



Thurston County

Personnel Rules and Policies

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Thurston County Personnel Rules and Policies

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THURSTON COUNTY PERSONNEL RULES AND POLICIES

CHAPTER ONE Introduction

1. INTRODUCTION

These rules provide for the administration of personnel practices within Thurston County government. The rules may not cover every situation or provide an answer to every possible personnel question, but appointing authorities should endeavor to apply the spirit of the rules.

2. ASSISTANCE WITH THE RULES

Human Resources employees are available to advise concerning the rules and their application. Individuals seeking statutes, regulations and other background material should contact Human Resources. Appointing authorities contemplating an action that may involve interpretation of the law or a rule are encouraged to consult with Human Resources prior to taking the action.

3. APPLICABILITY

A. General Application. These rules shall apply to Thurston County employees in the following offices and departments:

- Assessor's Office
- Auditor's Office
- Central Services
- Clerk's Office
- Commissioner's Office
- Communications
- Coroner's Office
- Development Services
- Extension WSU Thurston County
- Fair
- Financial Services
- Human Resources
- Medic One
- Noxious Weed Control
- Office of Assigned Counsel
- Office of Program and Budget Development
- Pacific Mountain Workforce Consortium
- Parks and Recreation
- Prosecuting Attorney's Office
- Public Health and Social Services
- Roads and Transportation Services
- Treasurer's Office
- Water and Waste Management

All other offices and departments created after October 1, 1995 unless otherwise specified at the time of creation.

B. Applicability to Sheriff's Office and to Civil Service. The following Chapters of the Rules apply to the Sheriff's Office and to Civil Service:

- 1, 3, 4, 8, 9 and 14.
- 2 (Rules 3, 4, 5, 6, 7, 8 for MTP or non-Civil Service positions only)
- 5 (except Rules 3 and 4)
- 12 (Rules 3 and 4 only)
- 15, 16

C. Applicability to the Courts. The following Chapters of the Rules cover District Court, Superior Court and Juvenile Court employees:

- 1, 2, 3, 4, 5, 6, 8, 9 and 14
- 12 (Rules 3 and 4 only)
- 15, 16

4. CONFLICTS

If these rules conflict with any collective bargaining agreement, Thurston County Civil Service Rule, state or federal law, the agreement, rule or law shall govern.

5. DEFINITIONS

As used in these rules, the terms defined in this section shall have the following meanings unless the context clearly requires otherwise:

A. Appointing Authority. The elected official or department head of an office or department or any subordinate employee delegated the authority to act for the elected official or department head.

B. At Will Classifications. Employees in the following at will classifications serve at the pleasure of the appointing authority and may be terminated without cause:

- 1. Chief Administrative Officer
- 2. Assistant Chief Administrative Officer
- 3. Any Department Director appointed by the Chief Administrative Officer
- 4. Budget Director
- 5. Director of Communications
- 6. Deputy Director of Communications
- 7. Medic I Administrator
- 8. Weed Coordinator
- 9. Fair Manager
- 10. Chief Deputy Auditor
- 11. Financial Services Manager
- 12. Auditor's Administrative Aide
- 13. Executive Assistant for Prosecuting Attorney
- 15. Chief Deputy Assessor
- 16. Chief Deputy Treasurer
- 17. All Attorneys in the Prosecuting Attorney's Office
- 18. Office Administrator – Prosecuting Attorney's Office
- 19. All Defense Attorneys (Office of Assigned Counsel)
- 20. Clerk of the Board of County Commissioners
- 21. All Administrative Aides
- 22. Nursing Section Director
- 23. Environmental Health Section Director
- 24. Epidemiology, Assessment & Planning Section Director
- 25. RSN/Chemical Dependency Services Manager
- 26. All Deputy Coroners
- 27. Undersheriff
- 28. Chief Deputy Corrections

29. Chief Deputy Services Bureau
30. Chief Deputy Operations
31. Chief Deputy Administrative Services
32. Executive Aide in the Sheriff's Office
33. District Court Judicial Assistant
34. District Court Commissioner
35. Superior Court Commissioner

Any Probationary Employee

Any Temporary Employee

C. Bargaining Unit Employee. An employee in a position covered by an agreement with one of the following bargaining units:

1. Thurston County Deputy Sheriff's Association (Deputy Sheriffs)
2. Thurston County Deputy Sheriff's Association (Administrative Support Staff)
3. AFSCME Local #618 - CD (Corrections Officers)
4. AFSCME Local #618 - CO (General Courthouse)
5. AFSCME Local #618 - C (Communications)
6. AFSCME Local #618 - DC (District Court)
7. AFSCME Local #618 - T (Tilley)
8. OPEIU Local #23
9. Association of Thurston County Deputy Prosecuting Attorneys
10. Any other bargaining unit certified by the Public Employee Relations Commission.

D. Exempt Employee. An employee who is exempt as defined by the Fair Labor Standards Act.

E. Full Time Employee. An employee who is normally scheduled to work an average of 40 hours per week.

F. Intern. A student who is performing work for the County on a temporary basis that is connected with the student's major field of study. The appointing authority may hire an intern for any length of time that is appropriate for the intern's course of study. The length of time that an intern may serve is within the discretion of the appointing authority.

G. Immediate Family. A relative including spouse, son, daughter, brother, sister, parent, grandparent, grandchild, father-in-law, mother-in-law, brother-in-law, sister-in-law, son-in-law, daughter-in-law, domestic partner (with affidavit) any relative living in the employee's household and any other person determined by the appointing authority to be a member of the immediate family based on the facts in a particular case. An affidavit of domestic partnership requires the employee and domestic partner to certify they are: 18 years of age or older; have an intimate, committed relationship of mutual caring which has existed for at least 6 months; are financially interdependent; share the same residence; are not married or involved in another domestic partnership; and are not related to the other as parent, child, brother, sister, niece, nephew, aunt, uncle, grandparent or grandchild.

H. FLSA. The abbreviation for the Fair Labor Standards Act.

I. FLSA Employee. An employee in a position covered by the Fair Labor Standards Act.

J. Non-Union Employee. An employee in a position that is not covered by a collective bargaining agreement.

K. Part-time employee. An employee who is normally scheduled to work less than 40 hours per week.

L. Regular with an End Date Employee. An individual employed for an identifiable assignment that has a specified beginning and end date, and is anticipated to require more than one thousand and thirty-nine hours (1,039) in a twelve (12) month period. The Board of County Commissioners shall establish all regular with an end date positions by resolution. A regular employee with an end date is eligible for the standard benefits and leave package in accordance with these Rules and Policies which may be prorated to match the FTE percentage.

M. Reclassification. A reclassification is (1) any rewriting of an existing classification specification to create a new classification specification or (2) the reassignment of a position from its current classification to another existing classification specification.

N. Regular Employee. An employee in a regularly budgeted position requiring a minimum of 20 hours a week. Regular employee includes probationary employee unless the context indicates otherwise.

O. Temporary Employee. A temporary employee works for a specific length of time, typically in a replacement position, and may not exceed one thousand and thirty-nine (1,039) hours in a twelve (12) month period. Temporary employees are at will employees who serve at the discretion of the appointing authority.

P. Transfer. A regular employee moving into a new position that is in the same range as the employee's former position. A transfer may occur within the current office or department or into a new office or department.

Q. Work Week. The work week is used to determine overtime and other FLSA issues. Unless otherwise designated by the appointing authority, the work week for Thurston County employees is Monday at 12:01 a.m. until midnight the following Sunday.

R. Extra Help Employee. An extra help employee works in a limited, but on-going capacity. An extra help employee typically works an intermittent, seasonal or varying schedule per week on an as needed basis, and must work fewer than one thousand and thirty-nine (1,039) hours within a twelve (12) month period. Extra help employees are at will employees who serve at the discretion of the appointing authority.

6. SEVERABILITY

If any provision of these rules or their application to any person or circumstance, is held to be invalid, the remainder of the rules or the application of the rules to other persons or circumstances shall not be affected.

7. MODIFICATION OF RULES.

The County specifically reserves the right to modify or amend these policies at any time, with or without notice. None of these provisions shall be deemed to create a vested contractual right for any employee nor to limit the power of the Board of County Commissioners to repeal or modify these rules. The policies are not to be interpreted as promises of specific treatment.

CHAPTER TWO
Salary Plans and Classification Procedures

1. PAY AND CLASSIFICATION PLAN

A. Excluded Positions. The Thurston County Pay and Classification Plan shall include all regular county employees except the following:

1. Civil Service employees in the Sheriff's Office;
2. Employees in the Management Technical Pay Plan;
3. Chief Administrative Officer;
4. Executive Aide in the Sheriff's Office;
5. Court Reporters in Superior Court;
6. Court Commissioners in Superior Court;
7. Any other employee specifically excluded by the Board of County Commissioners from the Pay and Classification Plan.

B. Contents of the Plan. The Plan shall include a list of positions, classifications and a range/step plan. The Board of County Commissioners shall authorize all regular, regular positions with end dates and classifications by resolution.

C. Location of the Plan. The Human Resources Department shall keep a copy of the Plan on file.

2. ADMINISTRATION OF THE PAY AND CLASSIFICATION PLAN

The Pay and Classification Plan is administered as follows:

A. Each salary range shall include 10 steps.

B. Step Placement for New Hires. The County shall pay regular employees in the Pay and Classification Plan as authorized by the Plan. New regular employees shall normally start at step 1 of the appropriate range. When an applicant has superior qualifications, the CAO may authorize the employee to start at step 2 or above. The appointing authority must receive approval for any initial placement above step 1 before hiring the applicant.

C. Movement Through Steps. Regular employees shall move to the next step in the range upon completion of the time in the step (6 months in step 1 and 1 year in all other steps) until the employee reaches step 10.

D. Increment Date for Step Movement Purposes. The increment date is the date used for step movement purposes. Increment dates are determined as follows:

1. A new regular employee beginning work no later than the 15th of the month shall have an increment date of the 1st of that month;

2. A new regular employee beginning work after the 15th of the month shall have an increment date of the 1st of the following month;

3. A regular employee promoted to a new position effective on or before the 15th of the month shall have an increment date of the 1st of that month;

4. A regular employee promoted to a new position effective after the 15th of the month shall have an increment date of the 1st of the following month;

5. Regular employees promoted or reclassified and moving to a new range shall start the time in step requirement over. If, however, the employee would have received a higher salary in his or her previous position within one year of the date of the promotion or reclassification, the employee shall keep the previous increment date for step movement purposes;

6. A regular employee who transfers or who is demoted for other than disciplinary reasons shall retain their increment date for step movement.

E. Salary Placement for Promotions and Reclassifications. When a regular employee is promoted or reclassified to a higher range, the following rules shall apply:

1. When a regular employee is promoted or reclassified to a position in a higher salary range, step placement in the new range shall be within the following minimum and maximum placement:

minimum--the first step in the new range that is at least 105% of the previous step.

maximum--the same step number in the new range that the employee was paid in the old range. (For example: if an employee promotes from Range 6 Step 7 to Range 9, the maximum step in Range 9 would be Step 7.)

The appointing authority shall determine actual step placement. The appointing authority's decision shall be final.

2. When a promotion or reclassification to higher range is effective on the same day that a step increase is due, the step increase shall occur first.

F. Salary Placement for Demotions and Reclassifications to a Lower Range. When an employee is demoted to a salary range where Step 10 is higher than the employee's current salary, the employee's salary shall be frozen until the date of his/her next scheduled increment date. On the employee's next increment date, the employee shall move to the step in the new range that provides for some increase.

When an employee is demoted to a salary range where Step 10 is lower than the employee's current salary, the employee shall be placed in Step 10 unless an alternative salary placement is recommended by the appointing authority and approved by the Chief Administrative Officer (CAO). The decision shall be final and binding.

If an alternative salary placement is requested and approved, the employee shall receive fifty percent (50%) of any general wage increase (COLA) until such time as step 10 of the new range equals or exceeds the employee's current salary.

An employee being demoted as a result of discipline shall be placed in the highest step in the new range which provides for a decrease in salary.

G. Salary Placement for Transfers. A regular employee transferring shall remain in the same step and keep the same increment date for step movement purposes.

3. MANAGEMENT AND TECHNICAL PAY PLAN

A. Classifications within Plan. The Management and Technical Pay Plan (MTP Plan) shall govern all classifications within that Plan. The classifications within the Plan shall either be classifications with general management responsibilities or be professional classifications in a technical discipline.

B. Contents of Plan. The MTP Plan shall include, but not be limited to classifications, salaries and administrative rules for the Plan.

C. Human Resources Maintains Plan. The Human Resources Department shall keep the MTP Plan on file.

D. Salary Placement for New Hires. The County shall pay regular employees in the Management and Technical Pay Plan as authorized by the Plan. New regular employees shall normally start at the minimum of the appropriate range. When an applicant has superior qualifications, the CAO may authorize the employee to start at a salary above the minimum. The appointing authority must receive approval for any initial placement above the minimum before hiring the applicant.

4. SPECIAL RULES FOR RECLASSIFICATIONS AND REORGANIZATIONS

A. Decision by Appointing Authority. A regular employee who believes he or she is improperly classified shall submit a written request for reclassification to the appointing authority. The appointing authority shall determine the appropriate action, if any, and shall notify the employee of the decision within 30 days of receiving the request. If the appointing authority denies the request, the appointing authority shall include the reasons for the denial in the response to the employee.

B. Review by Human Resources After receiving the notice from the appointing authority, if the employee continues to believe that he or she is improperly classified and believes the reasons stated in the appointing authority's notice do not address the actual work being performed, the employee may submit a written request to the Director of Human Resources to review and validate the classification of the employee's position. Within sixty (60) calendar days, or as otherwise mutually agreed with the Union, if applicable, or the employee, if a non-union position, Human Resources shall report its findings to the appointing authority and the employee. Should Human Resources determine that the employee is improperly classified, the appointing authority shall either adjust the employee's work assignment to fall within the classification or request further consideration in the reclassification process.

C. Effective Date. The effective date of a reclassification or a reorganization is the effective date of action by the Board of County Commissioners. It is the policy of the Board that salary adjustments be prospective only.

5. ADMINISTRATIVE CHANGE

Human Resources may make administrative changes to job specifications. Administrative changes result in no change to the overall knowledge, skills, or major emphasis of the classification and no change in pay range. An administrative change requires no Board action.

6. SALARY PLACEMENT FOR MTP POSITION RECLASSIFIED TO PAY & CLASS

When an existing MTP position is reclassified into the Pay and Classification Plan, the following rules shall govern salary placement of the incumbent(s):

A. New Maximum Higher. If the maximum salary of the new Pay and Classification range is higher than the previous maximum salary in MTP, the incumbent(s) in the position shall be placed based on the Pay and Classification promotion rule. **Chapter Two, Rule 2. E. Salary Placement for Promotions and Reclassifications).**

B. New Maximum Lower.

1. **Demotion Rule.** If the maximum salary of the new Pay and Class range is lower than the previous maximum salary in MTP, the incumbent(s) in the position shall be placed based on the Pay and Classification demotion rule (**Chapter Two, Rule 2. F. Salary Placement for Demotions and Reclassifications to a Lower Range**)

2. **Undue Hardship.** If the appointing authority demonstrates that the application of the demotion rule will cause an undue hardship for the incumbent(s), the Chief Administrative Officer may approve a higher salary not to exceed the incumbent's current salary. In determining whether an undue hardship exists, the CAO shall consider the reasons for the reclassification and any other pertinent information presented by the appointing authority. An undue hardship shall not be found when discipline of the employee was factor in the reclassification.

a. **CAO-approved Salary Below Maximum.** If the CAO approved salary is less than the maximum of the new Pay and Classification salary range, the incumbent(s) shall move, on the anniversary date, to the next step in the range.

b. **CAO-approved Salary Above Maximum.** If the CAO approved salary is more than the maximum of the new Pay and Classification salary range, the incumbent(s) shall be frozen at that salary until a future adjustment causes the incumbent(s) salary to come within the Pay and Classification salary range.

C. New Maximum Equal. If the maximum salary of the new Pay and Classification range equals the previous maximum salary in MTP, the incumbent(s) in the position shall move to the step in Pay and Classification that is closest to his or her current salary that does not result in a decrease.

7. REGULAR WITH END DATE EMPLOYMENT

The Board of County Commissioners must authorize a regular with end date position by resolution before employment of an individual in the position. In requesting the regular with end date position, the appointing authority must specify:

1. The nature and scope of the assignment;
2. The source and amount of funding and conditions of the assignment;
3. The relationship of the assignment to regular departmental operations;
4. The number of positions involved;
5. The anticipated length of the assignment.

8. TEMPORARY PAY INCREASE

In situations where an appointing authority determines there is a need to assign a regular employee job duties outside of their normal classification for more than two consecutive work weeks (10 working days) and additional compensation is warranted, the appointing authority must receive CAO approval of any salary adjustment prior to implementing the assignment. This policy does not affect the appointing authority's ability to temporarily promote a regular employee to a vacant position. The appointing authority may still fill on an "acting" basis without CAO approval. These appointments are to be made prior to making the assignment.

A. Criteria.

1. The minimum percentage increase is 5%; there is no established maximum. Temporary increases are only proposed in cases where an employee is being asked to take on duties in a job with a higher salary range. Duties temporarily assigned in jobs with an equal or lower range can be performed without additional compensation.

2. The following general criteria will be considered as factors in the Board's decision:

The percentage difference between the salary ranges of the regular position and the temporary position. This is the single most significant criterion. The greater the percentage difference, the higher the increase that may be justified. The temporary increase should never be greater than the maximum salary that could be awarded if the employee were being promoted to the position on a regular basis. (Typically, the maximum salary placement upon promotion is the percentage difference between the salary ranges of the former and new position.)

The length of the temporary assignment. The longer the assignment, the more likely the employee may be required to perform the full range of duties that generated the salary level for the position. The shorter the time frame, the less likely that the employee may be performing the most difficult aspects of the job. A request for a temporary increase should not be made if the additional duties will be performed for less than two consecutive work weeks (under 10 working days).

Whether any duties in the temporary assignment are also included in the employee's regular job. For example, an employee who normally may perform several duties

in the absence of the other employee may not warrant as much additional compensation as an employee who is being asked to take on entirely new duties;

Whether a temporary increase between these two classifications has previously been approved. If so, the amount previously awarded will be used as a guideline.

B. Effective Date. The effective date of a temporary adjustment will be on or after the date the CAO approves the adjustment. No action may be taken before receiving the CAO's approval and no retroactivity will be considered.

9. COMPENSATION DETERMINATION

Salary ranges for job classifications will be determined using a market-based methodology as classifications are reviewed after July 31, 2001. Compensation determinations shall be determined and reviewed in accordance with procedures and methodology approved by the Board of County Commissioners.

Human Resources shall process requests to establish and review classifications and may conduct periodic reviews of classifications in accordance with procedures and methodology approved by the Board of County Commissioners.

CHAPTER THREE Compensation

1. COMPENSATION FOR TEMPORARY EMPLOYEES

A. Hourly Rate. Temporary and extra help employees are hourly employees that may not work more than 1,039 hours in a 12-month period. The appointing authority shall determine the hourly rate. In determining the hourly rate, the appointing authority should use the County pay structure for similar work as a guide.

B. No Benefits. Temporary and extra help employees shall not be entitled to the standard benefits and leave package, or any other benefit that Thurston County provides to regular employees. If, however, a temporary or extra help employee works in excess of one thousand and thirty-nine (1,039) hours in any one category of employment in a 12-month period, the employee will become eligible for standard benefits and leave in accordance with these Rules and Policies and will be subject to membership requirements of a collective bargaining agreement, if applicable. Benefits and leave may be prorated to match the FTE percentage.

2. MONTHLY PAY

A. Pay Day. The County shall pay employees once a month, on the last working day of the month. Regular employees are paid for the current month. Temporary employees are paid for work the last part of the previous month and the first part of the current month.

B. Salary for Exempt Employees. The County shall pay exempt employees on a salary basis. The appointing authority shall not deduct leave for an exempt employee who is absent from work for less than one regular working day. Exempt employees who are absent from work for one or more full working day(s) for illness, vacation or other reason shall use paid leave time or have their salaries reduced.

C. Regular Employee Working Less than a Full Month. A new regular employee working less than a calendar month, a regular employee taking leave without pay and a regular employee who is terminating on a day other than the last working day of the month shall be paid a percentage of the employee's monthly salary. The percentage shall be the percentage of the month that the employee is on paid status based on total days in the month.

D. Holiday Pay When Working a Partial Month. The County shall pay a regular employee working only a partial month for a holiday during that month if the employee is on paid status both the working day before and the working day after the holiday. However, a new regular employee starting work the 1st working day of January shall be paid for the New Year's Day holiday.

E. Determination of First Working Day. A new regular employee working the entire first working month shall be hired effective the 1st of the month, whether the 1st is actually a work day or not. Where the first day of the month is not a working day and the use of the 1st as the hire date creates a financial hardship to the employee, the appointing authority may use the first working day as the hire date.

3. OVERTIME

A. This section shall not apply to exempt employees.

B. Work Beyond 40 Hours In A Week. The County shall pay FLSA employees 1 1/2 times their regular rate of pay (as defined by the FLSA) for all hours in paid status beyond 40 hours per week. **C. Authorization for Overtime Work.** All employees must receive express authorization from the appointing authority before working overtime. Employees who work unauthorized overtime may be subject to disciplinary action.

D. Funding for Overtime. The appointing authority shall not authorize any employee to work any overtime unless there are enough funds in the office or department budget to pay the cost of the overtime.

E. Increment to Calculate Overtime. Time should be tracked in increments of minutes; however, a time period totaling ten minutes or less will be considered to be de minimis and will not be compensated.

F. Cash-out When Transfer. Employees transferring to a new office or department or terminating County employment shall be paid in cash for any overtime by the office or department where the overtime was earned.

4. COMPENSATORY TIME

A. This section shall not apply to exempt employees.

B. Authority for Compensatory Time. By mutual agreement between the appointing authority and an FLSA employee, the employee may earn compensatory time instead of overtime pay.

C. Maximum Compensatory Time Balance. An employee may accrue a maximum balance of 80 hours of compensatory time. The County shall pay FLSA employees for any overtime worked beyond the maximum compensatory time balance, unless otherwise authorized by the Chief Administrative Officer.

D. When Transfer. Regular employees transferring from one department or office to another shall transfer any accumulated compensatory time to the new office or department. In addition, the department or office where the compensatory time was accrued shall transfer funds equal to the value of the compensatory time at the time of transfer.

E. Termination. The appointing authority shall pay any remaining compensatory time balances to all employees terminating. Employees, especially retiring employees, are encouraged to use their compensatory time before termination.

5. NO OVERTIME OR COMPENSATORY TIME FOR EXEMPT EMPLOYEES

Exempt regular employees shall not be entitled to any additional compensation for hours worked more than 40 hours per week.

6. HEALTH PLANS

A. Eligibility. Medical, dental, and life insurance are available to all regular employees in budgeted positions of .50 FTE or greater.

B. "Full Time" for Health Plans. All regular employees working in budgeted positions of .75 FTE or greater are full time employees for the purposes of medical, dental, and life coverage.

C. Part Time Employees. For part-time regular employees, the County pays a prorated portion of their premium based on the budgeted FTE of the position.

D. Types of Plans; Cost. Due to the wide annual variations in the costs of insurance the Board of County Commissioners shall determine the plans to offer each year and the portion of the insurance premiums that the County will pay. The employee shall pay the difference, if any, between the portion of the premium the County pays and the total premium.

E. Reservation of Right to Change. The Board of County Commissioners reserves the right to make changes in eligibility requirements, in the carriers and in coverage that it considers necessary and advisable.

CHAPTER FOUR Leave Rules

1. LEGAL HOLIDAYS

A. The following are legal holidays for Thurston County:

New Year's Day	January 1
Martin Luther King, Jr. Day	3rd Monday of January
Presidents' Day	3rd Monday of February
Memorial Day	Last Monday in May
Independence Day	July 4
Labor Day	1st Monday of September
Veterans' Day	November 11
Thanksgiving Day	4th Thursday of November
The day after Thanksgiving	
Christmas Day	December 25

B. Regular employees shall normally be entitled to the holiday off with pay.

C. When a legal holiday falls on a Saturday, the preceding Friday shall be the legal holiday.

D. When a legal holiday falls on a Sunday, the following Monday shall be the legal holiday.

E. When a legal holiday falls on any other scheduled day off, the following work day shall be the legal holiday.

F. New Employees; Employees on Leave Without Pay. Employees must be in paid status both the day before and the day after a holiday to be entitled to pay for the holiday. As an exception to this general rule, regular employees working every working day of a month that begins with a holiday are entitled to receive pay for the holiday.

G. Irregular Schedule. When a regular employee works an irregular schedule (defined as all working hours concentrated in two or three days or as having one working day of much shorter duration than the other working days) the holiday hours the employee receives shall be determined by multiplying the employee's FTE by 8 hours.

1. **If the holiday falls on a day that the employee is normally scheduled to work**, the appointing authority may adjust the employee's work schedule for the week of the holiday to be sure that the employee receives the appropriate number of hours off for the holiday. If the appointing authority does not adjust the employee's schedule to adapt to the holiday, the employee must either take leave or have his or her pay reduced (if the employee works fewer hours than normally required during the pay period) or be paid for the additional hours worked (if the employee works more hours than would normally be required during the pay period).

2. **If the holiday falls on a day that the employee is not normally scheduled to work**, the appointing authority may allow the employee to accrue the appropriate amount of holiday hours, to be used within 90 days of the holiday. The accrued holiday hours may never exceed 30 hours at any time.

H. Judicial Day. Whenever any legal holiday falls on a judicial day, the provisions of this rule shall not apply to any offices required to work because of the judicial day.

2. FLOATING HOLIDAY AND COMMUNITY SERVICE DAY

A. When Entitled.

1. Each regular employee receives one floating holiday and one Community Service Day each calendar year. During the first calendar year of service, the use of the floating holiday and the Community Service Day will be at the sole discretion of the appointing authority.

2. Utilization of the Community Service Day shall be for purposes of participation and volunteering for legitimate non-profit organizations or public agencies, union activities including shop steward training, executive council or conferences, or employee selected training which enhances job or professional skills. Authorization and scheduling of the Community Service Day shall be in accordance with the procedures as the Floating Holiday.

3. Long term service recognition. On January 1st of each year following completion of twenty (20) years of service based on leave accrual date, regular employees will receive one additional Floating Holiday. On January 1st of each year following completion of twenty-five (25) years of service based on leave accrual date, regular employees will receive a second additional Floating Holiday.

B. Approval by Appointing Authority. The date of the floating holiday must be approved by the appointing authority.

C. Cannot Carry To Next Year; Exception. Each employee must take the floating holiday during the calendar year or lose the holiday, unless the employee timely requests a floating holiday and the appointing authority denies the request. In that case, the employee must use the floating holiday before taking a full day of annual leave or compensatory time.

D. Must Take as Full Day. The floating holiday is one normal working day for the employee. Employees must take the floating holiday as one full day--employees may not take it as separate hours over a period of days.

E. Exception: Irregular Schedule. As an exception to the rule that the floating holiday must be taken as one full day, where a regular employee works an irregular schedule (defined as all working hours concentrated in 2 or 3 days or as having 1 working day of much shorter duration than the other working days) the floating holiday hours the employee receives shall be determined by multiplying the employee's FTE by 8 hours. In the case of an irregular schedule, the employee shall take the hours constituting the floating holiday as a block of time.

F. No Cash Out. The County shall not pay employees for a floating holiday. If an employee terminates employment with the County without taking his or her floating holiday, the employee loses the holiday.

3. TWO DIFFERENT LEAVE SYSTEMS

Regular employees shall be covered by one of two different leave systems: either Traditional Annual Leave (Rules 4 and 9) or the Alternative Leave Program (5 and 10).

A. Choice of Leave Systems. Any eligible employee hired on or after January 1, 2006 will have a one-time choice between the Alternative Leave and Traditional Leave program provided they select their leave program within seven (7) calendar days from the date of their benefits orientation. Employees who fail to make a selection within the seven (7) day enrollment period will be placed in the Alternative Leave program. Once an employee is placed in a leave program, the employee will remain in that program regardless of individual circumstances.

4. TRADITIONAL ANNUAL LEAVE

A. Applicability. The provisions of this Rule apply only to regular county employees covered by the traditional annual leave system.

B. Accrual Rates. Full time regular employees shall accrue annual leave for each completed month of service at the following rates:

<u>During This Year Of Service</u>	<u>Number Of Hours</u>	<u>Monthly Accrual Rate</u>
1 st	96	8.00
2 nd	104	8.67
3 rd & 4 th	112	9.33
5 th & 6 th	120	10.00
7 th & 8 th	128	10.67
9 th & 10 th	136	11.33
11 th & 12 th	144	12.00
13 th & 14 th	152	12.67
15 th & 16 th	160	13.33
17 th & 18 th	168	14.00
19 th & After	176	14.67

C. Accrual for Part Time Employees. A part time regular employee accrues prorated annual leave based on the number of hours budgeted for the position.

D. Time for Accrual. Annual leave shall accrue at the end of each complete calendar month of service. New employees beginning employment on the 15th or earlier shall accrue leave for that month; new employees beginning employment later than the 15th shall begin to accrue leave on the 1st of the next month.

E. Use by New Hire. A new regular employee shall accrue annual leave during the first six months of employment. Employees may not use leave during the probationary period. At will employees do not serve a probationary period so they may use leave during the first six months of employment for any absence approved by the appointing authority.

F. Failure to Complete Probation. The County shall not pay any accrued annual leave to an employee who fails to complete his or her full probationary period.

G. Use During Month Accrued. Annual leave does not accrue nor may it be used until the last day of the month (no "negative" leave use during the month in which it is earned).

H. Approval of Leave. A regular employee requesting annual leave must make a written request in advance. The appointing authority shall consider the request and shall approve or deny it.

I. Denial of Request When Reach Maximum Accrual. If the appointing authority denies an employee's request for annual leave and the denial would result in the employee's accrual exceeding the maximum allowed, the employee shall not lose any accrual at that time. The employee shall have up to 90 days to use the excess accrual.

J. Maximum Accrual. Regular non-union employees may accrue a maximum of 360 hours of annual leave. Bargaining unit employees shall accrue a maximum annual leave amount based on the terms of the applicable collective bargaining agreement.

K. Payment Upon Termination. Upon termination or retirement from the County, other than because of death, the County shall pay a regular employee for accrued annual leave up to a maximum of 240 hours. The appointing authority shall not approve annual leave to be taken subsequent to the last working day of a terminating employee. In case of death of a regular, non-probationary employee, the County shall pay the legal beneficiary the entire balance of accrued annual leave, up to the maximum accrual of 360 hours.

L. Credit for Work with Another Municipal Corporation. If the County hires a regular employee while the employee works for another Washington county, city, town, other municipal corporation or the state of Washington, the appointing authority may include the period of continuous employment with the county(s), city(s), town(s), other municipal corporation(s)

and/or the state of Washington to determine the annual leave accrual rate. The employee may not transfer any accrued leave.

M. Rehire within One Year. When a County regular employee terminates and then is rehired in a regular position within 1 year, the number of years of service at the time of termination will be used to determine the leave accrual rate at rehire. When a regular employee terminates County employment to work for a municipal corporation specified in Section 4.L. and is rehired within 1 year, the returning employee's leave accrual rate will be adjusted to give credit for the period of employment with the municipal corporation. Within 30 days of rehire, the employee may buy back annual leave up to the amount cashed out at the time of termination, calculated at the salary rate at the time of termination.

N. Additional Leave In Special Circumstances. Prior to hiring a new regular employee, an appointing authority may obtain written approval from the CAO for additional leave as follows:

1. In conjunction with a request for an above-minimum starting salary, the appointing authority may request an increased leave accrual rate.
2. As part of the negotiated compensation package for an at will position, the appointing authority may request an increased leave accrual rate, actual accrued leave, or both.

5. ALTERNATIVE LEAVE PROGRAM

A. Applicability. The provisions of this Rule apply only to regular county employees covered by the Alternative Annual Leave Program. Alternative annual leave may be used for any absence approved by the appointing authority.

B. Accrual Rates. Full time regular employees shall accrue alternative annual leave for each completed month of service at the following rates:

<u>During This Year Of Service</u>	<u>Number Of Hours</u>	<u>Monthly Accrual Rate</u>
1 st	144	12.00
2 nd	152	12.67
3 rd & 4 th	160	13.33
5 th & 6 th	168	14.00
7 th & 8 th	176	14.67
9 th & 10 th	184	15.33
11 th & 12 th	192	16.00
13 th & 14 th	200	16.67
15 th & 16 th	208	17.33
17 th & 18 th	216	18.00
19 th & After	224	18.67

C. Accrual for Part Time Employees. A part time regular employee accrues prorated alternative annual leave based on the number of hours budgeted for the position.

D. Time for Accrual. Alternative annual leave shall accrue at the end of each complete calendar month of service. New employees beginning employment on the 15th or earlier shall accrue alternative annual leave for that month; new employees beginning employment later than the 15th shall begin to accrue alternative annual leave on the 1st of the next month.

E. Use by New Hire. A new regular employee alternative annual leave during the first 6 months of employment, but may use alternative leave during the probationary period only for reasons allowed for use of sick leave as listed in Section 9.B. At will employees do not serve a

probationary period so they may use alternative leave during the first six months of employment for any absence approved by the appointing authority.

F. Failure to Complete Probation. The County shall not pay any accrued alternative annual leave to an employee who fails to complete his or her full probationary period.

G. Use During Month Accrued. Alternative leave does not accrue nor may it be used until the last day of the month (no "negative" leave use during the month in which it is earned.)

H. Approval of Alternative Annual Leave. If possible, a regular employee requesting alternative annual leave must make a written request in advance. The appointing authority shall consider the request and shall approve or deny it. If an advance written request is not possible, the employee shall notify the appointing authority of the need for, and the request of, the leave as soon as possible. The appointing authority shall consider the request and shall approve or deny it.

I. Denial of Request When Reach Maximum Accrual. If the appointing authority denies an employee's request for alternative annual leave and the denial would result in the employee's accrual exceeding the maximum allowed or in the employee forfeiting leave because of failure to use the minimum amount of leave, the employee shall not lose any accrual at that time. The employee shall have up to 90 days to use the excess accrual.

J. Maximum Accrual. Regular non-union employees may accrue a maximum of 1480 hours (185 working days) of alternative annual leave. Bargaining unit employees' maximum accrual amount shall be determined by the applicable collective bargaining agreement.

K. Minimum Annual Use. Employees covered by the Alternative Leave Program are expected to manage their leave for the purpose of covering their time off for vacation, sick leave and personal reasons. Accordingly, while employees may manage such use at their discretion, provided they have the appropriate approval of management for alternative leave usage, it is recommended that all employees who have completed their probationary period use a minimum of eighty (80) hours of leave each calendar year.

L. Payment Upon Termination. Upon termination or retirement from the County, other than because of death, the County shall pay a regular employee for accrued alternative annual leave up to a maximum of two hundred eighty (280) hours. The appointing authority shall not approve annual leave to be taken subsequent to the last working day of a terminating employee. In case of death of a regular, non-probationary employee, the County shall pay the legal beneficiary accrued alternative annual leave, up to a maximum payment for 360 hours.

M. Credit for Work with Another Municipal Corporation. If the County hires a regular employee while the employee works for another Washington county, city, town, other municipal corporation or the state of Washington, the appointing authority may include the period of continuous employment with a county(s), city(s), town(s), other municipal corporation(s) and/or the state of Washington to determine the alternative annual leave accrual rate. The employee may not transfer any accrued leave.

N. Rehire within One Year. When a regular employee terminates and then is rehired in a regular position within 1 year, the number of years of service at the time of termination will be used to determine the leave accrual rate at rehire. When a regular employee terminates County employment to work for a municipal corporation specified in Section 5.M. and is rehired within 1 year, the returning employee's leave accrual rate will be adjusted to give credit for the period of employment with the municipal corporation. Within 30 days of rehire, the employee may buy back alternative annual leave up to the amount cashed out at the time of termination, calculated at the salary rate at the time of termination.

O. Additional Leave In Special Circumstances. Prior to hiring a new regular employee, an appointing authority may obtain written approval from the CAO for additional leave as follows:

1. In conjunction with a request for an above-minimum starting salary, the appointing authority may request an increased leave accrual rate.

2. As part of the negotiated compensation package for an at will position, the appointing authority may request an increased leave accrual rate, actual accrued leave, or both.

6. SHARED LEAVE

A. Criteria. The appointing authority may allow a regular employee to receive annual leave and alternative leave or compensatory time donated by another regular County employee if the appointing authority finds that the employee meets all of the following criteria:

1. The employee needs leave that would qualify under Rule 9.B. for sick leave usage, which is of an extraordinary or severe nature that has caused, or is likely to cause, the employee to either go on leave without pay or to terminate employment; or qualifies as a serious health condition under FMLA; **and**

2. The employee's absence and the use of shared leave are justified; **and** the procedures as the Floating Holiday.

3. The employee has depleted all of his or her available paid leave time, including floating holidays, compensatory time, sick leave, annual leave, alternative leave and any "sick leave bank"; **and** .

4. The employee has abided by all applicable rules regarding sick leave use or family leave.

B. Amount of Leave to be Received. The appointing authority shall determine the amount of shared leave, if any, which the employee may receive and the time period in which the employee may receive the leave. The leave must be donated before it is used by the employee. If there is lapse of time between the request for leave and the approval of the leave, the appointing authority may allow donated leave to be used retroactively to cover the days between the request and the approval.

C. Minimum Annual Leave Balance Required for Donation. Any employee who has an accrued annual leave balance (of either type of annual leave) of more than 80 hours may transfer a specified amount of annual leave to the employee authorized to receive the shared leave. The employee may not transfer an amount of leave that would result in an annual leave balance of fewer than 80 hours.

D. Treatment of Shared Leave. For employees in the traditional annual leave system, the period while on shared leave shall be treated for all employment purposes as if on sick leave. For employees in the alternative annual leave program, the time shall be treated as annual leave.

E. Treatment of Leave Remaining At End of Shared Leave. The hours of leave transferred as shared leave that remain unused shall be returned to the employee or employees who transferred the leave when the authorized period expires or when the appointing authority finds that the leave is no longer needed or will not be needed at a future time in connection with the illness or injury for which the leave was transferred. To the extent administratively feasible, the hours that were transferred shall be returned on a pro rata basis.

F. Value of Leave. This shared leave program provides for a transfer of annual leave on an hour for hour basis with no consideration given to the dollar value of the leave donated.

G. Decisions by Appointing Authority Final. In all determinations made under this Rule, the decision of the appointing authority shall be final.

7. LEAVE FOR JURY DUTY

A. Conditions of Leave. The appointing authority shall allow regular employees necessary time off (without charging leave) for jury duty. The employee shall inform the appointing

authority of the jury duty as soon as the employee is notified of the duty. The employee shall keep the appointing authority informed of the time requirements of the duty.

B. Treatment of Pay by the Court. Regular employees shall pay to the County any pay received for jury duty. Employees may keep the mileage reimbursement for jury duty.

8. MILITARY LEAVE

Based on RCW 38.40.060, any regular employee who is a member of the National Guard or Reserve Corps of the United States may take up to fifteen (15) working days per year (October 1 through September 30) of paid military leave.

9. SICK LEAVE

A. Accrual Rate. Full time regular employees covered by the traditional annual leave system shall accrue 8 hours of sick leave a month for each completed month of service. Regular part time employees covered by the traditional annual leave system shall accrue at a rate determined by multiplying the employee's FTE by 8 hours.

B. Use of Sick Leave. Sick leave does not accrue nor may it be used until the last day of the month. A regular employee covered by the traditional annual leave system may use sick leave only for the following reasons:

1. Illness or injury or disability of the employee that makes the employee unable to work. This reason includes the use of sick leave during the period of disability associated with any illness, disease, disorder, accident, surgery, pregnancy or childbirth.

2. Preventive health care for the employee, including appointments with the Employee Assistance Program provider;

3. Absence from work authorized by the County Health Officer due to exposure to contagious disease;

4. Illness or injury in the immediate family requiring the employee's attendance.;

5. Preventive health care for a member of the employee's immediate family requiring the employee's attendance;

6. When on worker's compensation, to make up the difference between the worker's compensation payments and the employee's regular rate of pay.

7. Death in the immediate family requiring the employee's attendance as authorized by the appointing authority. The appointing authority may approve up to a maximum of 5 days of sick leave.

C. Report of Illness. Illnesses and injuries shall be reported at the beginning of any period of sick leave to the immediate supervisor or other designated person. The appointing authority may require the employee to give a written statement explaining the nature of the illness. When circumstances warrant, the appointing authority may require a statement from a medical professional.

D. Unauthorized Use Ground for Discipline. Use of sick leave for any unauthorized purpose shall be grounds for disciplinary action, including termination.

E. LEOFF I Employees. An employee on disability leave based on Chapter 41.26 RCW (LEOFF I) may not also use sick leave.

F. Maximum Accrual. The maximum sick leave accrual is 960 hours.

G. Advance Approval for Pre-scheduled Care. The employee must request advance approval for sick leave for pre-scheduled health care.

H. Generally No Cash Out for Sick Leave. Terminating employees shall not be paid for accrued sick leave except as provided in **Rule 11 (SEVERANCE PAY)**.

10. SICK LEAVE BANK FOR EMPLOYEES COVERED BY ALTERNATIVE ANNUAL LEAVE PROGRAM

A. Use of Sick Leave Bank. Regular employees who converted from the traditional annual leave system may have a sick leave bank. Those employees may choose to use sick leave from the bank for any reason specified in Rule 9.B. that requires more than 3 days of leave. Annual leave must be used for the first 3 days, but sick leave may be used beginning with the 4th day. The days must be related to same illness/use of sick leave, but need not be consecutive.

B. Depletion of Sick Leave Bank. Regular employees who converted from the traditional annual leave system do not accrue any additional sick leave after conversion to the Alternative Annual Leave Program. Once sick leave is used from the bank, the leave used may not be replenished.

C. Cash Out of Sick Leave Bank at Termination. A regular employee's right to cash out any sick leave in the bank at the time of termination is specified in **Rule 11 (SEVERANCE PAY)**.

11. SEVERANCE PAY FOR ACCUMULATED SICK LEAVE

A. Conditions Allowing Cash Out. Regular employees who have completed 5 years of employment with the County who are leaving County employment due to retirement pursuant to the PERS or the LEOFF System or due to death will be paid for sick leave as follows:

1. Employees On Traditional Annual Leave System: Employee shall be paid for one-half of his or her accumulated sick leave up to a maximum of 360 hours.

2. Employees on Alternative Annual Leave Program: Employee shall be paid for sick leave accumulated before the implementation of Alternative Annual Leave Program. The payment shall be the accrued sick leave remaining in the employee's sick leave bank at the time of death or retirement up to a maximum of 360 hours.

B. Deduction for Time on LEOFF I Disability Leave. The County shall deduct any time employed at Thurston County on paid LEOFF I disability leave from accumulated sick leave, or at the employee's option, from accumulated alternative annual leave.

12. SICK LEAVE BUY BACK POLICY

A. Prohibition on Receipt of Both Time Loss and Sick Loss. A regular employee who has an on-the-job injury that causes the employee to receive time loss payments pursuant to Chapter 51.32 RCW (Worker's Compensation) may not use sick leave (either regular sick leave or leave from the "sick leave bank") for the same hours for which the employee receives the time loss payment. An employee may use sick leave to supplement the time loss payment for the purpose of continuing to receive his or her normal County salary.

B. Retroactive Adjustment. If a regular employee is awarded time loss payments for a period that the employee used sick leave, the employee shall submit the time loss payment to the County. The employee's salary will be adjusted to appropriately compensate the employee and to "buy back" sick leave used during the time loss period.

C. Cannot Exceed Normal Salary. In cases where an employee is supplementing time loss payments with use of sick leave, the employee's resulting salary may not exceed the employee's normal monthly salary.

13. USE OF LEAVE FOR INCLEMENT WEATHER AND RELATED CONDITIONS

A. When the Work Site Remains Open. When a regular employee's normal work site remains open during inclement weather, the following rules apply:

1. The day will be a normal work day.

2. The appointing authority will require employees who do not report to work, who report late to work or who leave early on their own initiative to use accrued leave or comp. time or take leave without pay for the time that they are absent. Employees may not use sick leave.

3. The amount of leave taken shall be based on the amount of time that the employee is absent from his or her normal work day.

4. The employee must give notice of intended absence and type of leave requested according to normal procedures.

B. When the Work Site is Closed, Preventing the Employee from Working. When the closure of his or her normal work site prevents a regular employee from working, the following rules apply for up to the first five days of the closure:

1. Employees planning to work that day and prevented from doing so by the closure are not required to take leave.

2. Employees who report to work late or leave early due to the closure or due to direction from their appointing authority are not required to take leave.

3. An employee who has pre-scheduled leave whose absence is unconnected with the closure of the work site shall take the time off as planned. The County shall not adjust the leave due to the work site closure.

4. The appointing authority may require an employee to work even though his or her work site is closed. If the appointing authority finds that the required work creates an undue hardship for the employee, the appointing authority may allow an employee required to work to take the time worked off at a later mutually convenient time.

5. In cases where the closure lasts beyond five working days, the Board of County Commissioners will determine what rules will govern. In extended closure situations, employees may be required to report to alternate work sites and may be assigned temporary duties in response to the extended closure.

C. Application to Other Closures of the Work Site. This Rule shall also apply in other unusual situations requiring the closure of a work site.

14. USE OF LEAVE BY EXEMPT EMPLOYEES

A. Exempt Employees Not Eligible for Comp. Time. Exempt employees are not eligible to accrue compensatory time. As salaried employees, they are not compensated based on the number of hours that they work.

B. Absences of Less Than A Full Day. Exempt employees are not required to take leave for absences of less than one full day.

C. Appointing Authority Discretion. When warranted by the performance of an exempt employee, the appointing authority may allow an exempt employee to be absent one or more days without requiring leave. These absences must be limited to a maximum of 5 days in any calendar year.

15. BEREAVEMENT LEAVE

When a death occurs in a regular employee's immediate family, the employee, including probationary employees, may take up to three (3) days bereavement leave with pay. Two (2) additional days of paid bereavement leave shall be granted where travel is required in excess of two hundred fifty (250) miles each way. The use of bereavement leave must be pre-approved and approval must be obtained within three (3) months after the original bereavement event. Any additional leave requested by the employee shall be as approved by the appointing authority. If the appointing authority finds that the employee's circumstances warrant the use of bereavement leave for a person not a member of the employee's immediate family, the appointing authority may approve use of bereavement leave.

16. LEAVE OF ABSENCE WITHOUT PAY

A. Approval by Appointing Authority. The appointing authority may allow a regular employee to take a leave of absence without pay for any reason.

B. Length of Leave. A leave of absence without pay shall normally not exceed 6 months. The appointing authority may authorize extensions longer than 6 months only for the benefit of the County.

C. Requirements of Request. The leave of absence request shall be in writing and include the following information:

1. The requested start date of the leave;
2. The purpose of the leave;
3. Proposed medical insurance arrangements;
4. The use of any leave requested;
5. The proposed return date.

If the appointing authority approves the plan and leave, the plan must be signed by the employee and appointing authority and sent to Human Resources. HR shall review the plan for compliance with applicable rules and coordination of benefits. Any changes to the plan must be in writing and signed by all parties before becoming effective.

D. Treatment of Benefits, Seniority; Return. Except as provided in **Rule 17. FAMILY LEAVE**, no leave benefits or any other fringe benefits shall accrue during a leave without pay. The appointing authority shall adjust the employee's anniversary date for seniority purposes to reflect any period of unpaid leave of thirty (30) continuous days or more. No adjustment shall be made to the employee's anniversary date for periods of unpaid leave that are legally protected. Legally protected leaves include but are not limited to: FMLA, Maternity Leave, L&I, Military Leave. Upon expiration of an approved leave without pay, the appointing authority shall reinstate the employee based on **17. K. (FAMILY LEAVE, Return Rights)**.

E. Use of Paid Leave with Leave Without Pay. As appropriate for the type of leave requested, paid leave accruals will be utilized prior to unpaid leave.

F. Failure to Receive Approval. Failure to receive written approval of the request and plan before a leave without pay shall cause the leave to be absence without duly authorized leave.

17. FAMILY LEAVE

A. Purpose. Family leave is provided for the following purposes:

1. To care for a newborn;
2. To care for a child placed with the employee for adoption or foster care;
3. To care for the employee's immediate family member with a serious health condition;
4. if a serious health condition makes the employee unable to perform the functions of his or her position.

To receive family leave, an employee shall comply with current County procedures for family leave. Copies of current procedures are available from Human Resources.

B. Definition of Child. Child as used in this Rule means:

1. A biological, adopted or foster child, a stepchild, a legal ward or a child of a person standing in loco parentis (in place of the parent) if the child is younger than 18; or
2. A biological, adopted or foster child, a stepchild, a legal ward or a child of a person standing in loco parentis if the child is 18 or older and incapable of self care because of a mental or physical disability.

C. Definition of Parent. Parent as used in this Rule means a biological parent of an employee or an individual who stood in loco parentis to that employee when the employee was a child.

D. Definition of Serious Health Condition. Serious health condition as used in this Rule means an injury, illness, impairment, or physical or mental condition that involves:

1. **Hospital Care:** any period of incapacity or subsequent treatment connected with or consequent to inpatient care (an overnight stay) in a hospital, hospice or residential medical care facility; or

2. **Absence Plus Treatment:** any period of incapacity of more than three consecutive calendar days including any subsequent treatment or period of incapacity relating to the same condition that also involves:

a. treatment 2 or more times by a health care provider, by a nurse or physician's assistant under direct supervision of a health care provider or by a provider of health care services under orders of, or on referral by, a health care provider; or

b. treatment by a health care provider on at least 1 occasion which results in a regimen of continuing treatment under the supervision of a health care provider; or

3. **Pregnancy:** any period of incapacity due to pregnancy or for prenatal care;

4. **Chronic Conditions Requiring Treatments:** a chronic condition which:

a. requires periodic visits for treatment by a health care provider or by a nurse or physician's assistant under the direct supervision of a health care provider;

b. continues over an extended period of time; and

c. may cause episodic rather than a continuing period of incapacity.

5. **Permanent/Long-term Conditions Requiring Supervision:** a period of incapacity which is permanent or long term due to a condition for which treatment may not be effective. The employee or family member must be under the continuing supervision of, but need not be receiving active treatment by, a health care provider;

6. **Multiple Treatment (Non-chronic Conditions):** any period of absence to receive multiple treatments (including any period of recovery therefrom) by a health care provider or by a provider of health care services under orders of, or on referral by, a health care provider, whether for restorative surgery after an accident or other injury, or for a condition that would likely result in a period of incapacity of more than three consecutive calendar days in the absence of medical intervention or treatment.

E. Definition of Incapacity. Incapacity as used in this Rule means inability to work, attend school or perform other regular daily activities due to the serious health condition, treatment therefor or recovery therefrom.

F. Gender of Employees. Family leave applies to all eligible employees regardless of gender.

G. Length of Leave:

1. **Upon Birth or Placement of a Child.** An eligible regular employee may take 12 work weeks of leave to care for a newborn or newly placed child. The employee must complete the leave within 12 months of the birth or placement for adoption or foster care. For an eligible female employee who is disabled due to pregnancy or childbirth, the employee may be entitled to additional leave beyond the first 12 weeks based on state law. Human Resources can provide information concerning the law and its applicability.

2. **Due to a Serious Health Condition.** An eligible regular employee may take 12 weeks of leave if a serious health condition makes the employee unable to perform the functions of his or her position or to care for a member of the employee's immediate family with a serious health condition.

3. An employee's right to family leave, regardless of the purpose, is limited to 12 work weeks during any calendar year. If both the employee and appointing authority agree, the employee may take the equivalent of 12 work weeks over a longer time (than the 12 weeks) by working less than his or her normal work schedule.

4. Nothing in the family leave Rule shall prevent an appointing authority from granting leave in addition to the minimum established by this Rule.

H. Type of Leave. Family leave shall be unpaid leave, unless the employee uses other accrued paid leave as described below.

1. **Calculation of 12 Week Period Including Paid Leave.** Any paid leave used with family leave will be included within the calculation of the 12 week period.

2. **Election by Employee to Use Available Paid Leave.** If approved by the appointing authority, the employee may elect to use sick leave as permitted by Rule 9 or Rule 10 or annual leave as part of the 12 week period.

3. **Paid Leave Used First.** While paid accruals are to be utilized first and concurrently, the employee may retain a balance of up to eighty (80) hours of annual or alternative leave time prior to the utilization of unpaid leave.

I. Length of Time for Eligibility. To be eligible for family leave, the regular employee must have been employed by the County for at least 12 months and have worked at least 1250 hours during the 12 months preceding commencement of the leave.

J. Notice Required:

1. **Upon Birth or Placement of a Child.** The employee must provide the appointing authority at least 30 days' written advance notice by completing a current form and complying with applicable procedures. Current forms are available from Human Resources. The employee shall adhere to the dates stated in the form unless:

- a. The birth is premature;
- b. The mother is incapacitated by the birth and is unable to care for the child;
- c. The employee takes physical custody of the child at an unanticipated time and is unable to give 30 days notice; or
- d. The employee and the appointing authority agree to alter the leave dates.

If there is a premature birth, incapacity or unanticipated placement, the employee must give notice of the revised dates of family leave as soon as possible and no later than 5 working days following the birth, incapacity or placement.

2. **Due to Serious Health Condition.** If the leave is foreseeable, the employee must give the appointing authority at least 14 days' written advance notice of the expected leave by completing a current form and complying with applicable procedures. The employee shall make a reasonable effort to schedule the leave to not unduly disrupt the County's operations. If the leave is not foreseeable, the employee or the employee's representative (for example, a spouse, family member or other reasonable party) shall provide notice, in person or by phone or other reasonable means, within one or two working days, except in extraordinary circumstances.

K. Return Rights After Family Leave:

1. The appointing authority may place an eligible regular employee returning to work after family leave or returning part time while on family leave (if on an agreed upon return to less than the employee's normal work schedule) as follows:

- a. In the same position the employee held when the leave began; or
 - b. In a County position with equivalent benefits and pay.
2. The return is subject to bona fide changes in compensation or work duties.
3. The employee does not have return rights if:

- a. The County eliminates the employee's position by a bona fide restructuring or reduction-in-force; or
- b. The employee takes another job; or
- c. The employee fails to provide the required timely notice of family leave or fails to return on the established ending date of the leave.

L. When Both Parents are County Employees.

1. **Upon Birth or Placement of a Child.** If both parents are eligible regular County employees working in the same office or department, upon the birth or placement of a child the employees may take up to 12 work weeks total between the two of them. The County has the right to grant leave to only one parent at a time.

2. **Due to Serious Health Condition.** If both parents are eligible regular County employees, each employee is independently eligible for family leave for his or her own serious health condition or that of a member of the immediate family.

M. Adjustments During Unpaid Leave. During family leave, an eligible regular employee shall maintain accrued leave, but shall not accrue any additional leave. No adjustments shall be made to the employee's anniversary date for period of unpaid family leave.

N. Maintenance of Insurance Coverage. When the leave is unpaid, the County shall continue to pay premiums for insurance coverage during the 12 weeks of federal family medical leave in any calendar year to the same extent it would if the employee were on paid leave.

O. Recovery of Premiums if Employee Fails to Return. The County recognizes that the employee may be required to terminate employment upon the expiration of the period of family leave due to the continuation, recurrence or onset of the serious health condition or other circumstances beyond the employee's control. However, if the employee fails to return from leave for any other reason, the County may recover from the employee the insurance premiums paid during the period of unpaid leave.

P. Bargaining Unit Employees. Bargaining unit employees shall be governed by the terms of the applicable collective bargaining agreement.

Q. No Exemption of Highest Paid Employees. All regular employees otherwise meeting the provisions of this Rule are fully covered by this Rule; the County does not choose to name exempt employees or to have the highest paid 10% exempt for family leave purposes.

R. Protection From Retaliation. Thurston County shall not take any adverse action or retaliate against any employee for exercising his or her rights to family leave, for helping another exercise his or her rights to family leave or for participating in any investigation or proceeding concerning family leave.

18. ABSENCE WITHOUT DULY AUTHORIZED LEAVE

A. When. Unauthorized absence from work and absence from work for reasons other than those approved pursuant to Rules 2 through 10 and Rules 13 through 17 shall be considered as absence without duly authorized leave.

B. No Pay. Employees absent without duly authorized leave shall not be paid during such absence.

C. Grounds for Discipline. Absence without duly authorized leave may be grounds for disciplinary action, including termination.

19. COORDINATION – WORKER'S COMPENSATION

Employees may use their accrued sick, annual or alternative leave to make up the difference between the Worker's Compensation payments and their regular rate of pay. The employer will continue to pay the employee's insurance premium while the employee is off work receiving Worker's Compensation benefits, up to a maximum of six (6) months for any one

injury. The six (6) month period shall begin the first day the employee is off work for the compensable injury.

**CHAPTER FIVE
Miscellaneous Provision
And Working Conditions**

1. POLITICAL ACTIVITY

Political activities of employees shall comply with all applicable federal or state laws or regulations, including RCW 41.06.250.

2. HOURS OF WORK

A. Appointing Authority to Determine. The appointing authority shall determine the hours of work.

B. Minimum Full Time Work Week. The minimum hours of work for a full time regular employee shall be 40 hours per week. The normal 40 hour work week shall be 8 am to 5 pm, Monday through Friday, including 1 unpaid hour off for lunch.

C. Change in Work Week. The appointing authority may alter the normal work week for any employee or group of employees.

D. Breaks. Employees may take a 15 minute break for each 4 hours worked. Employees must take breaks at times that do not interfere with county business. The appointing authority may designate an area for breaks. Misuse of breaks may subject an employee to discipline.

E. Courthouse Hours. The Board of County Commissioners establishes minimum courthouse hours for offices and departments to be open to the public; provided, however, offices shall be open to the public during hours prescribed by law.

3. OUTSIDE EMPLOYMENT

A. General Prohibition. Thurston County employees shall not engage in employment that in any way interferes with or compromises their ability to perform their work for the County. An employee shall not contract for or accept anything of value in return for services nor shall they otherwise be self-employed for remuneration, without written approval of the appointing authority.

B. Written Approval by Appointing Authority. An employee shall receive written approval of the appointing authority prior to engaging in employment other than with Thurston County.

C. Prohibited Outside Employment. Such approval shall not be given if the circumstances of outside employment, including self-employment, may result in any of the following:

1. A conflict of interest;
2. The appearance of a conflict of interest;
3. Work in an area of expertise that conflicts with his or her employment with the County;
4. Goods or services purchased by the County;
5. Work which competes with services provided by the County;
6. Work or activity related to outside employment during an employee's hours of work at the County;
7. The use of County equipment or supplies;
8. Potentially impact the employee's ability to perform the duties of the County job;
9. A compromise of the employee's credibility and objectivity in performing the duties of the County job.

D. Potential Conflicts of Interest. The following are areas of potential conflicts of interest definitions that may apply to outside employment. Other policies may address additional areas of potential conflicts of interest. An employee is deemed to have a conflict of interest if the employee:

1. Receives or has any financial interest in any sale to the County of any service or property when such financial interest was received with prior knowledge that the County intended to purchase such property or obtain such service;

2. Participates as a County employee in the making of a contract in which he or she has a private pecuniary interest, direct or indirect, personally or through a member of his or her immediate family and fails to disclose such interest to the Chief Administrative Officer prior to the formation of the contract;

3. Engages in, accepts private employment from or renders services for private interest when such employment or service is incompatible with the proper discharge of the employee's duties for the County or would tend to impair independence of judgment or action in the performance of the employee's duties for the County.

E. Office or Department May Have More Restrictive Guidelines. If necessary, offices or departments shall adopt more specific or restrictive guidelines with the approval of the Chief Administrative Officer. Outside employment for employees of the Thurston County Sheriff's Office shall be governed by Thurston County Sheriff's Office Policy CS6.10.

F. Revocation of Prior Approval. If the outside employment, including self-employment, results in activity prohibited under this rule, prior approval may be revoked. The employee shall receive reasonable advance notice in writing of such revocation.

G. Violation Cause for Discipline. Engaging in outside employment which is prohibited by this rule is cause for discipline, up to and including termination.

4. EMPLOYMENT OF RELATIVES

A. Prohibition. No member of a County employee's, board or commission member's, or officer's immediate family shall be employed in any manner including any temporary, extra help or regular with end date employment, in the same office or department as the County employee, board or commission member, or officer.

B. Business Necessity. The prohibition in Subsection A shall not apply to the spouse of a County employee, board or commission member, or officer unless required by business necessity as determined by the appointing authority.

C. Not Applicable to Pre-Existing Relationships. This section shall not apply to employment relationships which existed on March 17, 1981.

D. Not Applicable to Transfers Due to Reorganization. Unless required by business necessity, the prohibition in Subsection A shall not apply to any regular employee transferred into an office or department containing a member of the employee's immediate family when that transfer is due to reorganization or reclassification of the employee's position.

5. EMPLOYMENT OF MINORS

A. Subject to State and Federal Law. Individuals between 16 and 18 years of age may be employed subject to state or federal law and regulations on the employment and working conditions of minors.

B. Hire of Minors Less than 16 Any appointing authority considering hiring a minor under the age of 16 should contact Human Resources prior to hiring the minor.

6. COUNTY EQUIPMENT AND SYSTEMS

A. No Expectation of Privacy in Using County Equipment. The County furnishes equipment and systems to employees for use in the course of their employment. These items and systems are County property and employees should have no expectation of privacy in their use.

B. Voice Mail. The County furnishes voice mail systems for use in conducting County business. The appointing authority reserves the right to review the contents of any voice mail mailbox.

C. Computers and Electronic Mail. The County furnishes computers for use in conducting County business. The appointing authority reserves the right to review the contents of any files or documents on the computer, including contents of any electronic mail.

D. Vehicles, Including Boats. The County furnishes vehicles, including boats for use in conducting County business. The appointing authority reserves the right to search these vehicles at any time.

E. Other County Equipment. The County furnishes desks, other furniture and other County space for employee use during the course of employment. The appointing authority may look through or otherwise search County premises and equipment at any time.

7. NO SMOKING

A. Policy. Smoking is prohibited within all County owned and leased buildings, leased building space and County owned or leased vehicles. Smoking is prohibited at all public entrances to County owned and leased buildings and buildings in which the County leases space.

B. Violation Grounds for Discipline. An employee who fails to comply with this policy may be subject to discipline, up to and including termination.

8. DRUG-FREE WORKPLACE

A. Purpose. Maintaining a drug-free workplace is essential to the safety and welfare of County employees. All employees shall assist in maintaining a work environment free from the effects of drugs. Compliance with this policy is a condition of employment.

B. Controlled Substances, Alcohol and Other Intoxicants.

1. **Prohibition.** The County prohibits employees from the manufacture, possession, use distribution or purchase of illegal controlled substances, alcohol and other intoxicants on County premises or in a County vehicle. Employees are also prohibited from being under the influence of an illegal controlled substance, alcohol or other intoxicants while on duty as a County employee.

2. **Notice of Conviction.** An employee who is convicted of a violation of a criminal drug or alcohol statute (including misdemeanors) for a violation occurring on Thurston County property, in a County vehicle or while on duty as a County employee shall notify his or her appointing authority within five (5) days of the date of conviction. A conviction includes any finding or plea of guilt (including a deferral) and/or any imposition of a fine, jail sentence or other penalty.

C. Prescription and Over-the-Counter Drugs. An employee taking any prescription drug (whether or not the employee has a current valid prescription) or over-the-counter drug which may impair job performance or safety shall inform his or her supervisor of the fact that he or she is taking the medication and provide information concerning the potential work related side effects. For prescription drugs, a doctor's release may be required. Forms are available from Human Resources to assist the employee in fulfilling this reporting requirement. The supervisor and the employee should work together to determine the employee's fitness for duty, or light duty if available. If no agreement is reached, the fitness for duty determination shall be made by the supervisor.

D. Employee Assistance Program. Employees who have an alcohol or drug abuse problem are strongly encouraged to seek assistance through the Employee Assistance Program or through any programs offered through the County's health carriers. When work performance is impaired, however, use of any assistance program does not preclude appropriate action by the County.

E. County Authority. The County retains full and final discretion on whether, when, and under what conditions an employee may be reemployed after an instance of substance abuse.

F. Violations Subject to Discipline. Any violation of this policy shall subject an employee to discipline, up to and including termination.

**CHAPTER SIX
Recruitment and
Equal Employment Opportunity**

1. MINIMUM POSTING REQUIREMENTS FOR REGULAR POSITIONS

A. Minimum Time Period. Individuals may only apply for regular County positions during the time that a vacant regular position is posted. The County posts vacant regular positions for a minimum of 5 working days. The appointing authority may post an opening for any reasonable period longer than 5 working days.

B. Posting at Information Desk. To post a vacant position, the appointing authority follows the current guidelines for posting and recruitment. This information is available from Human Resources. After review and approval of the information by Human Resources, the job is officially posted at the Information Desk in Building 1 of the Courthouse complex.

C. Closing date. Posting for regular positions must include a definite closing date.

D. Applications. All applicants must complete the standard Thurston County Employment Application. The appointing authority may, in his or her discretion, require the completion of a supplemental questionnaire, submittal of a current resume' or completion/ submittal of any other relevant material. All completed application packets must be turned in at the County Information Desk.

E. Types of Posting. The appointing authority may, in his or her discretion, post an opening for a regular position "In Department Only", "In County Only" or "Open to the Public". When a position is "Open to the Public", Human Resources oversees mailing the opening to a standard county minimum recruitment list.

F. Normal Posting Period. The normal posting period begins Monday (or the first working day of the week if Monday is a holiday) and continues for five consecutive working days.

2. SCOPE OF RECRUITMENT

When opening a position to the public, in order to provide equal opportunity and to promote a diverse work force, all appointing authorities must follow the Board of County Commissioners' recruitment policy. After meeting minimum recruitment requirements, the appointing authority shall determine the scope of additional recruitment activities. To determine what is reasonable recruiting for a specific position, the appointing authority should consider factors such as the level of the position in the organization, salary, the current labor market, composition of the work force and location of experienced/trained potential applicant pool. Examples of recruitment efforts that the appointing authority may use include: newspaper, radio or TV advertisements, educational institutions, professional and vocational organizations and professional newsletters.

CHAPTER SEVEN Selection Process

1. SELECTION CRITERIA

The appointing authority shall determine selection criteria based on the classification specification and the work required. Minimum qualifications stated in the classifications shall be used as selection criteria.

2. SELECTION PROCESS

The appointing authority shall determine the selection process based on the classification. The process shall be designed to select the best candidate available.

3. PROBATIONARY PERIOD.

A. Continuation of the Selection Process. The probationary period is an essential part of the selection process and is a continuing evaluation period before the employee achieves regular status in the position.

B. Length. The probationary period for all new hires shall be six months.

C. Length When Move To New Position. When a regular employee promotes, voluntarily demotes or transfers to another County position, the probationary period in the new position shall be two months.

D. At Will Employees. Because at will employees serve at the pleasure of the appointing authority and may be dismissed at any time and without notice, at will employees do not serve a probationary period.

4. TERMINATION DURING PROBATIONARY PERIOD

A probationary employee may be discharged at any time during the probationary period at the complete discretion of the appointing authority. The appointing authority need not give a reason for the termination. The employee shall have no right to appeal the termination decision.

5. COMPLETION OF PROBATIONARY PERIOD

A. Regular Status. Upon successful completion of the probation period, the employee shall gain regular status in the position. The employee shall automatically gain regular status by the expiration of the applicable probation period without termination. It is not necessary to give express written notification of the successful completion to the employee.

B. Probation Not a Disciplinary Tool. The probation period is not a disciplinary tool. Once the probationary period is successfully completed, an employee may not be placed again on probation.

6. RETURN RIGHTS FOR REGULAR EMPLOYEES FAILING PROBATION

A. Promoted or Transferring Regular Employee. A promoted or transferring regular employee who fails to successfully complete the probation period in the new position may return to his or her former position. In order to exercise this right, the employee must submit written notice of his or her intent to return within three working days of receipt of the notice of failure to successfully complete probation. The written notice shall be submitted to the appointing authority of the former position.

B. Voluntarily Demoted Employee. A voluntarily demoted employee who fails to successfully complete the probation period in the new position shall have the same return right state in Section 8. A. above only if the voluntary demotion was to a position in a different office

or department than the office or department of the former position.

C. Filling the Vacancy Created. In order to fill the vacancy created by a promoted or transferred regular employee (or created by a regular employee voluntarily demoting outside the office or department), the appointing authority shall ensure that the hiring process provides notice to the new hire of the existence of the previous incumbent's return rights. This notice must be provided to the new hire prior to the individual accepting the job.

D. New Incumbent. If the former position has been filled by a new incumbent at the time that the promoted, transferring or voluntarily demoted employee exercises his or her return rights, the new incumbent shall be terminated from the position. If the new incumbent is in the position due to a promotion or transfer or a voluntary demotion from an outside the office or department, the new incumbent may exercise return rights in the manner provided in Section 8. A. or B. above. This process shall continue until the employee terminated is not an employee who promoted, transferred or voluntarily demoted from another office or department.

E. Section Does Not Apply to At Will Employees. The provisions of this Section shall not apply to an employee who promotes, voluntarily demotes or transfers to an "at will" position. An employee moving to an at will classification shall have no return rights to any former position upon termination from that at will classification.

CHAPTER EIGHT Orientation/Training/Development

1. ORIENTATION.

A. Office or Department Orientation. Each new employee should receive basic information about office or department policy and job expectations. The orientation should cover items such as hours of work, the probationary period, working conditions and other conditions of employment.

B. Human Resources New Hire Orientation. As soon as possible after making a selection decision for a regular position, an office or department should schedule a New Hire Orientation with Human Resources. The New Hire Orientation covers an orientation to County government, benefit information and general employment practices.

2. INTRODUCTION TO COMMISSIONERS

An appointing authority shall introduce all new regular employees to the Board of County Commissioners as soon as possible after the hire date.

3. TRAINING/DEVELOPMENT

A. Goal. The Board of County Commissioners encourages appointing authorities to provide appropriate training opportunities for employees. The goal of training is to improve County service. **B. Human Resources Responsibility.** Human Resources shall administer an annual county-wide training program to make in-house training opportunities available to regular employees.

C. Report by Employees. Employees attending training shall report on their training, including information learned, as directed by their appointing authority.

4. PERFORMANCE EVALUATIONS

A. Goal. Performance evaluation is an on-going process which includes formal and informal evaluations. The County's goal for formal performance evaluations is at least 1 formal evaluation for each regular employee a year.

B. MTP Employees. MTP employees shall have an annual formal performance evaluation using the MTP performance evaluation forms as provided in the MTP Plan.

C. Non-MTP Employees. The appointing authority shall determine the performance evaluation format for non-MTP employees.

D. Part of Personnel Record. Performance evaluations shall become part of the employee's official personnel record.

E. Written Statement by Employee. When a regular employee disagrees with an evaluation, the employee may provide a written statement to be filed and retained.

CHAPTER NINE Personnel Files and References

1. LOCATION OF PERSONNEL FILES

- A. Where Maintained.** Each employee's personnel file shall be maintained in the office or department that currently employs the employee.
- B. Human Resources File.** Human Resources shall maintain a benefit and salary file on each employee for payroll and auditing purposes.

2. ACCESS TO PERSONNEL FILES

- A. Employee's Right of Access.** Each employee shall have the right to look at his or her personnel file. The appointing authority should communicate the office or department process for examining the employee's own file.
- B. Public Access.** Public access to personnel files shall be governed by state law.

3. REGULAR EMPLOYEE MOVING TO A NEW DEPARTMENT OR OFFICE

- A. File to Transfer With Employee.** When a regular employee promotes, transfers or voluntarily demotes to a new job in a different office or department, the employee's personnel file should be transferred with the employee.
- B. Coordination by Human Resources.** Once the employee has accepted the position in another office or department, the appointing authority shall ensure that all final paperwork is completed and placed in the employee's file. The appointing authority will then forward the personnel file to Human Resources. HR will review and inventory the file and transfer the file to the new department or office.

4. REFERENCES

- A. Standard Release Form.** Human Resources shall request a standard signed release form from each terminating regular employee during the exit interview. Human Resources shall forward a copy of the signed release to the appointing authority. Current employees requesting references should also complete the standard release form and submit it to the appointing authority.
- B. Who Responds to Reference.** Only the appointing authority should respond to any request for a reference concerning any current or former employee.
- C. Guidelines for Responses to Reference Requests.** Responses to requests for a reference should generally observe the following guidelines:
 - 1. All information should be within the scope of the permission granted by the release;
 - 2. The appointing authority should consult the employee's personnel file in responding to reference requests.

CHAPTER TEN Layoffs

1. DETERMINATION OF SENIORITY

- A. Seniority.** Seniority is the period of continuous service as a regular employee with the County.
- B. Time in Paid Leave Status.** Time in paid leave status shall accrue seniority.
- C. Time in Leave Without Pay.** Time in leave without pay shall not accrue seniority with the following exceptions:
 - 1. The first six months of leave resulting from an on the job injury that is awarded time loss as part of worker's compensation; and
 - 2. The first six months of leave taken during the period of disability due to pregnancy will accrue seniority.

2. LAYOFFS

- A. Basis.** The appointing authority may lay off regular employees for lack of work, budgetary restrictions or other changes that have taken place.
- B. Temporary and Probationary Employees First.** No regular employee shall be laid off while another person in the same classification within the office or department is employed on an initial probationary or temporary basis.
- C. Determination of Which Employee Within Classification.** Layoff shall be by classification and within an office or department. In determining who in any classification is to be laid off, the appointing authority shall make the decision on the basis of ability. If ability is equal, then seniority shall prevail.
- D. Reassignment Instead of Layoff.** The appointing authority should consider reassignment instead of layoff and shall hold all suitable vacancies pending a decision about whether reassignment is appropriate.
- E. Reassignment Where Employee Does Not Meet Minimums.** If the appointing authority determines reassignment appropriate, the reassignment may include assignment of the regular employee to a classification where the employee does not currently meet the minimum qualifications. If such a reassignment occurs, the appointing authority shall specify a period of training and development to enable the employee to demonstrate the ability to perform the job.

3. NOTICE OF LAYOFF

The appointing authority shall give regular employees at least thirty (30) days written notice of layoff.

4. REHIRE LIST

- A. Placement on List.** All regular employees receiving written notice of layoff pursuant to this Chapter will be placed on a county-wide non-union rehire list, effective the date of the written notice. The individuals shall remain on the list for up to fourteen (14) months from the date of layoff. Human Resources shall maintain and administer the rehire list.
- B. Basis for Rehire.** Rehires shall be on the basis of ability, and when ability is equal, seniority shall prevail.
- C. Determination of Qualifications for Vacancy.** Appointing authorities governed by this section shall hire qualified individuals from the rehire list for any vacancy before seeking other sources for candidates. Individuals on the list are qualified for a vacancy if:

1. The individual previously held a position in the vacant classification; or
2. The individual previously held a position in a higher classification within the same job series. (**Example:** an OA IV is qualified as an OA I -- OA IV)
3. The individual previously held the vacant position.

In other circumstances, the appointing authority shall have discretion to determine whether other individuals on the list are qualified for a vacancy.

D. Treatment of Leave and Seniority. If the County rehires an individual from the rehire list during the fourteen (14) month period, the County shall restore the employee's sick leave balance and amount of seniority that existed on the date of layoff. The individual shall not earn leave or seniority and shall not accrue other benefits while on the list awaiting rehire. If the individual's time on the list expires and the individual is not at that time rehired as a County employee, the individual shall lose all rights to restoration of seniority or sick leave and shall not be compensated in any way for either.

E. Probation Upon Rehire. If the County rehires an individual from the rehire list into a position that the individual previously held within the same office or department, the individual will be on probation only if the previous probationary period had not expired. All other individuals hired from the rehire list will be on a 6 month probation to allow the appointing authority to make the final hire decision. Such employees may use leave during this probationary period. If an employee fails probation, the employee shall be terminated and shall have no further rights to Thurston County employment.

F. Rights to Rehire List Upon Rehire. When the County rehires an individual from the rehire list, Human Resources shall remove the individual's name from the list and the individual shall have no continuing rights to rehire except an individual rehired into any position other than the position from which the individual was laid off. Such individual may choose to remain on the rehire list for the limited purpose of rehire into the previous position should it become available. To exercise this limited right, the individual must submit written notice to the Director of Human Resources within 5 working days of the rehire. If the individual exercises this limited right, the individual may remain on the rehire list until hired into the previous position or until the fourteen (14) month eligibility for rehire expires, whichever comes first.

G. Expiration of Time On List. Any individual remaining on the rehire list on the date that individual's fourteen (14) month rehire eligibility expires shall be removed from the rehire list and shall have no further right to Thurston County employment.

CHAPTER ELEVEN

Discipline

1. EMPLOYEE CONDUCT

The success of Thurston County is dependent upon providing the public with the highest possible level of service. The continued success of the County to maintain this effort is dependent upon all employees working effectively and productively together. The County expects employees to perform their duties in a professional, effective and efficient manner. In particular, managers are expected to set a strong, professional example in the manner in which they conduct County business.

2. DISCIPLINE

A. County Authority to Take Discipline. Employees are subject to disciplinary action when they engage in conduct which violates a Thurston County policy, rule or regulation or otherwise interferes with the safe and efficient operation of County business. While the County will strive to take necessary corrective action in a fair and consistent manner, the County must reserve full discretion to make any and all disciplinary decisions which it determines are necessary to ensure the highest level of service is provided.

B. Examples of Behavior Causing Discipline. Examples of behavior that may subject an employee to discipline include, but are not limited to, the following:

1. Violation of County policies, regulations or rules. County policies, regulations and rules include, but are not limited to, those promulgated in the Personnel Rules, the Administrative Manual, the Financial Policies Manual and the Safety Manual;
2. Repeated absence or tardiness;
3. Unauthorized acquisition, use, possession, removal, neglect or willful damage to any County property, equipment or materials;
4. Preventable accidents;
5. Incompetence or inefficiency in the performance of assigned duties;
6. Unauthorized distribution of literature or solicitation of employees on County premises during working time;
7. Unauthorized parking of personal vehicle in an area reserved for the public or other reserved areas;
8. Any violation of the No Smoking policy;
9. Failure to comply with the provisions of any applicable collective bargaining agreement;
10. Aiding in assessment or collection from any employee in the County for the purpose of securing the nomination or election of any person to office or for the purpose of making a gift to any elective officer;
11. Taking or receiving any fee, gift or other valuable item in connection with County employment for personal gain from any person when such fee, gift or item is given by such person in the hope or expectation of receiving a favor or better treatment than afforded to other persons;
12. Operation of a County vehicle or any vehicle operated in the course of County employment in a reckless or dangerous manner;
13. Offensive conduct or language toward a County employee or a citizen;
14. Deliberate falsification of any official County document, including time records;
15. Violation of safety rules or procedures (whether or not personal injury or damage to property occurs);

16. Conviction of a felony, a misdemeanor involving theft or a misdemeanor involving moral turpitude;
17. Failure to report an accident involving a County vehicle or any vehicle operated in the course of County employment;
18. Vandalism or attempted vandalism committed against, or while on, County property;
19. Attempting to induce any officer or employee of the County to commit an illegal act or an act in violation of any County rule or regulation;
20. Conduct unbecoming a County employee while on duty;
21. Off-duty conduct which adversely affects the employee's ability to perform the County job;
22. Outside employment in violation of the rule concerning outside employment;
23. Unexcused absence;
24. Making any false statement or failing to submit documentation when required, in connection with the use of sick leave;
25. Sleeping while on duty;
26. Any violation of the Drug-Free Workplace policy;
27. Abuse of prescribed drugs on the job or abuse which has an adverse affect on the employee's ability to perform the job;
28. Refusing to undergo any tests to determine the presence of alcohol or drugs in the body when directed to do so by the County;
29. Dishonesty;
30. Mishandling of employer revenues;
31. Insubordination; and
32. Striking or abusing an employee or a citizen.

3. TYPES OF DISCIPLINE AVAILABLE

A. Variety of Methods. Managers and supervisors authorized to take disciplinary actions may use a variety of measures. Managers will follow a program of progressive discipline where appropriate. Individual circumstances may cause progressive discipline to be inappropriate. Such circumstances include cases where the infraction is of such a nature that significant discipline, including termination, is justifiable, even on the first offense.

B. Examples of Discipline. Types of discipline include, but are not limited to, the following:

1. Oral warning;
2. Written warning;
3. Withholding a scheduled pay increase or step increment;
4. Pay reduction;
5. Demotion;
6. Suspension, with or without pay;
7. Termination.

CHAPTER TWELVE Termination of Employment

1. VOLUNTARY RESIGNATION

- A. Method.** A voluntary resignation may be given verbally or in writing. Employees who voluntarily leave County employment should provide a letter of resignation at least 10 working days before the effective date of resignation.
- B. Ability of Employee to Withdraw Resignation.** An employee may not withdraw a resignation, whether verbal or written, without the appointing authority's approval.
- C. Filing.** The original of the resignation letter shall be put in the employee's personnel file and a copy forwarded to Human Resources.

2. INVOLUNTARY TERMINATION

- A. Written Notice.** The appointing authority shall give written notice to any regular employee involuntarily terminated.
- B. Advised of Rights When Laid Off.** A regular employee whose involuntary termination is due to a layoff shall be advised of his or her rights.
- C. Amount of Notice.** The appointing authority may terminate an employee immediately or with such notice as the appointing authority determines appropriate under the circumstances.

3. EXIT INTERVIEW

- A. Human Resources.** The appointing authority shall schedule an exit interview with Human Resources for each terminating regular employee. Human Resources shall conduct the exit interview and shall forward a copy of the exit interview to the appointing authority.
- B. Appointing Authority.** The appointing authority may also conduct an office or department exit interview.

4. RETURN OF COUNTY PROPERTY

Any terminating employee shall turn his or her County identification card, gas card, credit card, keys, and all county property to the appointing authority before leaving County employment.

5. COMPUTER ACCESS

The appointing authority is responsible to assure that all terminating employees who have access to critical data systems have their computer access and/or authorization discontinued upon leaving County employment.

CHAPTER THIRTEEN
Complaint Procedure for Non-Union Regular Employees
(Who are not at will employees)

1. APPLICATION

This Chapter applies to all non-union regular employees who are not at will employees and who have completed their probationary period.

2. CONTENTS OF COMPLAINT

A complaint is a written statement alleging a violation of the Thurston County Personnel Rules. A complaint must include the following written information:

- A.** The section(s) of the rules allegedly violated;
- B.** The date(s) of the alleged violation;
- C.** The people involved;
- D.** The facts of the alleged violation;
- E.** The date the complaint is written;
- F.** The signature of the complainant.

3. PROCEDURE.

A. First Step: The employee must present the complaint to his or her supervisor within 5 working days after the date of the alleged violation. The supervisor shall give the employee a written answer within 5 working days after the receipt of the complaint.

B. Second Step: The employee may appeal by presenting the complaint to the appointing authority within 5 working days after the receipt of the supervisor's answer. The appointing authority shall consider the complaint and provide the employee a written decision within 10 working days after the receipt of the appeal.

C. Third Step: The employee may appeal the decision of the appointing authority by submitting the complaint to the Board of County Commissioners within 10 working days after the receipt of the appointing authority's decision. The Board or its designee shall hold a hearing on the matter within 10 working days after receiving the appeal. The Board or its designee shall issue a written decision within 10 working days after the hearing. The decision of the Board or its designee shall be final.

CHAPTER FOURTEEN
Procedure for Reporting Improper Governmental Action and
Protecting Employees Against Retaliation

1. POLICY STATEMENT

It is the policy of Thurston County to:

- A. Reporting.** Encourage reporting by County employees of improper governmental action taken by Thurston County officers and employees; and
- B. Protection.** Protect County employees who have reported improper governmental actions in accordance with Thurston County policies and procedures.

2. DEFINITIONS

As used in this Chapter, the terms defined in this Rule shall have the following meanings unless the context clearly requires otherwise:

A. Improper Governmental Action. Any action by Thurston County officer or employee that:

1. Is undertaken in the performance of the officer's or employee's official duties, whether or not the action is within the scope of the employee's employment; and
2. (i) is in violation of any federal, state or local law or rule; or
(ii) is an abuse of authority; or
(iii) is of substantial and specific danger to the public health or safety; or
(iv) is a gross waste of public funds;
3. Improper governmental action does not include personnel actions, including employee grievances, complaints, appointments, promotions, transfers, assignments, reassignments, reinstatements, restorations, reemployments, performance evaluations, reductions in pay, dismissals, suspensions, demotions, violations of collective bargaining or civil service laws, alleged violations of labor agreements or reprimands.

B. Emergency. A circumstance that if not immediately changed may cause damage to persons or property.

C. Retaliatory Action. Any adverse change in the terms and conditions of a Thurston County employee's employment.

3. PROCEDURES FOR REPORTING

A. Report to Whom. An employee who becomes aware of improper governmental action should report the action to either Human Resources or the Prosecuting Attorney's Office. If the employee reasonably believes the improper governmental action involves both Human Resources and the Prosecuting Attorney's Office or that reporting to those entities would be inappropriate, the employee may report the action to the Chief Administrative Officer.

B. May be Required to be Written. The entity receiving the report may require the employee to submit a written report stating in detail the basis for the employee's belief that an improper governmental action has occurred.

C. Emergency. In an emergency, where the employee believes that damage to persons or property may result if action is not taken immediately, the employee may report the improper governmental action directly to the appropriate government agency with responsibility for investigating the improper action.

D. Information to the Appointing Authority. Unless the report alleges improper governmental action by the appointing authority, the entity receiving the initial report shall inform the appointing authority of the allegation.

E. Investigation. The entity receiving the report and the appointing authority shall confer and shall agree upon an appropriate method of investigation. The entity receiving the report shall ensure that prompt action is taken to properly investigate the report.

F. Confidentiality. The investigation should be conducted as confidentially as possible. Until the investigation is final, the identity of all employees involved shall be kept confidential to the extent permitted by law. At all times, the identity of reporting employees shall be kept confidential to the extent possible under law, unless the employee authorizes the disclosure of his or her identity in writing.

G. Completion of Investigation. When the investigation is completed, the entity receiving the report shall advise all employees involved in the investigation of a summary of the results of the investigation, except that personnel actions taken as a result of the investigation may be kept confidential.

H. Failure of Employee to Act in Good Faith. If an employee fails to make a good faith attempt to follow the Thurston County procedures in reporting improper governmental action shall not receive the protection provided by Thurston County in this Chapter.

4. PROTECTION AGAINST RETALIATORY ACTIONS

A. Prohibition of Retaliation. Thurston County officials and employees are prohibited from taking retaliatory action against a Thurston County employee because he or she has in good faith reported an improper governmental action in accordance with this Chapter.

B. Protection from Retaliation. An employee who believes that they have been retaliated against for reporting an improper governmental action may obtain protection under this Chapter by providing a written notice to the Board of County Commissioners.

C. Contents of Notice to Board. The notice to the Board shall specify the alleged retaliatory action and the relief requested. The notice shall be provided directly to the Board or through the Director of Human Resources.

D. Time Frame for Notice. The written notice shall be delivered no later than 30 days after the occurrence of the alleged retaliatory action.

E. Time Frame for Board Response. The Board shall respond to the notice within 30 days of receipt of the notice.

F. Appeal to State. After receiving the response of the Board or 30 days after the delivery of the notice to the Board, an employee may request a hearing before a state administrative law judge for the purpose of establishing that a retaliatory action occurred and to obtain appropriate relief provided by law.

G. Time Frame for Appeal. An employee seeking a hearing with the state shall deliver the request for a hearing to the Chief Administrative Officer no later than the earlier of either 15 days from the delivery of the Board's response to the notice of retaliatory action or 45 days from the delivery of the notice of retaliatory action to the Board.

H. County Notice to State. Upon receipt for the request for hearing, the County shall apply within 5 working days to the State Office of Administrative Hearings for an adjudicative proceeding before an administrative law judge.

I. State Recommendation to County. The County will consider any recommendation provided by the administrative law judge that the retaliator be suspended with or without pay or dismissed.

5. RESPONSIBILITY FOR CHAPTER

A. CAO Responsibility. The Chief Administrative Officer, with assistance from the Director of Human Resources, is responsible for implementing this Chapter. This responsibility includes ensuring that the provisions of this Chapter are:

1. Posted where all employees will have reasonable access to them;
2. Made available to any employee upon request; and
3. Provided to all new hires.

B. Appointing Authority Responsibility. Appointing authorities, managers and supervisors are responsible for ensuring the procedures are fully implemented within their areas of responsibility.

C. Violation Grounds for Discipline. Violations of this Chapter may result in appropriate disciplinary action, up to and including dismissal.

CHAPTER

FIFTEEN

Teleworking Policy Number: 15.1

Effective Date: 5/8/00 Revision Dates:

1. PURPOSE

This policy addresses the requirements for teleworking in Thurston County. It allows individuals and their managers to design their own teleworking arrangements within the guidelines and requirements of this policy.

2. DEFINITIONS

- a. **Teleworking.** Teleworking is also known as telecommuting and it is the practice of working from home, instead of commuting to a designated office. Emphasis is placed on information or communication exchange through telephones and remote devices, such as computers, modems, and fax machines, so an employee may work off-site. In some cases, the telephone may be the only necessary communication equipment.

Teleworking is an option that management may use when appropriate. It is a privilege extended to employees as a voluntary option with a clear understanding that not every job or employee may be adaptable or compatible for remote work.

- b. **Designated office.** The employee's usual and customary department/office work address.
- c. **Alternate work-site.** The employee's home.
- d. **Teleworking schedule.** Teleworking is a flexible deployment of staff to meet department/office needs. Telework may occur on a regularly scheduled basis or be intermittent or episodic as defined in the teleworking agreement.

3. TELEWORK AGREEMENTS

- a. **Employees desiring to telework must complete teleworking arrangement checklists and sign a Telework Agreement.** The employee's supervisor and appointing authority must also sign the checklist and agreement.
- b. **Teleworking arrangements.** Requires mutual agreement by the teleworker and manager and is subject to the approval of the appointing authority. Management or the teleworker may terminate the voluntary telework arrangement at any time, for any reason.

4. CRITERIA FOR EMPLOYEE PARTICIPATION

- a. **Participation as a teleworker is voluntary.** Criteria for participation include adaptability of the job for teleworking, aptitude of the employee for teleworking, and approval of the supervisor and appointing authority. Other factors that will be considered in selecting teleworkers are attendance, skill, ability and performance.
- b. **Performance Characteristics.** These performance characteristics should be considered prior to entering into a teleworking agreement:
1. Works alone effectively;
 2. Completes assignments independently, on time, meeting quality standards;
 3. Asks for assistance when needed;

4. Communicates information fully and timely to leadership, coworkers, support staff and customers;
 5. Sets appropriate priorities;
 6. Maintains a suitable workspace;
 7. Demonstrates dependability and responsibility by meeting attendance standards completing work assignments as scheduled and maintaining confidentiality;
 8. Operates and maintains computer or other equipment independently.
- c. Job Characteristics.** Jobs suitable for teleworking generally have the following characteristics:
1. Face-to-face interaction can be scheduled;
 2. The needs of both internal and external customers can be satisfied from the remote workplace;
 3. Ability to schedule workflow so that work that can only be done at the designated office can be completed on non-teleworking days;
 4. Clear objectives can be set and tasks can be clearly defined;
 5. Job contains tasks that can be completed at a remote site.
- d. Other Prerequisites Needed to Qualify:**
1. Evidence of a suitable work site;
 2. Employee must agree to sign and abide by the Teleworking agreement;
 3. Approval of supervisor and appointing authority;
 4. Participation of both employee and supervisors in training about teleworking;
 5. The employee must make and maintain dependent care arrangements to permit concentration on work assignments.

5. WORK PERFORMANCE

The performance standards for teleworking employees should be equivalent to standards used when the employees are working at their designated office. This policy does not change or waive standards of performance or behavior.

6. COMMUNICATION

Teleworkers must maintain effective communication with their supervisors and co-workers. Teleworkers, their supervisors and coworkers will devise procedures for effective communication. Communications should allow the teleworker's location to be undistinguished from the designated office.

7. TRAINING

Teleworkers and their supervisors should participate in training before beginning to telework. The training includes such topics as the Teleworking Policy, performance standards, customer service, and impact on workflow and communication among the work group.

8. COMPENSATION AND BENEFITS

Compensation and benefit plans are not affected by teleworking.

9. WORKER'S COMPENSATION

Teleworkers will be covered by worker's compensation for work related injuries that occur during work hours while teleworking at the alternate work site.

10. LIABILITY

The County is not liable for any injuries to family members, visitors and others in the employee's alternative work site.

11. WORKPLACE SAFETY AND ERGONOMICS

- a. Teleworkers will set up and maintain the alternative work site in a safe, unobstructed and clean fashion so that it complies with all laws regulating work areas. This includes following basic safety precautions such as eliminating trip and fall hazards, avoiding heavy lifting and ensuring proper lighting and furniture, and electrical connections. The employee must take precautions to avoid accidents.
- b. The teleworker is responsible for any home maintenance or construction costs associated with the use of the employee's home for teleworking. No reimbursement will be provided for maintenance, insurance or utilities.
- c. The teleworker must allow their supervisor or another representative of the county to inspect the alternate work site to ensure adequate health and safety and to inspect any county owned equipment. Twenty-four (24) hours' notice will be given to the employee prior to inspection.

12. HOURS OF WORK

- a. Work schedules must comply with the Fair Labor Standards Act, county policies, and collective bargaining agreements governing overtime and compensatory time. Teleworkers must get pre-authorization to work overtime.
- b. The policy requires teleworkers to work an agreed upon schedule. Management may call teleworkers into work in the designated office during any scheduled work hours. Teleworkers must attend staff meetings and training as required and approved by their supervisor.
- c. Requests to use leave, whether paid or unpaid, must be pre-approved by the supervisor.

13. EXPENSES

- a. The appointing authority is authorized to approve expenditures for software, communications devices and office supplies needed by teleworkers for their alternate work site.
- b. The County does not cover costs of remodeling or furnishing the alternate work site if it is located in the employee's home or household expenses such as heating and electricity. The County does not provide commuting expenses between the teleworking location and the designated work site.

14. EQUIPMENT AND INFORMATION SECURITY

- a. The employee is responsible for maintaining and safeguarding office equipment that is used at an alternate work site.

- b. Any hardware or software provided by the County remains the property of the County and shall be returned at the end of the teleworking agreement. Teleworkers may not copy or distribute County-provided software. No unauthorized hardware or software may be installed on any County owned equipment.
- c. Teleworkers shall comply with computer software licensing agreements, County policies and other applicable laws including copyright and patent laws.
- d. Teleworkers must use approved surge protectors and virus scanning software. They must use equipment compatible with existing county systems. The teleworker is also responsible for proper file maintenance and backup of documents.
- e. Employees must safely store diskettes and papers. Products, documents and other records used and/or developed while teleworking remains the property of the County. The teleworker must follow the County's department's or office's policies on confidentiality, access and retention of public records.
- f. Should the equipment at the site fail, the teleworker will make arrangements for repairs and return to work at the designated work site.

15. PROCEDURES AND FORMS

- a. Human Resources shall adopt procedures and forms to implement this policy. Procedures and forms may include the following:
 - 1. Teleworker Selection Guide;
 - 2. Telework Office Checklist;
 - 3. Telework Application;
 - 4. Teleworking Agreement;

Workplace Violence Prevention

Policy Number: 15.2

Effective Date: June 12, 2000 Revision Dates:
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1. PURPOSE

This policy is designed to reduce the risk from workplace violence and to promote a safe and healthy work environment.

2. DEFINITIONS

- a. **Supervisor.** For the purposes of this policy, supervisor shall mean appointing authority, manager or supervisor.
- b. **Workplace Violence.** Incidents of workplace violence include the following acts or behaviors occurring in the work place:
 - 1. Physical assault and any infliction of harm to persons or property punishable as a criminal act under the Revised Code of Washington. Examples include, but are not limited to, hitting, pushing, kicking, biting, holding, impeding, spitting, or blocking movement of another person, unless in performance of job duties;
 - 2. Threats, including:
 - a. Any direct or indirect communication to another, conduct, gesture or other behavior, which is reasonably perceived to communicate an intent to intimidate, endanger the safety of, or do or cause harm to persons or property; or
 - b. Any other communication defined to be a threat pursuant to Washington Criminal Code (RCW Title 9A.04.110 (2.5) & RCW Title 9A.46.110).
 - 3. Stalking; or
 - 4. Attempts to threaten or cause harm to persons or property.
- c. **Workplace.** Any building or work area, including any associated parking area, constituting the place where work is performed or assigned, including common areas and private or personal work areas. Also included is any area where the employee is engaged in official business, including field locations, vehicles, either employer-owned or privately owned, when used for business purposes.

3. POLICY

- a. Thurston County is committed to employee safety and health. Workplace violence, including threats of violence by or against a County employee, is not tolerated. Committing an act of workplace violence will subject an employee to disciplinary action, up to and including termination. Reasonable efforts will be taken to prevent threats and violent incidents from occurring by implementing training and procedures.
- b. Behavior that is reasonably perceived by others as threatening, frightening or intimidating is unacceptable behavior that will not be tolerated. Prompt and accurate reporting of all threatening or violent incidents is required whether or not any physical injury has occurred.

- c. The County provides training and intervention measures to heighten employees' awareness of situations that might lead to workplace violence, and enhance the safety and protection of employees to the greatest extent practical.
- d. All County employees are responsible for using safe work practices; for following all directives, policies and procedures; and for assisting in maintaining a safe and secure work environment.

4. RESPONSIBILITIES

a. HUMAN RESOURCES IS RESPONSIBLE FOR:

1. Administration and broad oversight of the County's Workplace Violence Prevention policy;
2. Coordinating and conducting training about Workplace Violence Prevention;
3. Maintaining appropriate files and records;
4. Assisting departments and offices in the development of audits or surveys and specific procedures needed to implement this policy;
5. Reviewing reported incidences of violence;
6. Assuring confidentiality of complaints and concerns to the extent allowed by law; and
7. Assuring employees will not be discriminated or retaliated against for filing appropriate workplace violence complaints.

b. APPOINTING AUTHORITY AND MANAGERS ARE RESPONSIBLE FOR:

1. Knowing and complying with the provisions of this policy;
2. Providing for periodic evaluation of potential for incident of workplace violence.
3. Providing the opportunity for employees to receive training about workplace violence prevention;
4. Addressing employee personal safety concerns;
5. Developing and maintaining field procedures to avoid or appropriately deal with situations where violent acts can be anticipated;
6. Consulting with Human Resources for HR and others as appropriate; and
8. Obtaining appropriate pre-employment references prior to making hiring decisions.

c. EMPLOYEES ARE RESPONSIBLE FOR:

1. Knowing and complying with provisions of this policy;
2. Participating in training about workplace violence prevention;
3. Contacting the 911 emergency center or following the approved office procedure if they believe a violent incident is imminent;
4. Reporting concerns for personal safety while conducting County business to their supervisors;
5. Immediately reporting situations where there is a fear that physical retaliation may take place or where someone has made verbal threats of physical violence;
6. Documenting reports of workplace violence on the *Incident Report Form*; or approved agency form, and
7. Refraining from any behavior that is threatening, frightening or intimidating, and any physical violence.

5. WORKING WITH THE PUBLIC

- a. If the potential for violence is imminent, employees should immediately retreat and then contact 911 (giving your name and location) and alert a supervisor or other available management staff.
- b. If the threat of violence does not appear imminent, employees shall still retreat and then request intervention from a supervisor or other available management staff.

6. OFF THE JOB THREATS AND DOMESTIC VIOLENCE

- a. If the potential for violence is imminent, contact the 911 emergency center, or follow the approved office procedure if at work, providing your name and location.
- b. Employees are encouraged to notify their supervisors of incidents of domestic violence and or other off-the-job threats or violence. Employees shall immediately report any acts of domestic violence that occur in the workplace, or have the potential for occurring in the workplace, or affecting other employees.
- c. If an employee requests a court order restraining any person from harassing or approaching him or her, the employee is encouraged to:
 1. Inform his or her supervisor about the issuance of the order,
 2. Provide a description and photograph (if possible) of the individual cited in the order, and
 3. Provide a copy of the order; Employees are also encouraged to include the work site in the restraining order.

7. WORKPLACE HAZARD CONTROL AND PREVENTION

- a. Measures that may be taken to reduce the risk of workplace violence include but are not limited to:
 1. Limiting visitor access to personal work areas;
 2. Wearing of photo identification by employees;
 3. Prohibiting access to work areas by persons who appear to be under the influence of or affected by intoxicants or drugs;
 4. Identifying unknown individuals attempting to enter employee areas and inquiring as to their business;
 5. Designing work areas to protect employees from possible threats;
 6. When a work assignment is necessary involving a known hostile individual, the employee and supervisor consult to formulate a plan so that the employee will not be contacting the hostile person alone.

8. RESPONDING TO INCIDENTS

- a. Immediately after a serious incident of workplace violence, supervisors must first focus on providing any necessary medical treatment or emotional support of affected persons. Other immediate steps include:
 1. Reporting the incident to law enforcement;
 2. Securing the work area where the disturbance occurred;
 3. Accounting for all employees and others, and ensuring the physical safety of those remaining in the area as soon as possible;

4. Providing for site security;
5. Providing for critical incident debriefing to victims, witnesses and other affected employees;
6. Providing for accurate communication to outside agencies, media and law enforcement;
7. Returning to normal operations as soon as possible.

9. INCIDENT REPORTING

- a. All workplace violence incidents shall be reported to management/supervisory personnel immediately. Written reports are to be submitted to the appointing authority within 24 hours of occurrence using *The Incident Report Form* or approved agency form. This procedure applies to all types of violent incidents, whether or not physical injury was inflicted. (i.e. verbal abuse, threats of violence, menacing, etc.) A copy of the report is also sent to Human Resources for further evaluation.
- b. Human Resources and the appropriate appointing authority will review incidents involving employees and/or the public.
- c. If it appears that a criminal violation has occurred as a result of the incident, the matter will be referred to the local law enforcement agency with jurisdiction in the matter.
- d. Human Resources will evaluate each reported incident. HR will discuss causes of the incident with affected employees, and develop recommendations to prevent similar incidents from occurring in the future.

10. PROCEDURES AND FORMS

- a. Human Resources shall adopt procedures and forms to implement this policy. Procedures and forms are located in the *Thurston County Safety Manual*, and may include the following:
 1. Responding to a Threat of Violence;
 2. Security Audits;
 3. Security Measures for Preventing Workplace Violence;
 4. Security Measures in the Field;
 5. Reporting Violence in the Workplace;
 6. Post Emergency Response Plan.

Security Identification of Employees

Policy Number: 15.3

Effective Date:	March 4, 2002
Replaces:	New
Approved by:	BOCC
Authority:	BOCC, Resolution #
See Also:	Workplace Violence Prevention Policy #15.20 (Personnel Rules) Security Measures in the Field Policy # 012.3055

Purpose

Thurston County strives to ensure the safety of employees and the security of our facilities against any unauthorized access. For this safety and security measure to be effective, it requires the cooperation of all County personnel. Identification badges ensure instant recognition of employees.

Scope

Thurston County provides photo identification badges for all employees, and volunteers working on behalf of the County.

Policy

The following personnel shall wear photo identification badges while on duty:

All employees, regardless of employment status, and volunteers with the exception of Elected Officials, uniformed law enforcement, or those exempt under Appointing Authority Responsibility, Page 2, Section B (2).

Issuance/Placement/Specifics

- A.** Issued identification badges remain the property of Thurston County.
- B.** Identification badges are to be worn above the waist on the front of the person.
- C.** In the event of disaster plan activation for County facilities, the identification badge is the primary means of identification.

Responsibilities

- A. Human Resources (HR) or delegate will:**
 - 1.** Provide for the issuance of identification badges at designated times;
 - 2.** Maintain a record of issuance;
 - 3.** Maintain security of signature files, upon request;
 - 4.** Confirm identity and authorization of person receiving identification badge;
 - 5.** Replace identification badge, without charge, whenever the entity, employee's position or name changes, or when it is otherwise obsolete;

6. Replace identification badge onetime without charge in the event the badge is lost or damaged;
7. Replace badges under other circumstances on a fee/cost basis.

B. Appointing Authority (Elected Official/Director) or designee will:

1. Ensure employees are informed of and comply with the requirements of this policy;
2. Establish office policies and procedures specifying any conditions where, for employee safety, identification badges are not required to be worn (e.g. the employee is safer if s/he is not identifiable);
3. Send authorization for identification badges with new employee personnel action forms to HR;
4. Ensure that identification badges are available and visible while working outside the reporting office;
5. Issue temporary badges to employees reporting for duty without a proper identification badge;
6. Retrieve identification badges from employees who leave employment and volunteers whose terms have ended, and return them to HR.

C. Employees will:

1. Review and comply with the provisions of this policy;
2. Wear County-issued identification badges while on duty representing the County;
3. Carry, make available and present their identification badge to security staff upon entering limited access facilities.

General Safety Guidelines:

See other procedures and forms located in the Personnel and Safety Manuals.

1. Security Audits Policy #12.2835.(Safety Manual)
2. Security Measures for Preventing Workplace Violence Policy #12.2875.(Safety Manual)
3. Security Measures in the Field Policy #12.3055. (Safety Manual)
4. Workplace Violence Prevention Policy #15.20 (Personnel Rules).

Military Leave Compensation and Dependent Benefit Coverage Policy

Policy Number: 15.4

Effective Date: 9/12/2005 Revision Dates:
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Purpose:

The Board of County Commissioners recognizes that some Thurston County employees will be called to active military duty periodically. This active military service will require some employees to take a leave of absence without pay in order to fulfill their military commitment.

A. Compensation

The Board of County Commissioners recognizes that the Thurston County employees who take a leave of absence without pay in order to fulfill their military commitment may receive pay from the military that is less than their Thurston County salary. The Board of County Commissioners is concerned that this may cause financial hardship for the employee's family.

Regular Thurston County employees who are called to active duty under a Presidential selective recall for a period exceeding 15 days with the Washington National Guard or the Army, Navy, Air Force, Coast Guard or Marine Corps Reserves of the United States are eligible to receive Military Leave Compensation.

In order to receive this compensation, the employee must furnish to his or her department a copy of each monthly time and leave statement from the military that lists all pay received within 30 days of receiving the monthly statement. The amount of Military Leave Compensation shall be calculated by comparing the total military pay from the monthly time and leave statement submitted by the employee to the Thurston County base salary that the employee would have received. If the military pay is greater than the normal Thurston County base salary, the employee is not eligible for Military Leave Compensation. If the military pay is less than the normal Thurston County base salary, the employee will receive Military Leave Compensation equal to the difference between the military pay and the Thurston County base salary. The Military Leave Compensation will be subject to any applicable withholding allowances and deductions, and will be paid on the next available Thurston County pay cycle.

B. Dependent Benefit Coverage

During any period of leave without pay because of active military service, and at the request of the employee, Thurston County will continue to pay its contribution towards any medical, dental, basic life, or vision coverage for which the employee's dependents are enrolled on the date that the employee is called to service. The continued coverage will be the amount of coverage that is in place on the date that the employee is called to service, up to the maximum amount the County contributes toward dependent coverage.

C. Duration

The pay and benefits provided by this policy shall continue until the first of the following events occur:

1. The employee fails to return to work upon termination of military service within the time required by law;
2. This policy is either amended or superseded by resolution or law; or
3. Death of the employee.

Dependent benefit coverage will also end when:

4. A dependent loses dependent status (e.g. divorce, child reaches maximum age limit); or
5. The dependent requests the coverage be discontinued.

These benefits are being provided in recognition of the employee's required active military service and do not apply to leave without pay in any other circumstances.

Ethics and Conflict of Interest Policy

Policy Number: 15.5

Effective Date: June 11, 2007 Revised Date:
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1. Preamble

The citizens of Thurston County are entitled to a responsible, fair and honest county government. The principles that guide county employees to ensure these standards are met include:

- **Trust and Fairness.** A responsibility of county government is to serve the public interest. County employees and elected officials must carry out their responsibilities in a professional and fair manner, ensuring that official duties are conducted in a way that does not allow personal interests to conflict with the duty to serve the public.
- **Objectivity and Impartiality.** County decisions are to be fair and objective and based on the merits of the issues.
- **Stewardship and Accountability.** Paramount to public service is a strong commitment to stewardship and accountability to ensure prudent and appropriate use of public resources.
- **Leadership and Excellence.** Responsible and ethical leadership sets a good example and builds credibility, trust and an effective work environment.

2. Applicability

This policy applies to all county employees, except where in conflict with other law. For purposes of this policy, the term “county employee” is intended to include:

- Any individual employed by the County
- The Board of County Commissioners
- County elected officials
- Appointed directors
- Volunteers
- Interns.

3. Policy

“County employees” will perform their public responsibilities in accordance with the highest ethical standards and conduct business only in a manner that strengthens the public’s confidence in the integrity of Thurston County government. To earn and maintain the public’s full trust and confidence, individuals subject to this policy are required to avoid any action that creates an appearance that they are:

- Using their authority as “county employees” for private or personal gain or benefit.
- Engaging in any action or conduct that conflicts or appears to conflict with the performance of their duties.
- Giving improper advantage or treatment to any person or entity.
- Failing to properly carry out their duties.

4. Ethics Concerns, Complaints and Questions

Every “county employee” has a responsibility to report suspected violations of this policy. “County employees” may obtain advice regarding potential conflicts of interest or ethics issues from or report a suspected violation to their immediate supervisor, manager, appointing authority or the Human Resources Director.

Retaliation against “county employees” who report ethics concerns is not allowed and will not be tolerated. Any “county employee” who believes he or she is the subject of retaliatory actions must report the retaliation in writing to his or her immediate supervisor, manager, appointing authority or the Human Resources Director.

5. Noncompliance with Policy

The purpose of this policy is to provide “county employees” with information and guidance regarding ethical conduct. Reported violations of this policy will be thoroughly and impartially investigated. A “county employee” found to have violated this policy may be subject to disciplinary action. A “county employee” who knowingly makes a misleading or false claim of unethical behavior against another employee may also be subject to disciplinary action.

Internal Discrimination Complaint Policy

Policy Number 16.1

Effective Date: January 1, 2006

Revised: May 22, 2006

1. PURPOSE

Thurston County is committed to maintaining a workplace that is free from discrimination, harassment and retaliation.

2. SCOPE

This policy applies to all elected officials, employees, and volunteers of Thurston County.

3. POLICY

The County takes complaints of discrimination, harassment, and retaliation seriously and will investigate and resolve such complaints in a timely manner.

A. **Discrimination.** Thurston County is committed to a workplace that is free from unlawful discrimination and that reflects its commitment to a diverse workforce. The County prohibits discrimination against elected officials, employees, and volunteers based on race, color, creed, religion, national origin, ethnicity, age, sex, marital status, veteran status, sexual orientation and disability, known or perceived. Employees who engage in discrimination will be subject to discipline, up to and including termination of employment.

B. **Harassment.** Thurston County prohibits harassment and is committed to providing a workplace that is free from such harassment. Harassment is a form of discrimination that is unwelcome verbal or physical conduct directed toward or relating to a person on the basis of the person's race, color, creed, religion, national origin, ethnicity, age, sex, marital status, veteran status, sexual orientation or disability, known or perceived, where the conduct is sufficiently pervasive or severe as to alter the terms or conditions of employment. Such conduct can take many forms including unwelcome slurs, comments, jokes, touching, innuendo, gestures, display or transmission of materials, and other similar conduct. Employees who engage in harassment will be subject to discipline, up to and including termination of employment.

C. **Sexual harassment.** Thurston County specifically prohibits sexual harassment, which is a type of harassment that consists of unwelcome verbal or physical conduct directed toward or relating to a person because of his or her gender that is sufficiently pervasive or severe as to alter the terms or conditions of employment. Such conduct can take many forms including unwelcome slurs, comments, jokes, touching, innuendo, repeated requests for dates, display or transmission of materials, gestures, compliments, and other similar conduct. Sexual harassment also includes unwelcome conduct based on an individual's gender where submission to the conduct or rejection of the conduct is used as a basis for employment decisions regarding the individual. Employees who

engage in sexual harassment will be subject to discipline, up to and including termination of employment.

- D. **Retaliation.** Thurston County prohibits any adverse employment action against employee volunteers for complaining in good faith of discrimination, harassment or retaliation, or for assisting or participating in an investigation of such complaints. Employees who engage in retaliation will be subject to discipline, up to and including termination of employment.
- E. **Disability discrimination.** Thurston County will reasonably accommodate elected officials, employees, and volunteers with disabilities as required by state and federal law. Thurston County will not discriminate against employees who make such requests.
- F. **Nondiscrimination in contracting.** All contracts and grant agreements are required to include nondiscrimination requirements consistent with this policy.

4. RESPONSIBILITIES

- A. All Thurston County elected officials, directors, managers, supervisors, employees and volunteers are responsible for complying with this policy to maintain a workplace free from any form of discrimination, harassment or retaliation, including setting an example of proper behavior and reporting discriminatory behavior that they observe.
- B. The Board of County Commissioners delegates authority to the Human Resources Director to develop forms and procedures to implement the provisions of this policy. Human Resources will review this policy annually.

5. Complaint Process

- A. **Written complaints.** Complaints of discrimination must be reported in accordance with this complaint process. Any employee or volunteer who feels discriminated against may file a written complaint with Human Resources. Complaint forms are available from Human Resources and on the Thurston County Intranet.
- B. **Alternate Filing Location.** If the complaint is about Human Resources or from within Human Resources, the complaint should be filed with the Chief Civil Deputy Prosecuting Attorney.
- C. **Time Limit for Filing.** All complaints under this policy are required to be filed within 180 days of the alleged policy violation.
- C. **Election of Remedies.** When a grievance and an Internal Discrimination Complaint are filed regarding the same acts or incidences, the investigation and processing of one shall be suspended until the other is completed.