422	27,500	0
Miscellaneous Revenue	6,193	0	0	0	0
Total	6,193	26,940	1,422	27,500	0

RID #2	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Miscellaneous Revenue	29,979	12,490	130	9,740	7,600
Total	29,979	12,490	130	9,740	7,600

OLYMPIC VIEW DEBT SERVICE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	2,000	1,000	0	0	0
Miscellaneous Revenue	128	80	30	20	0
Total	2,128	1,080	30	20	0

TAMOSHAN/BEVERLY BCH DEBT SVS	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Miscellaneous Revenue	1,673	700	974	0	0
Total	1,673	700	974	0	0

GRAND MOUND DEBT SERVICE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Miscellaneous Revenue	32,773	33,390	542	24,175	16,900
Total	32,773	33,390	542	24,175	16,900

ER&R-MAINTENANCE	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Grants	16,909	33,000	0	32,300	31,250
Total	16,909	33,000	0	32,300	31,250

TREASURER'S M&O	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Fees & Licenses	239,142	0	59,801	0	0
Miscellaneous Revenue	574	0	1,275	0	0
Total	239,716	0	61,077	0	0

INVESTMENT ADMINISTRATION	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
Miscellaneous Revenue	341,086	0	171,530	0	0
Total	341,086	0	171,530	0	0

2017 INTERGOVERNMENTAL DEBT	2015 Actuals	2016 Budget	2016 Actuals as of June 30	2017 Policy Level Budget	2018 Policy Level Budget
From Other Funds	0	0	0	1,000,000	1,000,000
Total	0	0	0	1,000,000	1,000,000

Program: 0001 - Beginning fund Balance – Unreserved			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	179,124	288,901	315,881
Program: A400 - TREASURY OPERATIONS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	1,141,927	1,204,960	1,224,175
Revenue	635,000	757,000	874,000
Program: A401 - COLLECTIONS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Program: A412 - INVESTMENT ADMINISTRATION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	0	0
Program: A430 - STAFF TRAINING-0010			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	6,000	6,000	6,000
Program: A440 - TREASURER DEBT TRANSFERS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	27,500	0
Revenue	26,940	27,500	0
Program: A450 - REAL ESTATE EXCISE COLLECTION			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	10,000	10,000	10,000
Revenue	379,500	385,700	385,700
Program: A451 - REAL ESTATE EXCISE TRANSFER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	20,000	20,000	20,000

Program: A452 - US FISH & WILDLIFE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	15,000	15,000	15,000
Program: A453 - SPECIAL ASSESSMENT COLL FEE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	16,000	17,000	17,000
Program: A456 - NSF FEES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,200	1,200	1,200
Program: A457 - DOI/BUREAU OF LAND MANANGEMENT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	900	900	900
Program: A458 - IRS/INTEREST SUBSIDY			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	273,800	268,350	260,470
Program: A459 - CRIMINAL JUSTICE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	47,000	50,000	50,000
Program: A469 - PRIN LT DEBT DOE LOAN-SEWER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	54,100	55,700
Program: A472 - INT LT DEBT-SEWER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	117,070	147,150	116,000
Program: A473 - FA BOND FEES-SEWRER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	200	100	100
Program: A477 - TAM/BEV BCH-INV INTEREST			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	700	0	0

Program: A478 - PRIN INTER/GOVT LOANS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	0	310,000	320,000
Program: A480 - PRIN LT DEBT GO BONDS			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	5,561,500	5,696,300	3,865,500
Program: A482 - INTEREST ON LT DEBT			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,153,100	2,624,075	2,291,400
Program: A484 - FA BOND FEES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	3,160	3,680	3,680
Program: A489 - INTEREST ON LT DEBT-WATER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	51,070	41,410	30,600
Program: A490 - FA BOND FEES-WATER			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Expense	100	50	50
Program: A492 - POOL INVESTMENT INTEREST			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	2,200	1,040	1,020
Program: A494 - SPEC ASSESSMENT PENALTIES			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	1,000	400	400
Program: A495 - SPEC ASSESSMENT INTEREST			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	32,960	23,645	15,930
Program: A496 - SPEC ASSESSMENT PRIN (CAPCONT)			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	10,800	8,850	7,150

Program: D000 - DEBT SERVICE			
Description:			
Budget	2016 Budget	2017 Policy Level	2018 Policy Level
Revenue	0	1,000,000	1,000,000

	2015 Actual	2016 Revised Budget	2017 Policy Level Budget	2018 Policy Level Budget
Fund: GENERAL FUND				
Beginning Fund Balance	10,084,598	13,564,278	14,494,000	13,416,226
Revenues				
Taxes	54,957,316	55,862,514	57,455,000	58,855,000
Licenses & Permits	2,147,157	1,983,900	1,869,300	1,869,300
Intergov't Revenues	9,091,803	9,049,634	10,296,203	10,064,763
Chgs for Goods & Svcs	12,765,651	12,901,047	12,643,527	12,554,204
Fines & Penalties	2,838,245	2,758,400	2,723,400	2,723,400
Misc Revenues	3,315,711	2,770,402	2,871,909	2,988,909
Other Financing Srcs	4,832,159	5,008,707	4,788,011	4,802,424
Total Revenues	89,948,041	90,334,604	92,647,350	93,858,000
Expenditures				
Assessor	3,448,746	3,622,222	4,053,254	4,134,003
Auditor	4,685,900	5,816,257	5,911,596	5,986,696
Clerk	2,991,351	3,259,013	3,487,524	3,557,473
Commissioners	1,899,047	2,082,661	2,526,088	2,443,691
Coroner	1,006,590	1,004,469	1,103,401	1,115,680
District Court	3,432,399	3,562,218	3,659,216	3,747,403
Human Resources	1,409,282	1,661,618	1,831,852	1,859,460
Juvenile Court	6,758,313	7,234,342	7,433,216	7,513,338
Non Departmental	4,568,081	4,797,403	4,815,691	4,857,345
Public Defense	4,366,579	4,946,194	5,485,140	5,626,451
Planning Department	1,567,202	2,591,593	2,715,241	2,246,046
Pretrial Services	-	647,057	542,773	555,938
Prosecuting Attorney	7,991,360	8,384,727	8,759,250	8,887,206
Resource Stewardship	312,614	382,977	361,953	370,110
Sheriff-Corrections	17,932,059	18,987,504	19,764,870	19,997,473
Sheriff-Operations	16,167,997	16,991,246	17,440,542	17,738,258
State Examiner	109,292	131,000	131,000	131,000
Superior Court	5,482,810	5,278,039	5,671,263	5,827,179
Treasurer	1,154,951	1,147,927	1,210,960	1,230,175
Emergency Management	1,308,949	1,306,103	1,415,375	1,372,549
Total Expenditures	86,593,524	93,834,570	98,320,205	99,197,474
Ending Fund Balance	13,439,116	10,064,312	8,821,145	8,076,752

Fund: TREASURER'S M&O

Fund Balance Report

Beginning Fund Balance	-	-	-	-
Revenues				
Chgs for Goods & Svs	239,142	-	-	-
Misc Revenues	574	-	-	-
Total Revenues	239,716	-	-	-
Expenditures				
Treasurer	245,264	-	-	-
Total Expenditures	245,264	-	-	-
Ending Fund Balance	(5,548)	-	-	-

Fund: FAMILY COURT SERVICES

Beginning Fund Balance	306,113	212,473	212,473	212,473
Revenues				
Chgs for Goods & Svs	189,099	302,762	305,000	305,000
Misc Revenues	2,060	2,000	1,200	1,200
Total Revenues	191,158	304,762	306,200	306,200
Expenditures				
Clerk	284,799	516,922	430,141	441,111
Total Expenditures	284,799	516,922	430,141	441,111
Ending Fund Balance	212,472	313	88,532	77,562

Fund: FAIR

Beginning Fund Balance	20,925	21,900	67,000	35,000
Revenues				
Intergov't Revenues	40,763	35,000	35,000	35,000
Chgs for Goods & Svs	98,816	113,000	113,000	113,000
Misc Revenues	252,627	252,100	252,100	252,100
Other Financing Srcs	125,408	166,839	166,839	166,839
Total Revenues	517,614	566,939	566,939	566,939
Expenditures				
Resource Stewardship	516,639	542,855	601,785	601,096
Total Expenditures	516,639	542,855	601,785	601,096
Ending Fund Balance	21,900	45,984	32,154	843

Fund: LAW LIBRARY

Beginning Fund Balance	44,272	60,143	60,143	60,143
Revenues				
Chgs for Goods & Svs	87,688	107,000	107,000	107,000
Misc Revenues	500	-	-	-
Total Revenues	88,188	107,000	107,000	107,000
Expenditures				
Superior Court	72,317	102,174	103,028	103,647
Total Expenditures	72,317	102,174	103,028	103,647
Ending Fund Balance	60,144	64,969	64,115	63,496

Fund: AUDITOR-M&O

Beginning Fund Balance	771,326	919,551	900,000	850,000
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Fund Balance Report

Revenues

Intergov't Revenues	95,146	90,000	90,000	90,000
Chgs for Goods & Svs	178,901	166,500	166,500	166,500
Misc Revenues	10,584	11,200	11,200	11,200
Total Revenues	284,632	267,700	267,700	267,700

Expenditures

Auditor	136,407	252,476	235,467	236,941
Total Expenditures	136,407	252,476	235,467	236,941
Ending Fund Balance	919,551	934,775	932,233	880,759

Fund: SUP CT-FAMILY CT SVS

Beginning Fund Balance	123,567	125,068	125,068	125,068
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Revenues

Chgs for Goods & Svs	33,676	27,000	27,000	27,000
Misc Revenues	800	-	-	-
Total Revenues	34,476	27,000	27,000	27,000

Expenditures

Superior Court	32,974	53,762	53,369	53,393
Total Expenditures	32,974	53,762	53,369	53,393
Ending Fund Balance	125,068	98,306	98,699	98,675

Fund: AUDITOR-ELECTION RESERVE

Beginning Fund Balance	213,015	111,597	100,000	190,000
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Revenues

Chgs for Goods & Svs	112,421	65,000	65,000	65,000
Misc Revenues	935	-	-	-
Total Revenues	113,355	65,000	65,000	65,000

Expenditures

Auditor	214,773	91,800	91,798	91,855
Total Expenditures	214,773	91,800	91,798	91,855
Ending Fund Balance	111,597	84,797	73,202	163,145

Fund: DETENTION FACILITY SALES TAX

Beginning Fund Balance	4,893,488	3,440,838	2,466,000	1,282,000
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Revenues

Taxes	4,655,958	4,539,000	5,047,000	5,098,000
Misc Revenues	38,708	14,620	14,620	14,620
Total Revenues	4,694,666	4,553,620	5,061,620	5,112,620

Expenditures

Commissioners	6,147,316	6,401,480	6,245,896	5,140,110
Total Expenditures	6,147,316	6,401,480	6,245,896	5,140,110
Ending Fund Balance	3,440,838	1,592,978	1,281,724	1,254,510

Fund: VICTIM ADVOCATE PROGRAM

Beginning Fund Balance	88,394	83,090	83,090	83,090
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Revenues

Fund Balance Report

Intergov't Revenues	171,881	181,573	258,488	258,488
Chgs for Goods & Svs	217,039	220,088	175,000	175,000
Fines & Penalties	13,924	12,000	12,000	12,000
Misc Revenues	11,965	400	400	400
Total Revenues	414,809	414,061	445,888	445,888
Expenditures				
Prosecuting Attorney	419,024	451,745	492,613	456,007
Total Expenditures	419,024	451,745	492,613	456,007
Ending Fund Balance	84,179	45,406	36,365	72,971

Fund: INVESTMENT ADMINISTRATION

Beginning Fund Balance	-	-	-	-
Revenues				
Misc Revenues	341,086	-	-	-
Total Revenues	341,086	-	-	-
Expenditures				
Treasurer	302,624	-	-	-
Total Expenditures	302,624	-	-	-
Ending Fund Balance	38,462	-	-	-

Fund: EMERGENCY MANAGMENT COUNCIL

Beginning Fund Balance	1,744	2,499	2,499	2,499
Revenues				
Chgs for Goods & Svs	3,076	30,280	28,288	28,288
Misc Revenues	30	10	10	10
Total Revenues	3,106	30,290	28,298	28,298
Expenditures				
Emergency Management	2,351	30,290	28,340	28,347
Total Expenditures	2,351	30,290	28,340	28,347
Ending Fund Balance	2,499	2,499	2,457	2,450

Fund: REET TECHNOLOGY FUND

Beginning Fund Balance	106,514	145,532	175,000	220,000
Revenues				
Intergov't Revenues	20,704	17,000	20,000	20,000
Chgs for Goods & Svs	24,150	22,000	25,000	25,000
Misc Revenues	888	500	700	700
Total Revenues	45,741	39,500	45,700	45,700
Expenditures				
Assessor	-	60,000	94,274	64,252
Treasurer	6,724	10,000	10,000	10,000
Total Expenditures	6,724	70,000	104,274	74,252
Ending Fund Balance	145,532	115,032	116,426	191,448

Fund: TRIAL COURT IMPROVEMENT

Beginning Fund Balance	272,357	354,318	299,000	270,000
Revenues				

Fund Balance Report

Intergov't Revenues	86,041	84,000	70,000	70,000
Misc Revenues	2,323	2,000	2,000	2,000
Total Revenues	88,364	86,000	72,000	72,000
Expenditures				
Commissioners	6,403	100,699	175,491	100,501
Total Expenditures	6,403	100,699	175,491	100,501
Ending Fund Balance	354,318	339,619	195,509	241,499

Fund: TREATMENT SALES TAX

Beginning Fund Balance	3,127,091	3,285,148	3,031,000	2,710,000
Revenues				
Taxes	4,652,154	4,590,000	5,170,000	5,273,000
Total Revenues	4,652,154	4,590,000	5,170,000	5,273,000
Expenditures				
Commissioners	4,494,097	5,633,293	3,507,047	4,843,854
Total Expenditures	4,494,097	5,633,293	3,507,047	4,843,854
Ending Fund Balance	3,285,149	2,241,855	4,693,953	3,139,146

Fund: ROADS & TRANSPORTATION

Beginning Fund Balance	17,085,413	17,848,315	8,851,783	4,277,014
Revenues				
Taxes	18,214,551	18,596,065	19,340,000	20,090,000
Licenses & Permits	581,806	443,500	464,750	487,063
Intergov't Revenues	6,210,662	5,927,035	6,027,035	5,927,035
Chgs for Goods & Svs	465,093	707,181	710,831	722,120
Misc Revenues	70,773	76,100	76,100	76,100
Other Financing Srcs	2,271,398	1,915,038	857,316	672,116
Total Revenues	27,814,283	27,664,919	27,476,032	27,974,434
Expenditures				
Public Works	25,782,868	36,709,838	31,646,449	30,153,832
Treasurer	-	-	87,700	87,700
Total Expenditures	25,782,868	36,709,838	31,734,149	30,241,532
Ending Fund Balance	19,116,828	8,803,396	4,593,666	2,009,916

Fund: VETERANS

Beginning Fund Balance	117,028	159,301	159,301	159,301
Revenues				
Taxes	305,890	315,960	342,100	362,100
Intergov't Revenues	2,384	2,360	2,360	2,360

Misc Revenues	1,167	1,375	1,375	1,375
Other Financing Srcs	21,658	31,500	31,500	31,500
Total Revenues	331,099	351,195	377,335	397,335
Expenditures				
Public Health	288,827	322,067	319,556	321,070
Total Expenditures	288,827	322,067	319,556	321,070
Ending Fund Balance	159,300	188,429	217,080	235,566

Fund: MEDIC ONE-RESERVE

Beginning Fund Balance	11,527,901	11,929,421	11,929,421	11,929,421
Revenues				
Taxes	100,535	53,000	53,000	53,000
Intergov't Revenues	75,323	50,000	50,000	50,000
Chgs for Goods & Svs	65	30	30	30
Misc Revenues	123,337	304,370	304,370	304,370
Other Financing Srcs	102,261	33,000	33,000	33,000
Total Revenues	401,520	440,400	440,400	440,400
Expenditures				
Emergency Services	-	6,500	4,606,500	2,806,500
Total Expenditures	-	6,500	4,606,500	2,806,500
Ending Fund Balance	11,929,421	12,363,321	7,763,321	9,563,321

Fund: MEDIC ONE

Beginning Fund Balance	5,245,134	3,774,969	3,774,969	3,774,969
Revenues				
Taxes	9,985,700	10,225,757	10,550,000	10,900,000
Intergov't Revenues	10,763	9,320	9,320	9,320
Chgs for Goods & Svs	52,872	24,000	24,000	24,000
Misc Revenues	337	-	-	-
Other Financing Srcs	216	6,500	4,606,500	2,806,500
Total Revenues	10,049,887	10,265,577	15,189,820	13,739,820
Expenditures				
Emergency Services	11,520,052	12,859,936	13,351,476	13,467,897
Total Expenditures	11,520,052	12,859,936	13,351,476	13,467,897
Ending Fund Balance	3,774,969	1,180,610	12,388,344	4,046,892

Fund: STADIUM/CONVENTION/ART CENTER

Beginning Fund Balance	24,326	21,176	30,000	27,000
Revenues				
Taxes	22,786	20,400	28,000	29,000
Misc Revenues	235	25	25	25
Total Revenues	23,020	20,425	28,025	29,025

Fund Balance Report

Expenditures

Commissioners	26,170	19,112	30,280	30,286
Total Expenditures	26,170	19,112	30,280	30,286
Ending Fund Balance	21,176	22,489	27,745	25,739

Fund: NOXIOUS WEED

Beginning Fund Balance	192,851	186,212	154,807	116,515
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Revenues

Intergov't Revenues	79,830	80,889	29,770	370
Chgs for Goods & Svs	84,682	89,205	15,632	15,632
Misc Revenues	427,122	523,429	523,429	523,429
Other Financing Srcs	878	-	-	-
Total Revenues	592,512	693,523	568,831	539,431

Expenditures

Public Works	599,151	772,928	608,245	616,738
Total Expenditures	599,151	772,928	608,245	616,738
Ending Fund Balance	186,212	106,807	115,393	39,208

Fund: TAX REFUNDS

Beginning Fund Balance	-	-	-	-
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Revenues

Taxes	8,956	-	-	-
Misc Revenues	43	-	-	-
Total Revenues	8,999	-	-	-

Expenditures

Treasurer	9,068	-	-	-
Total Expenditures	9,068	-	-	-
Ending Fund Balance	(69)	-	-	-

Fund: CONSERVATION FUTURES

Beginning Fund Balance	5,493,234	5,005,057	2,270,000	2,347,000
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Revenues

Taxes	1,275,667	1,303,818	1,360,500	1,420,500
Intergov't Revenues	9,939	9,500	9,500	9,500
Misc Revenues	37,461	11,600	11,600	11,600
Other Financing Srcs	12,934	10,000	10,000	10,000
Total Revenues	1,336,001	1,334,918	1,391,600	1,451,600

Expenditures

Commissioners	1,824,178	3,650,137	1,286,195	1,287,489
Total Expenditures	1,824,178	3,650,137	1,286,195	1,287,489
Ending Fund Balance	5,005,057	2,689,838	2,375,405	2,511,111

Fund: HOUSING & COMMUNITY RENEWAL

Beginning Fund Balance	981,566	1,259,974	1,259,974	1,259,974
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Revenues

Intergov't Revenues	3,532,154	3,634,785	4,312,819	4,312,819
Chgs for Goods & Svs	1,953,549	1,448,946	1,926,216	1,926,216
Misc Revenues	3,965	25,000	25,000	25,000

Fund Balance Report

Other Financing Srcs	108,607	113,607	113,607	113,607
Total Revenues	5,598,275	5,222,338	6,377,642	6,377,642
Expenditures				
Social Services	5,319,868	5,306,793	6,514,560	6,528,074
Total Expenditures	5,319,868	5,306,793	6,514,560	6,528,074
Ending Fund Balance	1,259,974	1,175,519	1,123,056	1,109,542

Fund: SHERIFF'S SPECIAL PROGRAMS

Beginning Fund Balance	227,826	229,356	229,356	229,356
Revenues				
Intergov't Revenues	60,923	61,789	61,789	61,789
Misc Revenues	1,795	1,600	1,600	1,600
Total Revenues	62,718	63,389	63,389	63,389
Expenditures				
Sheriff-Operations	61,189	103,230	30,131	30,158
Total Expenditures	61,189	103,230	30,131	30,158
Ending Fund Balance	229,355	189,515	262,614	262,587

Fund: PRISONER'S CONCESSIONS

Beginning Fund Balance	37,749	53,377	53,377	53,377
Revenues				
Chgs for Goods & Svs	194,314	182,400	242,400	242,400
Misc Revenues	118,228	84,000	118,000	118,000
Total Revenues	312,542	266,400	360,400	360,400
Expenditures				
Sheriff-Corrections	296,914	218,181	339,522	340,447
Total Expenditures	296,914	218,181	339,522	340,447
Ending Fund Balance	53,377	101,596	74,255	73,330

Fund: PH & SS-TECHNOLOGY

Beginning Fund Balance	110,601	136,481	136,481	136,481
Revenues				
Misc Revenues	877	1,000	1,000	1,000
Other Financing Srcs	31,800	31,800	31,800	31,800
Total Revenues	32,677	32,800	32,800	32,800
Expenditures				
Public Health	6,797	31,913	31,769	31,781
Total Expenditures	6,797	31,913	31,769	31,781
Ending Fund Balance	136,481	137,368	137,512	137,500

Fund: PUBLIC HEALTH & SOCIAL SERVICES

Beginning Fund Balance	28,497,913	1,945,838	1,155,506	1,155,506
Revenues				
Taxes	850,504	576,116	653,454	733,454
Licenses & Permits	689,635	651,464	674,490	674,847
Intergov't Revenues	9,378,190	8,871,622	8,823,288	8,825,773
Chgs for Goods & Svs	35,998,537	14,879,522	15,486,974	16,249,280

Fund Balance Report

Misc Revenues	830,310	641,442	641,442	641,442
Other Financing Srcs	2,759,638	1,885,791	1,412,778	1,417,514
Total Revenues	50,506,815	27,505,957	27,692,426	28,542,310
Expenditures				
Public Health	7,993,358	9,656,818	10,011,655	10,868,782
Social Services	34,442,274	16,926,501	9,377,703	9,433,978
Total Expenditures	42,435,632	26,583,319	19,389,358	20,302,760
Ending Fund Balance	36,569,096	2,868,476	9,458,574	9,395,056

Fund: COMMUNICATIONS

Beginning Fund Balance	-	-	-	-
Revenues				
Taxes	7,296,452	7,770,751	7,770,751	7,770,751
Misc Revenues	1,283	900	900	900
Total Revenues	7,297,734	7,771,651	7,771,651	7,771,651
Expenditures				
Communications	7,475,670	7,771,651	7,771,651	7,771,651
Total Expenditures	7,475,670	7,771,651	7,771,651	7,771,651
Ending Fund Balance	(177,936)	-	-	-

Fund: TRANSPORTATION BENEFIT DISTRICT

Beginning Fund Balance	-	-	-	850,000
Revenues				
Taxes	-	-	900,000	1,800,000
Total Revenues	-	-	900,000	1,800,000
Expenditures				
Public Works	-	-	50,000	50,000
Total Expenditures	-	-	50,000	50,000
Ending Fund Balance	-	-	850,000	2,600,000

Fund: ELECTION STABILIZATION RESERVE

Beginning Fund Balance	-	-	15,000	185,000
Revenues				
Other Financing Srcs	-	15,000	200,000	100,000
Total Revenues	-	15,000	200,000	100,000
Ending Fund Balance	-	15,000	215,000	285,000

Fund: PEG - PUBLIC EDUCATIONAL & GOVERNMENTAL

Beginning Fund Balance	-	-	506,000	150,000
Revenues				
Licenses & Permits	-	-	115,000	115,000
Total Revenues	-	-	115,000	115,000
Expenditures				
Commissioners	-	-	485,000	60,000
Total Expenditures	-	-	485,000	60,000
Ending Fund Balance	-	-	136,000	205,000

Fund: LONG LAKE-LMD

Beginning Fund Balance	202,785	184,909	175,962	100,884
Revenues				
Chgs for Goods & Svs	4,340	4,340	5,575	5,575
Fines & Penalties	534	150	150	150
Misc Revenues	166,241	169,400	169,698	169,698
Other Financing Srcs	233	-	-	-
Total Revenues	171,348	173,890	175,423	175,423
Expenditures				
Public Works	189,224	305,105	250,715	275,118
Total Expenditures	189,224	305,105	250,715	275,118
Ending Fund Balance	184,909	53,694	100,670	1,189

Fund: LAKE LAWRENCE-LMD

Beginning Fund Balance	67,306	48,838	32,251	20,767
Revenues				
Fines & Penalties	212	300	300	300
Misc Revenues	92,010	91,650	98,715	100,681
Other Financing Srcs	78	-	-	-
Total Revenues	92,301	91,950	99,015	100,981
Expenditures				
Public Works	110,769	108,537	110,598	112,362
Total Expenditures	110,769	108,537	110,598	112,362
Ending Fund Balance	48,838	32,251	20,668	9,386

Fund: BASIN PLANNING & ENHANCEMENTS

Beginning Fund Balance	29,773	30,863	30,863	30,863
Revenues				
Intergov't Revenues	8,389	1,427,140	1,427,140	-
Misc Revenues	207	-	-	-
Total Revenues	8,596	1,427,140	1,427,140	-
Expenditures				
Resource Stewardship	7,506	1,436,140	1,427,140	-
Total Expenditures	7,506	1,436,140	1,427,140	-
Ending Fund Balance	30,863	21,863	30,863	30,863

Fund: ANTI-PROFITEERING

Beginning Fund Balance	22,027	21,985	21,985	21,985
Revenues				
Fines & Penalties	7	100	100	100
Misc Revenues	158	200	200	200
Total Revenues	166	300	300	300
Expenditures				
Prosecuting Attorney	208	20,240	20,256	20,261
Total Expenditures	208	20,240	20,256	20,261

Fund Balance Report

Ending Fund Balance	21,985	2,045	2,029	2,024
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Fund: LFO COLLECTION FUND

Beginning Fund Balance	295,733	29,738	29,738	29,738
Revenues				
Intergov't Revenues	219,226	-	185,000	185,000
Fines & Penalties	1,881	380,000	195,000	195,000
Misc Revenues	1,291	1,000	500	500
Total Revenues	222,399	381,000	380,500	380,500
Expenditures				
Clerk	486,513	402,155	307,637	313,634
Total Expenditures	486,513	402,155	307,637	313,634
Ending Fund Balance	31,619	8,583	102,601	96,604

Fund: TOURISM PROMOTION AREA

Beginning Fund Balance	16,715	-	-	-
Revenues				
Chgs for Goods & Svs	742,226	977,186	977,186	977,186
Misc Revenues	205	-	-	-
Total Revenues	742,431	977,186	977,186	977,186
Expenditures				
Commissioners	759,146	977,186	977,186	977,186
Total Expenditures	759,146	977,186	977,186	977,186
Ending Fund Balance		-	-	-

Fund: HISTORIC PRESERVATION

Beginning Fund Balance	217,491	10,100	10,100	10,100
Revenues				
Chgs for Goods & Svs	58,641	60,000	60,000	60,000
Misc Revenues	179	-	-	-
Total Revenues	58,820	60,000	60,000	60,000
Expenditures				
Commissioners	48,720	53,000	57,817	53,833
Total Expenditures	48,720	53,000	57,817	53,833
Ending Fund Balance	227,591	17,100	12,283	16,267

Fund: GO BONDS 2004

Beginning Fund Balance	1	232	232	232
Revenues				
Misc Revenues	1	-	-	-
Other Financing Srcs	822,688	-	-	-
Total Revenues	822,689	-	-	-
Expenditures				
Treasurer	822,457	-	-	-
Total Expenditures	822,457	-	-	-
Ending Fund Balance	233	232	232	232

Fund: GO BONDS 2005

Beginning Fund Balance	5	13	13	13
Revenues				
Misc Revenues	14	-	-	-
Other Financing Srcs	2,218,579	-	-	-
Total Revenues	2,218,592	-	-	-
Expenditures				
Treasurer	2,218,585	-	-	-
Total Expenditures	2,218,585	-	-	-
Ending Fund Balance	13	13	-	-

Fund: GO BONDS 2007

Beginning Fund Balance	1	67	67	67
Revenues				
Misc Revenues	1	-	-	-
Other Financing Srcs	366,362	362,518	244,900	362,518
Total Revenues	366,362	362,518	244,900	362,518
Expenditures				
Treasurer	366,296	362,580	244,900	500
Total Expenditures	366,296	362,580	244,900	500
Ending Fund Balance	67	5	67	362,085

Fund: GO BONDS 2009

Beginning Fund Balance	455,000	230,179	230,179	230,179
Revenues				
Misc Revenues	13,681	13,650	13,650	13,650
Other Financing Srcs	2,823,044	2,922,144	1,570,825	3,026,219
Total Revenues	2,836,725	2,935,794	1,584,475	3,039,869
Expenditures				
Treasurer	3,061,546	3,159,700	1,570,825	1,674,900
Total Expenditures	3,061,546	3,159,700	1,570,825	1,674,900
Ending Fund Balance	230,179	6,273	243,829	1,595,148

Fund: GO BONDS 2010

Beginning Fund Balance	310,063	210,044	105,000	210,044
Revenues				
Intergov't Revenues	245,736	240,800	236,050	229,220
Misc Revenues	17,420	17,330	17,330	17,330
Other Financing Srcs	1,793,560	2,039,706	2,033,756	2,032,610
Total Revenues	2,056,716	2,297,836	2,287,136	2,279,160
Expenditures				
Treasurer	2,156,734	2,196,100	2,186,750	2,071,900
Total Expenditures	2,156,734	2,196,100	2,186,750	2,071,900
Ending Fund Balance	210,044	311,780	205,386	417,304

Fund: 2010C DEBT SINKING FUND

Beginning Fund Balance	398,521	501,402	501,402	501,402
Revenues				
Misc Revenues	2,881	-	-	-
Other Financing Srcs	100,000	100,000	100,000	100,000
Total Revenues	102,881	100,000	100,000	100,000
Ending Fund Balance	501,402	601,402	601,402	601,402

Fund: GO BONDS 2015

Beginning Fund Balance	-	6,235	6,235	6,235
Revenues				
Misc Revenues	6,235	-	-	-
Other Financing Srcs	-	2,905,980	2,933,069	911,390
Total Revenues	6,235	2,905,980	2,933,069	911,390
Expenditures				
Treasurer	-	2,905,980	2,933,180	818,080
Total Expenditures	-	2,905,980	2,933,180	818,080
Ending Fund Balance	6,235	6,235	6,124	99,545

Fund: RID #2

Beginning Fund Balance	29,727	32,092	18,000	-
Revenues				
Fines & Penalties	149	-	-	-
Misc Revenues	29,830	12,490	9,740	7,600
Total Revenues	29,979	12,490	9,740	7,600
Expenditures				
Clerk	27,614	26,940	-	-
Treasurer	-	-	27,500	-
Total Expenditures	27,614	26,940	27,500	-
Ending Fund Balance	32,092	17,642	240	7,600

Fund: GO BONDS 2016

Beginning Fund Balance	-	-	-	-
Revenues				
Other Financing Srcs	-	-	1,297,800	1,507,800
Total Revenues	-	-	1,297,800	1,507,800
Expenditures				
Treasurer	-	-	1,297,800	1,507,800
Total Expenditures	-	-	1,297,800	1,507,800
Ending Fund Balance	-	-	-	-

Fund: 2017 INTERGOVERNMENTAL DEBT

Beginning Fund Balance	-	-	-	-
Revenues				

Fund Balance Report

Other Financing Srcs	-	-	1,000,000	1,000,000
Total Revenues	-	-	1,000,000	1,000,000
Expenditures				
Non Departmental	-	-	690,000	680,000
Treasurer	-	-	310,000	320,000
Total Expenditures	-	-	1,000,000	1,000,000
Ending Fund Balance	-	-	-	-

Fund: ROADS CONSTRUCTION IN PROGRESS

Beginning Fund Balance	1,983,049	2,550,586	2,512,833	1,752,180
Revenues				
Intergov't Revenues	853,718	4,404,871	4,551,802	4,294,600
Chgs for Goods & Svs	251,803	19,494	173,480	389,310
Misc Revenues	16,041	5,000	5,000	5,000
Other Financing Srcs	1,094,596	2,350,000	3,850,000	3,800,000
Total Revenues	2,216,158	6,779,365	8,580,282	8,488,910
Expenditures				
Public Works	1,648,621	6,817,118	9,381,599	9,495,513
Total Expenditures	1,648,621	6,817,118	9,381,599	9,495,513
Ending Fund Balance	2,550,586	2,512,833	1,711,516	745,577

Fund: JAIL CAPITAL PROJECTS

Beginning Fund Balance	-	-	-	12,603,089
Revenues				
Other Financing Srcs	28,687	1,983	13,000,000	-
Total Revenues	28,687	1,983	13,000,000	-
Expenditures				
Commissioners	28,687	1,983	-	-
Non Departmental	-	-	396,911	12,603,089
Total Expenditures	28,687	1,983	396,911	12,603,089
Ending Fund Balance	-	-	12,603,089	-

Fund: REAL ESTATE EXCISE TAX

Beginning Fund Balance	9,641,978	10,772,640	11,510,000	11,536,000
Revenues				
Taxes	3,381,013	2,992,000	3,864,000	3,930,000
Misc Revenues	77,734	9,683	9,683	9,683
Other Financing Srcs	75,755	-	-	-
Total Revenues	3,534,503	3,001,683	3,873,683	3,939,683
Expenditures				
Commissioners	2,403,841	2,626,100	5,801,100	6,851,100
Public Works	-	875,000	875,000	-
Total Expenditures	2,403,841	3,501,100	6,676,100	6,851,100
Ending Fund Balance	10,772,639	10,273,223	8,707,583	8,624,583

Fund: 2010 DEBT HOLDING

Beginning Fund Balance	322,296	20,347	20,347	-
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Fund Balance Report

Revenues

Misc Revenues	2,355	-	-	-
Total Revenues	2,355	-	-	-
Expenditures				
Commissioners	304,304	-	20,347	-
Total Expenditures	304,304	-	20,347	-
Ending Fund Balance	20,347	20,347	-	-

Fund: TRANSPORTATION IMPACT FEES

Beginning Fund Balance	1,109,608	2,221,638	2,671,638	2,821,638
Revenues				
Chgs for Goods & Svs	1,100,826	500,000	500,000	500,000
Misc Revenues	11,204	-	-	-
Total Revenues	1,112,030	500,000	500,000	500,000
Expenditures				
Public Works	-	50,000	350,000	600,000
Total Expenditures	-	50,000	350,000	600,000
Ending Fund Balance	2,221,638	2,671,638	2,821,638	2,721,638

Fund: PARKS IMPACT FEES

Beginning Fund Balance	398,386	732,098	732,098	862,098
Revenues				
Chgs for Goods & Svs	329,703	250,000	250,000	250,000
Misc Revenues	4,009	-	-	-
Total Revenues	333,712	250,000	250,000	250,000
Expenditures				
Public Works	-	250,000	120,000	-
Total Expenditures	-	250,000	120,000	-
Ending Fund Balance	732,098	732,098	862,098	1,112,098

Fund: SOLID WASTE

Beginning Fund Balance	15,957,206	18,153,093	18,874,471	15,412,544
Revenues				
Intergov't Revenues	186,220	187,200	130,000	-
Chgs for Goods & Svs	21,837,043	20,649,836	21,377,208	21,881,134
Misc Revenues	31,864	35,142	41,782	41,782
Prop Trust Gain/Loss	3,704	-	-	-
Non Revenues	(1,930,903)	-	-	-
Other Financing Srcs	101,944	2,471,250	1,021,637	2,972,123
Total Revenues	20,229,873	23,343,428	22,570,627	24,895,039
Expenditures				
Public Works	20,774,346	23,391,788	26,200,708	29,153,298
Total Expenditures	20,774,346	23,391,788	26,200,708	29,153,298

Fund Balance Report

Ending Fund Balance	15,412,733	18,104,733	15,244,390	11,154,285
<u>Fund: SOLID WASTE RESERVE FOR CLOSE</u>				
Beginning Fund Balance	22,339,724	22,648,545	17,265,316	9,374,898
Revenues				
Non Revenues	(250,268)	-	-	-
Other Financing Srcs	1,020,388	1,200,000	240,000	240,000
Total Revenues	770,120	1,200,000	240,000	240,000
Expenditures				
Public Works	222,397	6,539,298	8,134,177	1,592,396
Total Expenditures	222,397	6,539,298	8,134,177	1,592,396
Ending Fund Balance	22,887,447	17,309,247	9,371,139	8,022,502

Fund: SOLID WASTE RESERVES

Beginning Fund Balance	-	-	-	5,863,293
Revenues				
Other Financing Srcs	-	-	6,856,130	1,020,900
Total Revenues	-	-	6,856,130	1,020,900
Expenditures				
Public Works	-	-	992,837	2,972,123
Total Expenditures	-	-	992,837	2,972,123
Ending Fund Balance	-	-	5,863,293	3,912,070

Fund: STORM & SURFACE WATER UTILITY

Beginning Fund Balance	3,899,000	4,860,077	4,901,775	4,901,775
Revenues				
Intergov't Revenues	6,938	-	-	-
Chgs for Goods & Svs	(34,057)	101,000	101,000	101,000
Misc Revenues	6,014,860	6,397,077	6,397,077	6,397,077
Non Revenues	(1,587,434)	-	-	-
Other Financing Srcs	7,372	-	-	-
Total Revenues	4,407,680	6,498,077	6,498,077	6,498,077
Expenditures				
Resource Stewardship	5,531,807	7,114,491	7,265,219	7,461,238
Total Expenditures	5,531,807	7,114,491	7,265,219	7,461,238
Ending Fund Balance	2,774,873	4,243,663	4,134,633	3,938,614

Fund: STORM & SURFACE WATER CAPITAL

Beginning Fund Balance	2,094,033	3,037,805	3,037,805	3,037,805
Revenues				

Fund Balance Report

Intergov't Revenues	28,231	-	-	-
Misc Revenues	17,681	10,000	10,000	10,000
Non Revenues	-	-	-	-
Other Financing Srcs	991,400	1,463,200	1,479,600	1,647,300
Total Revenues	1,000,636	1,473,200	1,489,600	1,657,300
Expenditures				
Resource Stewardship	37,321	1,858,469	1,607,194	2,255,214
Total Expenditures	37,321	1,858,469	1,607,194	2,255,214
Ending Fund Balance	3,057,348	2,652,536	2,920,211	2,439,891

Fund: LAND USE & PERMITTING

Beginning Fund Balance	1,383,433	1,906,910	1,926,119	1,926,119
Revenues				
Licenses & Permits	1,519,588	1,334,000	1,334,000	1,334,000
Intergov't Revenues	-	21,280	-	-
Chgs for Goods & Svcs	1,881,984	1,547,600	1,547,600	1,547,600
Misc Revenues	21,102	4,200	4,200	4,200
Non Revenues	(1,901,362)	-	-	-
Other Financing Srcs	846,477	385,226	471,054	474,092
Total Revenues	2,367,790	3,292,306	3,356,854	3,359,892
Expenditures				
Resource Stewardship	3,830,690	3,869,140	4,312,572	4,464,143
Total Expenditures	3,830,690	3,869,140	4,312,572	4,464,143
Ending Fund Balance	(79,468)	1,330,076	970,401	821,868

Fund: BOSTON HARBOR WATER/SEWER

Beginning Fund Balance	292,318	242,968	223,931	153,793
Revenues				
Chgs for Goods & Svcs	372,448	377,117	419,235	461,090
Misc Revenues	6,363	3,500	3,500	3,500
Prop Trust Gain/Loss	-	-	-	-
Non Revenues	(143,271)	-	-	-
Other Financing Srcs	59	-	-	-
Total Revenues	235,599	380,617	422,735	464,590
Expenditures				
Public Works	516,408	399,654	494,359	509,331
Total Expenditures	516,408	399,654	494,359	509,331
Ending Fund Balance	11,509	223,931	152,307	109,052

Fund: BOSTON HARBOR RESERVE

Beginning Fund Balance	305,836	377,612	333,233	165,608
Revenues				
Chgs for Goods & Svcs	1,056	-	-	-
Misc Revenues	2,391	2,000	2,400	2,400

Fund Balance Report

Prop Trust Gain/Loss	38,917	-	-	-
Non Revenues	11,700	-	-	-
Other Financing Srcs	20,000	20,000	80,000	80,000
Total Revenues	74,065	22,000	82,400	82,400
Expenditures				
Public Works	3,388	156,379	250,034	40,914
Total Expenditures	3,388	156,379	250,034	40,914
Ending Fund Balance	376,513	243,233	165,599	207,094

Fund: TAMOSHAN/BEVERLY BCH SEWER

Beginning Fund Balance	120,405	136,057	137,403	136,486
Revenues				
Chgs for Goods & Svs	158,281	161,123	169,179	177,633
Misc Revenues	1,776	1,100	1,300	1,300
Non Revenues	(54,620)	-	-	-
Other Financing Srcs	(83)	-	-	-
Total Revenues	105,353	162,223	170,479	178,933
Expenditures				
Public Works	230,379	160,877	171,713	172,972
Total Expenditures	230,379	160,877	171,713	172,972
Ending Fund Balance	(4,620)	137,403	136,169	142,447

Fund: GRAND MOUND SEWER

Beginning Fund Balance	891,356	682,736	503,392	295,369
Revenues				
Chgs for Goods & Svs	800,418	819,582	837,598	919,315
Misc Revenues	13,857	6,000	6,500	6,500
Prop Trust Gain/Loss	1,711	24,000	45,000	236,250
Non Revenues	(246,926)	-	-	-
Other Financing Srcs	2,127	-	-	-
Total Revenues	571,186	849,582	889,098	1,162,065
Expenditures				
Public Works	1,402,281	1,028,926	1,098,830	1,264,113
Total Expenditures	1,402,281	1,028,926	1,098,830	1,264,113
Ending Fund Balance	60,260	503,392	293,660	193,321

Fund: GRAND MOUND WATER

Beginning Fund Balance	1,017,688	911,787	555,645	322,183
Revenues				
Chgs for Goods & Svs	543,744	555,863	563,358	591,526
Misc Revenues	17,946	8,000	9,000	9,000
Prop Trust Gain/Loss	5,394	20,890	35,982	188,906
Non Revenues	(86,231)	-	-	-

Fund Balance Report

Other Financing Srcs	62	-	-	-
Total Revenues	480,916	584,753	608,340	789,432
Expenditures				
Public Works	810,925	935,730	836,690	898,240
Treasurer	930	900	800	700
Total Expenditures	811,855	936,630	837,490	898,940
Ending Fund Balance	686,749	559,910	326,495	212,675

Fund: OLYMPIC VIEW DEBT SERVICE

Beginning Fund Balance	500	1,500	20	-
Revenues				
Fines & Penalties	28	-	-	-
Misc Revenues	100	80	20	-
Other Financing Srcs	2,000	1,000	-	-
Total Revenues	2,128	1,080	20	-
Expenditures				
Treasurer	251	200	-	-
Total Expenditures	251	200	-	-
Ending Fund Balance	2,377	2,380	40	-

Fund: TAMOSHAN WATER/SEWER COLLECTN

Beginning Fund Balance	171,129	190,899	145,517	84,687
Revenues				
Intergov't Revenues	10,922	25,000	-	-
Chgs for Goods & Svs	94,883	95,579	100,481	105,582
Misc Revenues	2,721	1,300	1,500	1,500
Non Revenues	(27,180)	-	-	-
Other Financing Srcs	(169)	-	-	-
Total Revenues	81,178	121,879	101,981	107,082
Expenditures				
Public Works	108,861	167,261	162,987	158,827
Total Expenditures	108,861	167,261	162,987	158,827
Ending Fund Balance	143,446	145,517	84,511	32,942

Fund: OLYMPIC VIEW SEWER

Beginning Fund Balance	66,972	69,314	40,433	8,288
Revenues				
Chgs for Goods & Svs	28,410	29,995	31,495	33,070
Misc Revenues	478	434	500	500
Non Revenues	(9,144)	-	-	-
Other Financing Srcs	(219)	-	-	-
Total Revenues	19,526	30,429	31,995	33,570

Fund Balance Report

Expenditures

Public Works	33,661	59,310	64,261	37,889
Total Expenditures	33,661	59,310	64,261	37,889
Ending Fund Balance	52,837	40,433	8,167	3,969

Fund: TAMOSHAN RESERVE

Beginning Fund Balance	23,027	42,522	62,255	89,427
Revenues				
Misc Revenues	241	150	150	150
Other Financing Srcs	20,000	20,000	30,000	30,000
Total Revenues	20,241	20,150	30,150	30,150
Expenditures				
Public Works	2,239	417	2,978	10,739
Total Expenditures	2,239	417	2,978	10,739
Ending Fund Balance	41,028	62,255	89,427	108,838

Fund: GRAND MOUND WASTEWATER CAP RES

Beginning Fund Balance	327,895	323,672	304,750	104,433
Revenues				
Misc Revenues	2,319	2,000	2,400	2,400
Prop Trust Gain/Loss	(4,346)	-	-	-
Non Revenues	(1,985)	-	-	-
Other Financing Srcs	1,668	-	-	-
Total Revenues	(2,344)	2,000	2,400	2,400
Expenditures				
Public Works	5,404	70,922	202,763	78,102
Total Expenditures	5,404	70,922	202,763	78,102
Ending Fund Balance	320,147	254,750	104,387	28,731

Fund: GRAND MOUND WATER CAPITAL RES

Beginning Fund Balance	164,056	162,132	277,890	203,479
Revenues				
Misc Revenues	1,144	1,000	1,000	1,000
Prop Trust Gain/Loss	(2,793)	-	-	-
Non Revenues	(463)	-	-	-
Other Financing Srcs	15,076	200,000	300,000	1,350,000
Total Revenues	12,964	201,000	301,000	1,351,000
Expenditures				
Public Works	246	260,242	375,478	1,359,091
Total Expenditures	246	260,242	375,478	1,359,091

Fund Balance Report

Ending Fund Balance	176,774	102,890	203,412	195,388
<u>Fund: TAMOSHAN/BEVERLY BCH DEBT SVS</u>				
Beginning Fund Balance	118,200	95,881	95,881	95,881
Revenues				
Fines & Penalties	728	-	-	-
Misc Revenues	945	700	-	-
Total Revenues	1,673	700	-	-
Ending Fund Balance	119,873	96,581	95,881	95,881
<u>Fund: GRAND MOUND DEBT SERVICE</u>				
Beginning Fund Balance	200,000	200,000	200,000	200,000
Revenues				
Fines & Penalties	192	1,000	400	400
Misc Revenues	32,586	32,390	23,775	16,500
Prop Trust Gain/Loss	(4)	-	-	-
Other Financing Srcs	716,900	888,878	951,926	1,141,566
Total Revenues	749,673	922,268	976,101	1,158,466
Expenditures				
Public Works	-	-	-	4,400
Treasurer	218,764	167,340	135,560	99,750
Total Expenditures	218,764	167,340	135,560	104,150
Ending Fund Balance	730,909	954,928	1,040,541	1,254,316
<u>Fund: COMMUNITY LOAN REPAYMENT #1</u>				
Beginning Fund Balance	383,597	358,099	358,099	358,099
Revenues				
Misc Revenues	9,887	14,100	14,100	14,100
Non Revenues	(11,429)	-	-	-
Other Financing Srcs	-	171,000	171,000	171,000
Total Revenues	(1,542)	185,100	185,100	185,100
Expenditures				
Public Health	15,768	164,707	150,607	150,634
Treasurer	-	-	18,750	14,300
Total Expenditures	15,768	164,707	169,357	164,934
Ending Fund Balance	366,287	378,492	373,842	378,265
<u>Fund: UNEMPLOYMENT COMPENSATION</u>				
Beginning Fund Balance	3,787,967	4,272,134	4,668,821	4,579,100
Revenues				
Chgs for Goods & Svs	625,744	350,128	181,500	181,500
Misc Revenues	28,099	18,000	16,000	16,000
Total Revenues	653,843	368,128	197,500	197,500
Expenditures				
Human Resources	172,580	359,604	287,258	288,452
Total Expenditures	172,580	359,604	287,258	288,452
Ending Fund Balance	4,269,229	4,280,658	4,579,063	4,488,148

Fund: INSURANCE RISK

Beginning Fund Balance	5,045,575	5,330,606	5,330,606	5,330,606
Revenues				
Chgs for Goods & Svs	1,750,997	1,778,012	1,760,149	1,792,652
Non Revenues	(263,197)	-	-	-
Other Financing Srcs	19,294	-	-	-
Total Revenues	1,507,094	1,778,012	1,760,149	1,792,652
Expenditures				
Human Resources	1,641,573	2,073,846	2,138,098	2,172,040
Total Expenditures	1,641,573	2,073,846	2,138,098	2,172,040
Ending Fund Balance	4,911,097	5,034,772	4,952,657	4,951,218

Fund: BENEFITS ADMINISTRATION

Beginning Fund Balance	753,608	559,898	492,870	492,870
Revenues				
Chgs for Goods & Svs	-	228,384	308,625	315,183
Misc Revenues	233,092	31,000	31,000	31,000
Non Revenues	(163,369)	-	-	-
Total Revenues	69,723	259,384	339,625	346,183
Expenditures				
Human Resources	380,358	326,412	335,539	342,198
Total Expenditures	380,358	326,412	335,539	342,198
Ending Fund Balance	442,973	492,870	496,956	496,855

Fund: CENTRAL SERVICES/FACILITIES

Beginning Fund Balance	3,642,517	3,817,906	3,818,309	3,818,309
Revenues				
Chgs for Goods & Svs	12,538,034	12,137,431	13,534,639	14,066,069
Misc Revenues	11,030	1,200	1,200	1,200
Prop Trust Gain/Loss	162,850	-	-	-
Non Revenues	(4,307,868)	-	-	-
Other Financing Srcs	142,064	415,228	440,990	427,137
Total Revenues	8,546,110	12,553,859	13,976,829	14,494,406
Expenditures				
Central Services	12,509,093	13,642,254	14,231,357	14,402,706
Total Expenditures	12,509,093	13,642,254	14,231,357	14,402,706
Ending Fund Balance	(320,467)	2,729,511	3,563,781	3,910,009

Fund: CENTRAL SERVICES RESERVE

Beginning Fund Balance	5,694,142	6,952,754	6,952,754	6,952,754
Revenues				
Chgs for Goods & Svs	2,058,087	1,176,331	2,453,754	2,383,856
Misc Revenues	133,160	93,161	93,161	93,161
Prop Trust Gain/Loss	40,397	-	39,949	39,980
Other Financing Srcs	310,207	942,000	1,161,347	616,000
Total Revenues	2,541,850	2,211,492	3,748,211	3,132,997
Expenditures				

Fund Balance Report

Central Services	2,617,685	4,079,317	7,064,995	3,922,437
Total Expenditures	2,617,685	4,079,317	7,064,995	3,922,437
Ending Fund Balance	5,618,307	5,084,929	3,635,970	6,163,314

Fund: CENTRAL SVS/FAC ENGINEERING

Beginning Fund Balance	70,234	54,601	54,601	54,601
Revenues				
Chgs for Goods & Svs	217,768	290,986	439,911	586,783
Misc Revenues	73	300	300	300
Non Revenues	(152,219)	-	-	-
Total Revenues	65,622	291,286	440,211	587,083
Expenditures				
Central Services	250,745	290,724	436,425	581,006
Total Expenditures	250,745	290,724	436,425	581,006
Ending Fund Balance	(114,889)	55,163	58,387	60,678

Fund: LARGE SYSTEM REPLACEMENT RESRV

Beginning Fund Balance	-	-	-	-
Revenues				
Chgs for Goods & Svs	-	-	645,231	645,231
Prop Trust Gain/Loss	-	-	6,554	6,554
Other Financing Srcs	-	100,000	-	-
Total Revenues	-	100,000	651,785	651,785
Expenditures				
Central Services	-	-	367,903	247,061
Total Expenditures	-	-	367,903	247,061
Ending Fund Balance	-	100,000	283,882	404,724

Fund: ER&R-MAINTENANCE

Beginning Fund Balance	1,552,653	1,521,515	1,521,515	1,521,515
Revenues				
Intergov't Revenues	16,909	33,000	32,300	31,250
Chgs for Goods & Svs	3,730,664	4,121,451	3,922,171	4,002,962
Fines & Penalties	50	-	-	-
Misc Revenues	5,765	11,500	13,050	13,050
Non Revenues	(869,746)	-	-	-
Other Financing Srcs	2,368	88,200	-	-
Total Revenues	2,886,009	4,254,151	3,967,521	4,047,262
Expenditures				
Central Services	3,682,184	5,074,671	5,222,449	5,129,424
Treasurer	78,568	93,400	90,600	87,400
Total Expenditures	3,760,752	5,168,071	5,313,049	5,216,824

Fund Balance Report

Ending Fund Balance	677,910	607,595	175,987	351,953
<u>Fund: ER&R-REPLACEMENT</u>				
Beginning Fund Balance	14,600,677	14,287,296	14,287,296	14,287,296
Revenues				
Chgs for Goods & Svs	3,242,963	3,781,184	4,457,599	4,457,599
Misc Revenues	9,371	-	-	-
Prop Trust Gain/Loss	7,500	-	-	-
Non Revenues	26,515	-	-	-
Other Financing Sracs	786,700	262,000	852,000	632,000
Total Revenues	4,073,050	4,043,184	5,309,599	5,089,599
Expenditures				
Central Services	2,542,628	6,510,500	5,804,000	4,533,000
Total Expenditures	2,542,628	6,510,500	5,804,000	4,533,000
Ending Fund Balance	16,131,099	11,819,980	13,792,895	14,843,895

This glossary is intended to help readers understand many of the terms used in this budget document. It is organized in alphabetical order and may show common abbreviations along with the full terms.

Adopted Budget: The appropriations as originally adopted by the Board of County Commissioners by ordinance in the preceding December.

Appropriation: The expenditure authority granted to an office or department in a budget ordinance adopted by the Board of County Commissioners. No office or department of the county may spend more than the amount authorized in its expenditure appropriation.

Assessed Value (AV): The value of a piece of property as determined by the County Assessor's Office for the purpose of determining the annual property tax. Sometimes assessed value is referred to as "AV," particularly when it refers to the aggregated assessed value in the county.

Auditor's Filings and Recordings Fees: These are fees charged for documents recorded by the County Auditor's Office, including real estate transactions, marriage and divorce records, and survey maps. The fees are established by state statute and the revenues are distributed between the state and the county and are accounted for in the General Fund.

Bond Fund: When bonds are sold, proceeds are accounted for in a bond fund established for and dedicated to the specific bond issuance.

Budget: The budget is a plan of revenue and expenditures, a document that shows how the county expects to manage its finances during the coming fiscal year. State statute requires that county budgets be balanced. That means that Thurston County may not budget more expenditures than it expects to have available as a result of anticipated revenues combined with fund balances. When the budget is adopted, the appropriations included in the budget are legally binding on each office, department and fund.

Budget Development Process: The County prepares its budget in accordance with state law (RCW 36.40). Each September, county elected officials and department heads submit proposed operating budgets and revenue estimates for the upcoming new fiscal year. The preliminary budget is presented by the County Manager and Assistant County Manager, with assistance from county fiscal staff. The Board of County Commissioners reviews budget materials, proposals, estimates and forecasts. Public hearings are conducted at the courthouse to obtain citizens' comments on the preliminary budget. The new annual budget is adopted prior to December 31.

Budget Development Schedule: Thurston County's annual budget is developed in accordance with Washington State laws and regulations. The preliminary budget is presented each November preceding the commencement of the new fiscal year. A public hearing is held in December of each year. The Board of County Commissioners adopts the budget for the following calendar year prior to the end of December.

Budget Period: Thurston County's fiscal year is January 1 through December 31 of each year.

Cable Franchise Fees: Pursuant to the Cable Communications Policy Act of 1984, this fee was established to levy franchise fees on cable TV operators. Fees collected are accounted for in the General Fund.

Capital Facilities Plan (CFP): A capital facilities plan, sometimes called “CFP,” is the plan mandated by the State Growth Management Act (RCW 36.70A.020) explaining how the county will provide the requisite public services and facilities adequate to serve new development anticipated over the course of a 20-year planning horizon. It is a chapter in the county’s Comprehensive Plan. The public facilities include roadways, street lighting, sidewalks, traffic signals, domestic water systems, storm and sanitary sewer systems, parks and recreational facilities, and schools. Public services include fire protection, law enforcement, public health, education, recreation, environmental protection, and other government services. The CFP is intended to provide a general assessment of major public services which impact land-use issues, rather than a detailed analysis of every service provided by government. It includes facilities and services provided by other governments as well as by the county. The CFP provides a general summary of how and when these basic services will be provided to support future growth as envisioned by the Comprehensive Plan and in what manner they will be funded.

Capital Improvement Project/Plan (CIP): A capital improvement project is a project that adds to the county’s infrastructure. Examples of capital improvement projects include the construction of roads, curbs, gutters, sidewalks or buildings. Because it is typical for a capital improvement project to require multiple years and considerable expense for the phases of planning, design, property acquisition and construction, capital improvement projects are described and financing for them is managed through a capital improvement plan. The abbreviation “CIP” is sometimes used for either the project or the plan. The county’s CIP is a sub-set of the county’s Capital Facilities Plan (CFP), which may include projects planned by other governmental entities, unfunded but desired projects and a longer span of planning time (up to 20 years).

Conservation Futures: The Conservation Futures property tax levy finances the acquisition of open space and park land. The tax rate may not exceed \$.625 per \$1,000 of assessed value. The Conservation Futures Fund accounts for this tax revenue and associated expenditures.

Consumer Price Index (CPI): A measure of the change in prices paid over time for a fixed market basket of goods and services. The Bureau of Labor Statistics (BLS) updates the CPI monthly, surveying over 60,000 goods in 85 urban areas. The BLS also produces a bimonthly Seattle-Tacoma-Bremerton CPI.

Court Appointed Special Advocate (CASA): Trained volunteer Guardians ad Litem appointed for children in dependency and termination (child welfare) cases.

Disposal Charges: These are fees charged for disposal of refuse at the Thurston County Waste and Recovery Center. They are accounted for in the Solid Waste Maintenance & Operations Fund.

Election Services: Elections are conducted by the County Auditor's Office and include all primary, general, and special elections for federal, state, and local candidates and issues in Thurston County. Reimbursements from other governments for their pro-rata share of election costs are accounted for in the General Fund.

Electronic Home Monitoring and Work Release Fees: Fees charged to individuals in court-ordered electronic monitoring or work release programs as part of their criminal sentence(s) are accounted for in the General Fund.

Enterprise Fund: An enterprise fund is a fund established to account for operations that are financed and operated in such a way that the cost of providing goods or services to the general public on a continuing basis is financed or recovered primarily through user charges. An example of an enterprise fund is the Solid Waste Fund, which receives no General Fund contributions and is financed primarily from disposal fees.

Equipment Replacement and Revolving Fund (ER&R): An account established to replace vehicles, construction and maintenance equipment, and miscellaneous other materials, supplies and services (RCW 36.33A.010).

Financial Policies: The County's financial policies are the guiding principles used in establishing the preliminary budget.

Fines, Forfeitures, Penalties, Assessments: Monies collected from traffic and other legal infractions, which are accounted for in the General Fund.

Fund Balance: A fund balance is the amount remaining in a fund after revenues have been deposited and expenditures have been completed. This amount is a resource carried over for use in the following or a subsequent fiscal year. In proprietary funds, liquidity (working capital) is based on the difference between current assets and current liabilities. Fund balance amounts may be undesignated or reserved for specified purposes. In this budget publication, beginning fund balance amounts are determined by final accounting for prior-year balances, and ending fund balance amounts are the arithmetic result of adding the beginning fund balance plus estimated revenues and then subtracting the appropriated (or proposed, in the preliminary budget) expenditures.

General Fund: The General Fund is used to record the revenue and expenditure activity of all general government services. All non-designated revenues are deposited into this fund. It is the only fund that can be used to support other funds as well as pay for general government services.

General Levy: The general property tax levy, along with other general revenue sources, funds the primary operations budgets of the county's general government services, such as Assessor, Auditor, Clerk, Commissioners, Coroner, District Court, Superior Court, Juvenile Court/Probation, Prosecuting Attorney, Office of Assigned Counsel, Sheriff, Jail/Corrections, and Treasurer. For tax year 2015, the general levy rate is approximately \$1.29 per \$1,000 of assessed value and is approximately 53.63% of the property taxes collected by the County Treasurer.

Grant: A grant is monetary assistance or tangible property given to the county for a specific project or service, primarily by the state and/or federal governments, which is not regular or ongoing revenue. When grants are received, they are deposited in and accounted for within the fund applicable to the specific service involved. For example, a grant for public health services is applied to the Public Health and Social Services fund; a grant for storm or surface water management services is applied to the Storm and Surface Water Utility fund; a grant for a road improvement project is applied to the Road fund etc.

Guardian ad Litem (GAL): A person appointed by the court to represent the best interests of children or incapacitated adults.

Implicit Price Deflator (IPD): A measure of the level of prices of all new, domestically produced, final goods and services in an economy. It is derived by dividing current dollar (nominal) consumer expenditures by constant dollar (real) consumer expenditures.

Interest Earnings: Interest is earned upon the average daily balance of cash within the County Treasurer's investment pool. The County Treasurer administers the investment pool. Interest earnings are applied monthly to the fund source of the invested cash, unless specifically directed otherwise.

Interfund Charges: Charges for services provided by one fund, office or department for another fund, office or department, within the county government. Payments from one fund to another are made based on billings for services rendered. Examples of interfund billings include central services (computer, phone and mail-related charges), equipment operations and replacement charges, space use charges, indirect cost reimbursement charges, insurance charges, etc.

Internal Service Fund: An internal service fund is used to account for goods or services given to one department by another on a cost-reimbursement basis.

Liquor Control Board Profits: Thurston County receives a share of state-distributed license and permit fees, penalties, forfeitures, and other income received by the state Liquor Control Board. Distribution to local governments is based on population, except local governments that prohibit the sale of liquor within their jurisdictions do not share in the distribution. Two percent must be spent on substance abuse treatment programs.

Medic One: The Medic One property tax levy is a levy specifically approved by Thurston County voters. The tax rate may not exceed \$0.50 per \$1,000 of assessed value. This levy finances countywide delivery of emergency medical services, advanced life support (paramedic level) response and transport services. The Medic One fund accounts for this tax revenue and associated expenditures.

Mental Health Services: Thurston County is the financial agent that receives and disburses the state and federal portion of Medicaid funds from the State Division of Mental Health for Thurston/Mason RSN. Thurston County does not currently provide mental health services directly; rather, it contracts with other community agencies to provide the service using these RSN funds. This revenue is accounted for in the Public Health and Social Services fund.

Modified (Revised) Budget: During the course of each fiscal year, the budget is modified with due public notice and hearings. Modifications are made to update and adjust appropriations in accordance with changes in expected revenue and to reflect actual fund balances which are established following each fiscal year. The Board of County Commissioners makes budget modifications at least quarterly.

Motor Vehicle Fuel Tax - County Roads: This state-enacted and -distributed tax on the sale of motor vehicle fuels is required to be used for county road purposes. This tax is accounted for in the Roads fund.

Motor Vehicle License Fees: License fees for motor vehicles and vessels are accounted for in the General Fund. The rate Thurston County receives for county uses is \$3.00 per vehicle license renewal processed within Thurston County excluding the renewals through the State Department of Licensing office.

Operating Transfers: A transfer of money from one county fund to another county fund without the expectation of the paying fund receiving a service or product in return.

Operating Assessments: Assessments levied on assessed value pursuant to specific legislation and designated for special purposes. Examples include the storm and surface water management fees and noxious weed control levy. Also included are lakes management levies, which are applied to properties surrounding certain lakes as a result of approval by those voters.

Permit Fees: Fees charged to obtain permits for certain actions, such as land-use plan review, septic systems, and construction. These fees and charges, associated with growth and development (including zoning and subdivision fees) are accounted for in the Land Use and Permitting and Public Health funds.

Property Tax: Property tax is the single largest source of revenue for county general government services and for many other jurisdictions for which the county collects the property tax. The County Assessor values real and personal property annually, in accordance with the true and fair market value for property taxes, with certain exemptions as required by law. These assessed property values are the base upon which the property tax is applied. Property tax payments are due twice a year, April 30 and October 31. The County Treasurer collects the property taxes and then distributes them to the various governments in the county (taxing jurisdictions) that levied the respective taxes. More than half of property taxes go to school districts. The property tax levies received by county government are: the general levy, the Roads District levy, the Medic One levy, and the Land Conservation Futures levy. Each of these levies is subject to the 1% per year annual growth limit, as passed into law via Initiative 747 and reestablished by the State Legislature when Initiative 747 was declared invalid by the Superior Court of the State of Washington.

The State of Washington receives the State Schools levy. Other taxing jurisdictions receiving their own respective levies are: school districts, cities and towns, fire districts, Port of Olympia, Timberland Regional Library, Public Utility District #1 and cemetery districts.

Preliminary Budget: The preliminary budget is prepared by county staff on behalf of the Board of County Commissioners and presented to the Commissioners in November of each year. This is the budget offered for public comment prior to the Board of County Commissioners' adoption of the final budget.

Real Estate Excise Tax (REET): This tax is an excise tax paid by the seller upon the sale of real property within Thurston County and is accounted for in the Real Estate Excise Tax Fund. The original tax was 0.25% of the value of the sale. This is sometimes called "1st ¼ REET." An additional 0.25% was approved by the Board of County Commissioners, effective February 18, 1992. This is sometimes called "2nd ¼ REET." Monies received from both tax increments must be spent on capital projects specified in the county's Capital Facilities Plan, an element of the county's Comprehensive Plan.

Regional Support Network (RSN): State legislation created "Regional Support Networks" (RSN) which give county governments' responsibility and authority to serve chronically and acutely mentally ill individuals through contracted inpatient and outpatient mental health services. Thurston/Mason RSN serves residents in both Thurston and Mason Counties. The Thurston/Mason RSN is also a capitated prepaid inpatient health plan (PIHP). PIHPs implement locally-operated managed behavioral health care systems. PIHPs receive the state and federal portion of Medicaid funds and other state and federal grants from the Mental Health Division of the Washington State Department of Health and Social Services.

Road Levy: The Road levy is a specific property tax levy that is applied only to unincorporated area assessed value and is dedicated to financing and maintaining county roads in the unincorporated area of the county.

Sales Tax: Sales taxes are applied to the sale or consumption of goods and/or services, with limited specific exemptions. The state collects and distributes these taxes. There are several types of sales tax utilized in Thurston County, as follows:

- **Local Retail Sales and Use Tax:** The base tax rate in unincorporated Thurston County is 7.9%, or 7.9 cents on the dollar. Of the 7.9 cent sales tax, Thurston County government receives a portion of 1 cent. The other 6.5 cents is retained by the state. Thurston County's share of the 1 cent is the combination of: (a) 15% of the 1 cent collected on sales in incorporated areas, plus (b) 100% of the 1 cent collected on sales in unincorporated areas. Additionally, three voter-approved special 1/10th cent sales taxes produce a combined-total sales tax rate of 8.7 cents in Thurston County. These special 1/10th cent sales taxes are dedicated to criminal justice, detention facilities, and emergency communications 911.
- **Criminal Justice Sales Tax:** A special 1/10th cent sales tax was approved by voters in 1990. The proceeds are used exclusively for criminal justice services. This tax revenue is accounted for in the General Fund.
- **Detention Facilities Sales Tax:** A special 1/10th cent sales tax was approved by voters in 1995. The funds are used exclusively for construction and operation of juvenile detention facilities and adult jails. This tax revenue is accounted for in the Detention Facilities Sales Tax Holding Fund.

- **Chemical Dependency/Mental Health Services Tax (Treatment Sales Tax):** A sales and use tax (1/10th of one percent) is imposed in Thurston County for the purpose of providing new or expanded chemical dependency or mental health treatment services and for the operation of new or expanded therapeutic court programs. This tax is sometimes referred to as the “Treatment Sales Tax” and the revenue is accounted for in the Treatment Sales Tax fund.

Social Services Levy: Pursuant to state statute, RCW 71.20.110, a small fraction, \$.025 per \$1,000 of assessed value, of the general property tax levy is apportioned to Thurston County's Public Health and Social Services fund. These funds are used to help fund mental health, chemical dependency, substance abuse, and developmental disabilities services.

Timber Harvest Tax/Private Harvest Tax: This is a tax levied on private timber harvests pursuant to state statute, RCW 84.33.051, .081. It is distributed to taxing districts located where the timber is harvested.

Timber Sales/State Forest Board: This is income generated by proceeds from timber sales on state forest lands. The distribution of net proceeds to counties is based on the timber sale revenues from land within each county, per state statute RCW 335.02.33. Counties then distribute the monies among taxing districts (schools, etc.) based on respective property tax rates.

Veterans Fund: A small fraction of the general levy, \$.01125 (one & one-eighth cents) per \$1,000 of assessed value is apportioned to the Veterans Fund pursuant to state statute, RCW 73.08.080. Proceeds are used to provide assistance to eligible indigent veterans in Thurston County.

Water and Sewer Utility Revenues: These revenues include fees and charges for various services. The county operates several water and sewer utilities, including Boston Harbor, Olympic View, Tamoshan/Beverly Beach and Grand Mound. Customers of these utilities pay bills for their use of water and sewer service, and those receipts are the funds used to finance services rendered.

